

**COM8**  
**Techno-economic Systems**  
**Institutional Innovation**  
**(1)**

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# COM8: Techno-economic Systems, Institutional Innovation

**Chihiro Watanabe** (watanabe.c.pqr@gmail.com)

**AM: 10-12 am PM: 13-15pm**

1. **7 Aug (W) AM Technological innovation, growth, diffusion and consumption**
2. **PM Productivity, technological progress, competitiveness**
3. **8 Aug (T) AM Diffusion of technology, Effects of learning**
4. **PM Technology spillover, Rate of return to R&D investment**
5. **9 Aug (F) AM Basic concept of institutional innovation**
6. **PM New Stream for institutional innovation**

**Identity: SEARCH** Systems approach, **E**mpirical approach, **A**nalytical approach, challenge to **R**ationale, **C**omprehensive approach, with **H**istorical perspective

# Chihiro WATANABE



**Chihiro Watanabe graduated from Tokyo University with a bachelor's degree in engineering (urban planning) in 1968 and received his Ph. D. (arts and science) in 1992, also from Tokyo University.**

**Professor Watanabe joined Japan's Ministry of International Trade and Industry (MITI) in 1968 and spent most of his career there, chiefly working in the fields of energy and environmental policies, industrial policy, and industrial technology policy. He is former Deputy Director-General of Technology Development of the Ministry. His career includes overseas work experience in Indonesia (Second Secretary of the Japanese Embassy: 1973-1976), Australia (Chief Representative of the Sydney Office of NEDO: 1984-1987) and Austria (IIASA: 1994- ).**

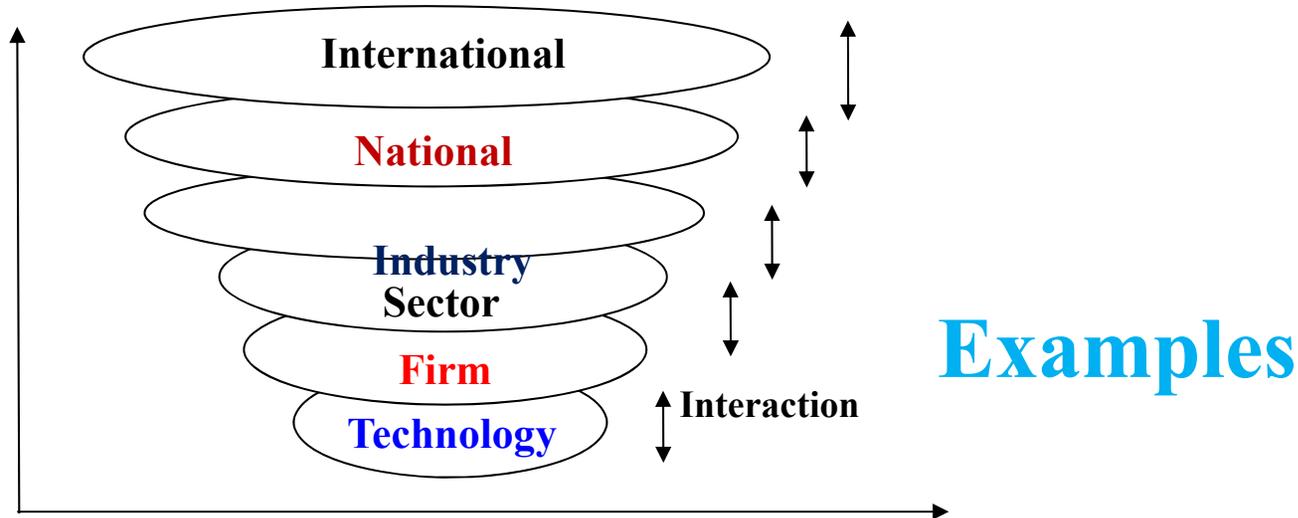
**Professor Watanabe Joined Tokyo Institute of Technology in 1995 and worked as a Professor at Department of Industrial Engineering and Management of the Graduate School of Decision Science and Technology of the Institute. He is former Vice-Dean of the Graduate School and also a Councilor (member of the council) of the Institute.**

**He is currently a Professor Emeritus of Tokyo Institute of Technology, and Professor of the Department of Industrial Management of Tokyo Seitoku University. He is also Visiting Professor of D-ETM, NUS, Visiting Professor of University of Jyvaskyla, Finland, and also Guest Scholar of the International Institute for Applied Systems Analysis (IIASA).**

**He was a leader of Japan's Ministry of Education, Culture, Sport, Science and Technology's (MEXT) 21st Century Center of Excellence (COE) Project: *Science of Institutional Management of Technology (SIMOT)* in 2004, and was Director of the *Research Center for the Science of Institutional Management of Technology*, the research center for the project. He was ranked the world top researcher in the technology management field at IEEE IEEM (Dec. 2009, Hong Kong).**

**His research fields are technology innovation management, techno-economics, technology innovation, and technology policy. His research interest covers institutional innovation, energy and resource productivity, hybrid management of technology, and optimization of R&D investment. Professor Watanabe has published 150 refereed papers in the above fields.**

**Term Paper** submit to [watanabe.c.pqr@gmail.com](mailto:watanabe.c.pqr@gmail.com) by **31 Aug. 2013**



**Primal analytical dimension**

<b>International</b>	1. A Comparison of Competitive Economic Growth between Finland and Singapore	Growth
<b>National</b>	2. <b>Technology Diffusion and Spillover through foreign direct investment (FDI) in Singapore</b> 3. <b>Co-evolutionary Dynamism for Sustainable Innovation: Green Growth Policy Creates New Development Economics</b>	Diffusion/spillover Co-evolution
<b>Industry</b>	4. Strategic Opportunities for the Oil and Gas Industries in India 5. Analysis of the Tablet PC Industry & Market	Spillover Learning
<b>Sector</b>	6. Comparison of Technology Diffusion for Auto Manufacturing Industries	Diffusion
<b>Firm</b>	7. <b>Rate of Return to R&amp;D Investment Comparison between Huawei and Alcatel-Lucent</b> 8. <b>Strategies Adopted by Apple and Samsung toward Smart Phone Innovation</b>	Rate of return to R&D Diffusion/learning
<b>Technology</b>	9. <b>Diffusion of Two Co-Existing Innovation: Cellular Phone vs Smart Phone</b> 10. <b>Co-evolution Dynamism of Mobile Phone in Emerging and Developed Markets</b> 11. <b>Analysis of PV Technology Industry, Solar Technology Development in China</b>	Diffusion Co-evolution Diffusion/Learning

# 1. Technological Innovation, Growth, Diffusion and Consumption

## 1.1 Innovation, Growth, Diffusion and Consumption: *12 Key Features in Firm's Technopreneurial Strategy*

- (1) Bi-polarization of Growth Trajectory
- (2) Resilience against Beyond Anticipation
- (3) Consequence of Dramatic Advancement Beyond Anticipation
- (4) Innovation – Consumption Co-emergence
- (5) Commodification of Experiences

## 1.2 Innovation and Growth: *Techno Economic Approach*

- 1.2.1 Production function
- 1.2.2 Growth rate
- 1.2.3 Elasticity
- 1.2.4 Cobb-Douglas type production function
- 1.2.5 Profit maximum condition
- 1.2.6 Implications of firms' profit maximum behavior
- 1.2.7 Elasticity of substitution

2. Productivity, Competitiveness
3. Knowledge stock
4. Diffusion
5. Learning
6. Spillover
7. Rate of Return to R&D

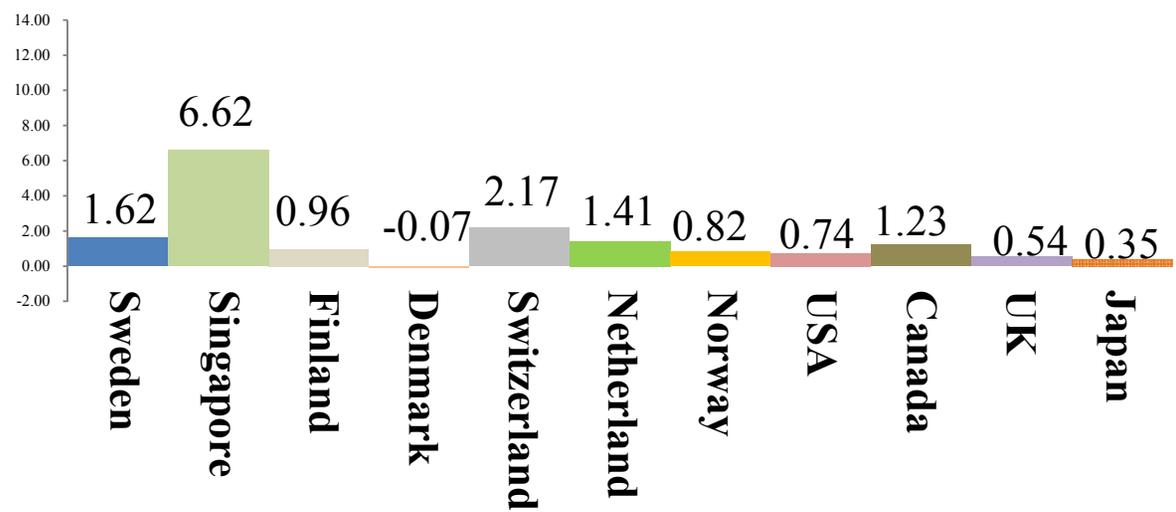
# **1.1 Innovation Growth, Diffusion and Consumption**

## **- *New Normal in Global System***

### **I. Bipolarization of Growth Trajectory**

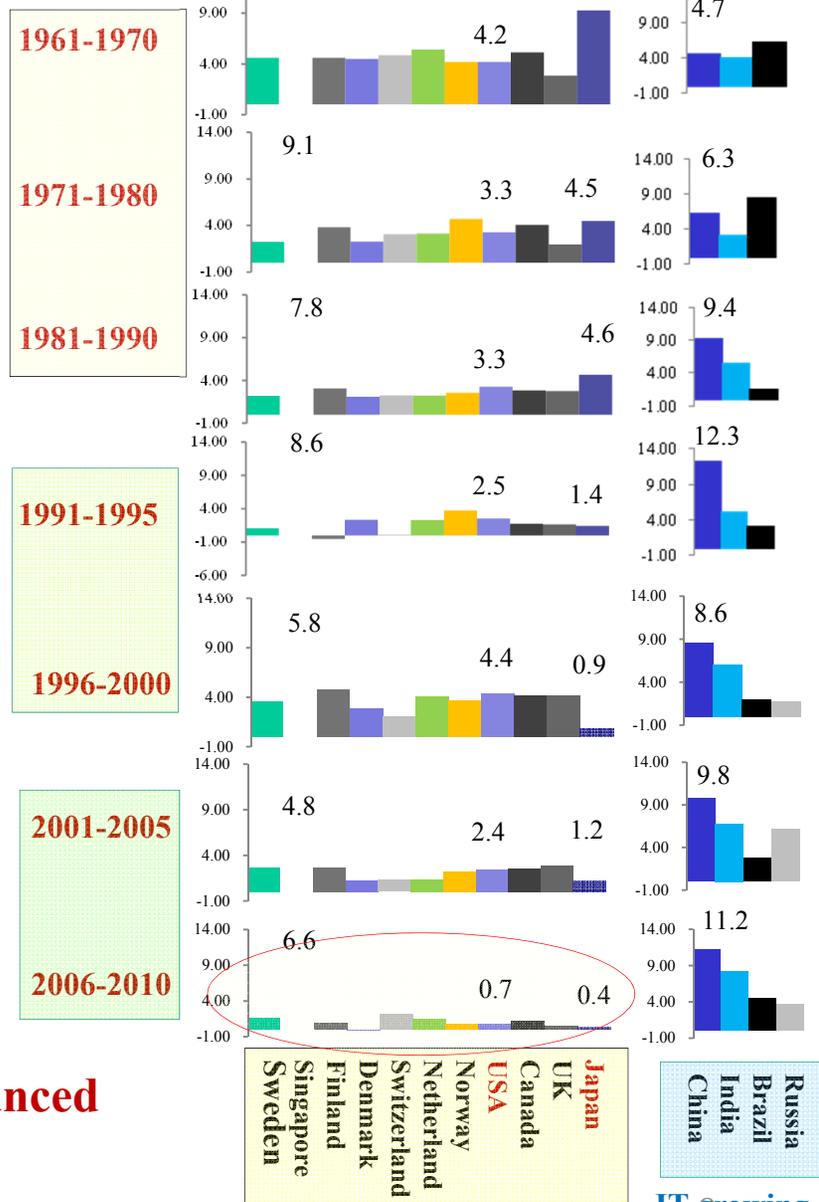
# 1. Bi-polarization of Growth Engine

**Real GDP Increase Rate in 2006-2010 (% p.a.)**



**Contrary to IT growing economies, GDP increase in IT advanced economies has lost except Singapore.**

**Real GDP increase rate (% p.a.)** Singapore USA Japan China



**IT advanced economies** (Singapore, USA, Japan, UK, Canada, Norway, Netherland, Switzerland, Denmark, Finland, Sweden)  
**IT growing economies** (Russia, Brazil, India, China)

Switzerland in 1961-1980 was estimated by the average of neighboring countries.

# 2. Bi-polarization of Technopreneurial Trajectory in Japan's High-tech Firms

**IT driven business environment change**

**1. Digitalization of manufacturing process**

No more Japan's indigenous knowhow  
 ↓  
 Unable to disseminate  
 No substantial differences in quality

**2. Advancement of Internet beyond anticipation**

No time differences in information dissemination  
 (Global simultaneous start-up)

Reverse in asymetry of information between S/D

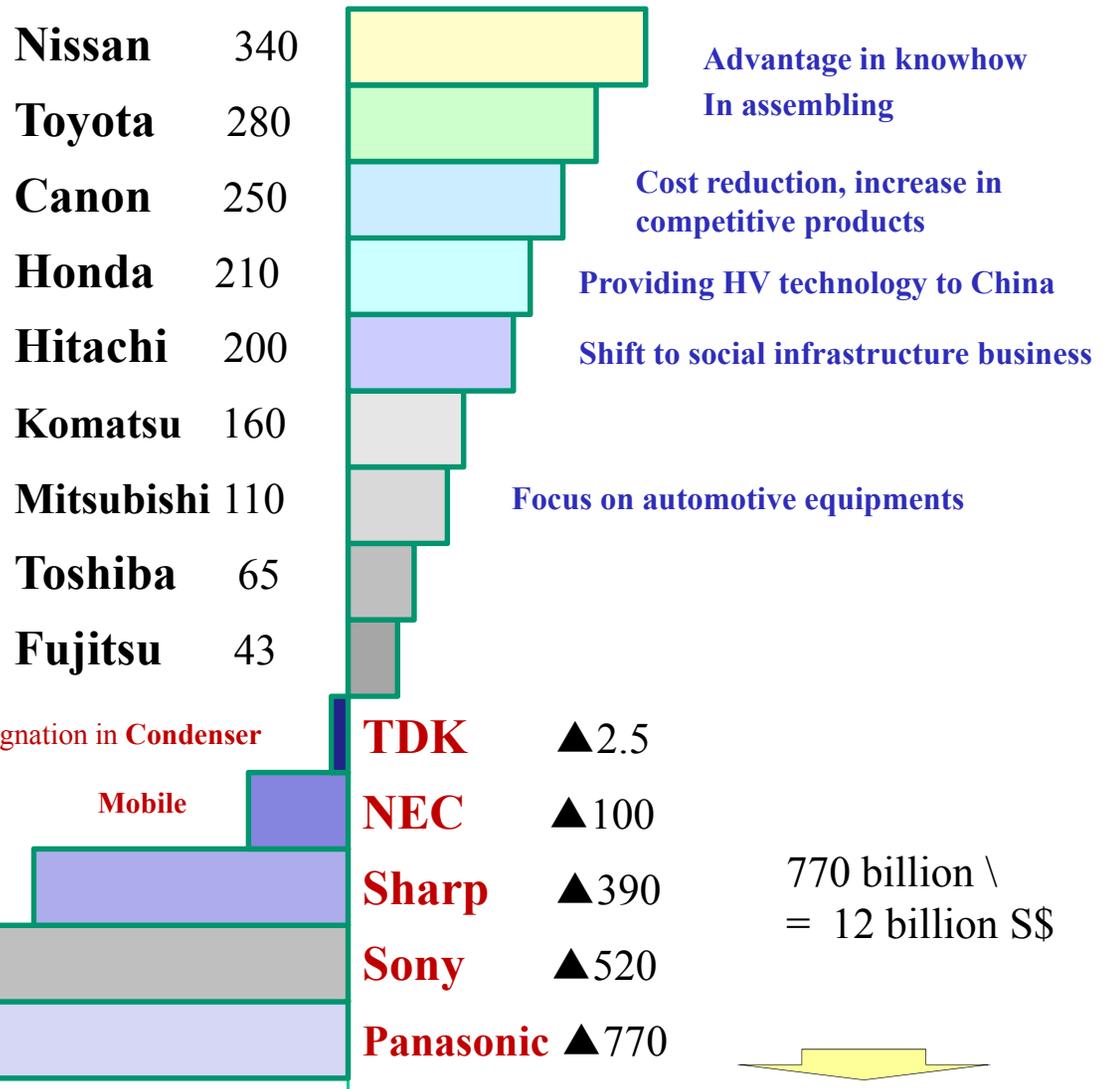
**3. Rapid networking speed**

Integration of multifunction faster than anticipation

As a consequence of efficiency oriented BM (business model)

1. Misunderstand new stream
2. Non adaptive to env. change
3. Cling to traditional BM
4. Delay in structural change

**Net income (2011/4-12/3) \ billion**



770 billion \  
 = 12 billion S\$

Reorganization of electronic machinery industry

**New business model balancing efficiency and resilience**

# **II. Resilience against Beyond Anticipation**

## **- *Review***

# 1. President Soeharto's Postulate



President Soeharto in the early 1970s enlightened  
**Indonesia harus menjadi suatu bangsa  
yang tangguh**

**Indonesia should be a resilient nation**

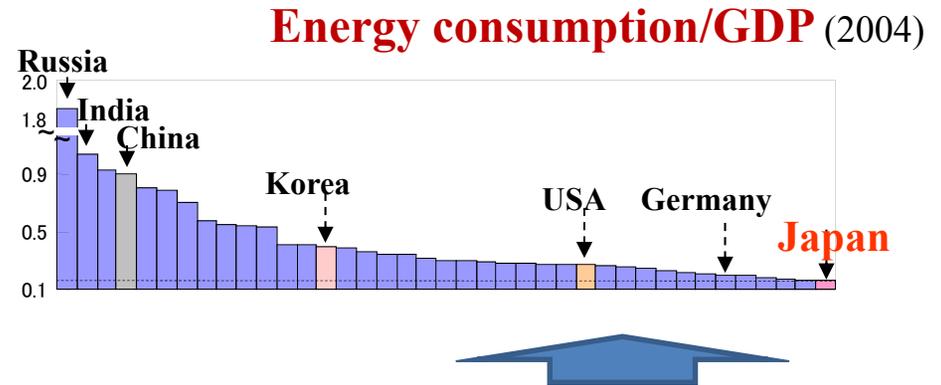
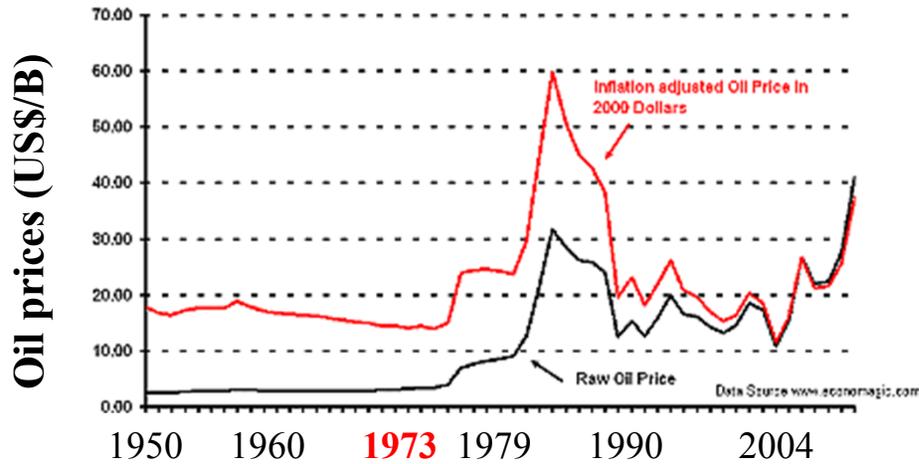


An ability (of a nation) to maintain original state in long term, and whenever change happens, the nation will be able to recover the situation to the original state

**1973-1976 Japanese Embassy in Jakarta**

# 2. Japan's Conspicuous Resiliency in the 1970s

- Transform Crises into a Springboard for Innovation: **Technology Substitution**



1<sup>st</sup> energy crisis in 1973

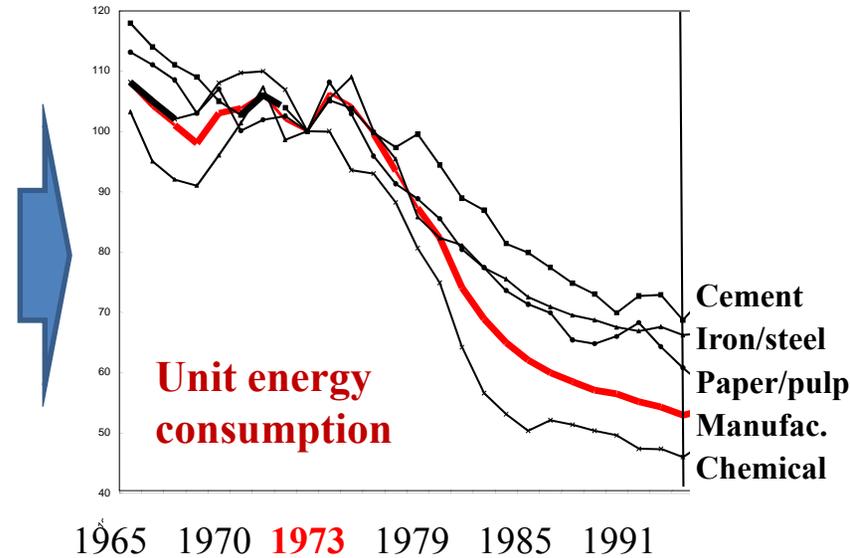
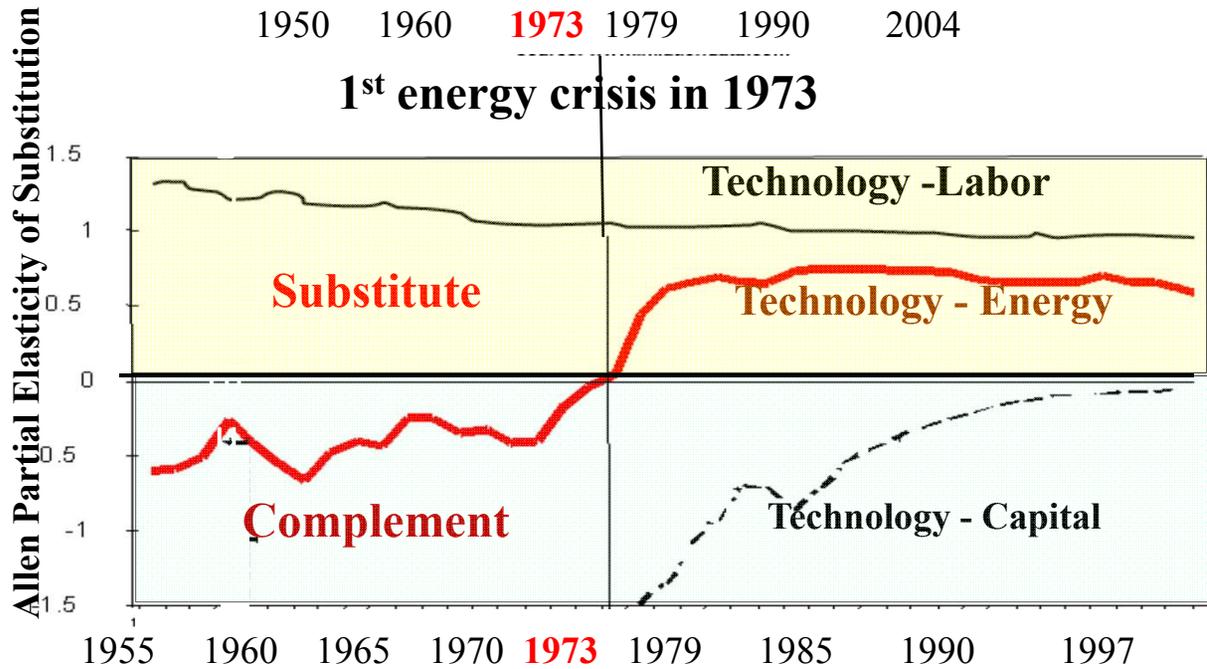
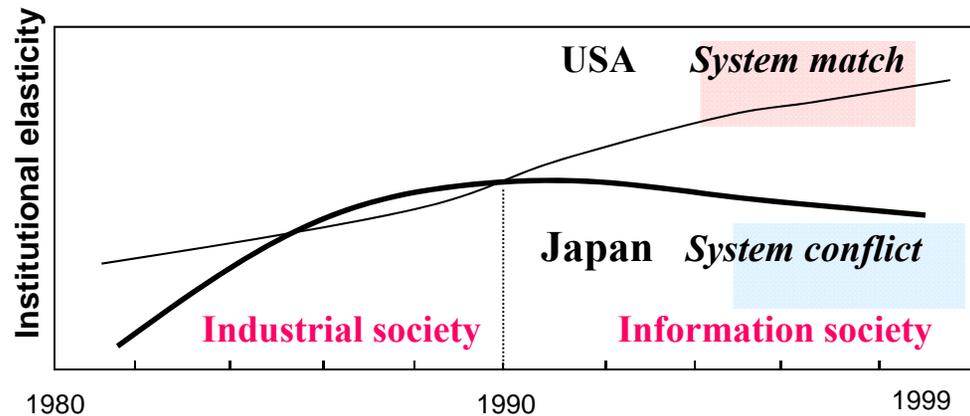


Fig. 1. Trends in Technology Substitution for Production Factors in Japan's Manufacturing (1955-1997)

# 3. System Conflict in an Information Society

- **Complexity Mismatch:** Dramatic Decrease in MPT resulting in Innovation Decrease

## (i) Dramatic Decrease in Marginal Productivity of Technology



TFP: Total Factor Productivity

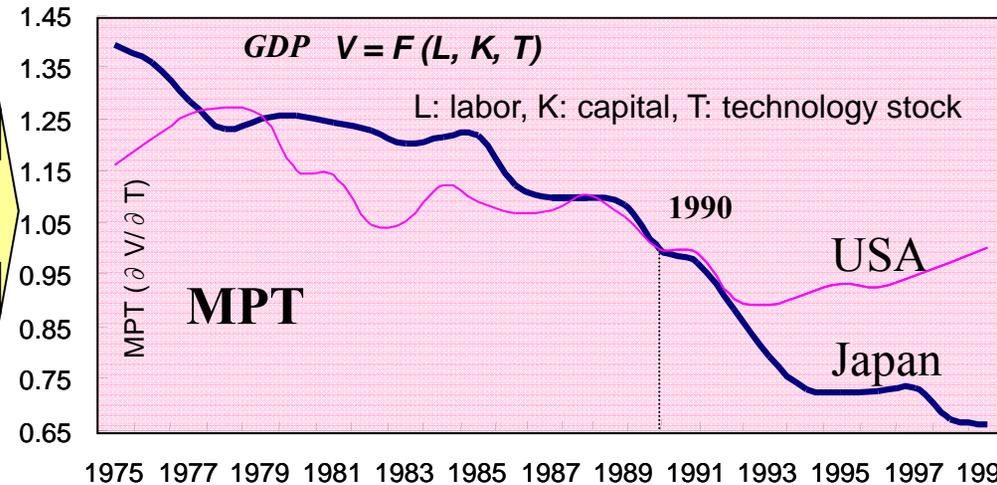


Fig. 2-1. Institutional Elasticity of Manufact. Technology

- Elasticity of the Shift to an Information Society to Marginal Productivity of Technology (1980-1999) - Index: 1990 = 100.

Fig. 2-2. Marginal Productivity of Manufact. Technology

(1975-1999) - Index: 1990 = 1.

## (ii) Consequent Decrease in Innovation

$$\text{TFP change rate } (\Delta\text{TFP}/\text{TFP}) = \text{R\&D intensity } (R/V) \times \text{Marginal productivity of technology (MPT)}$$

Innovation to GDP growth

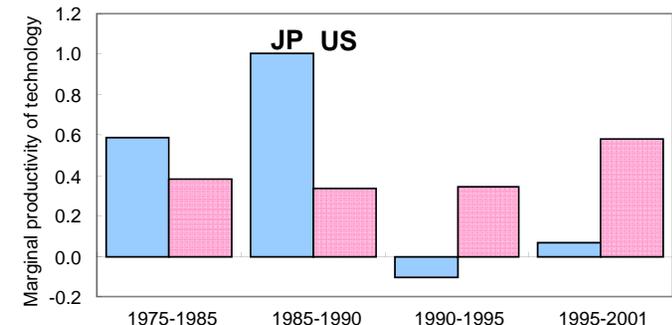
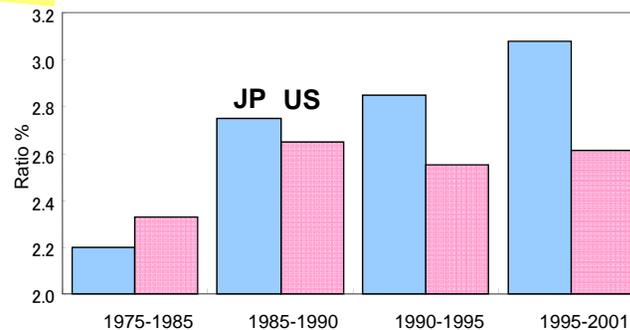
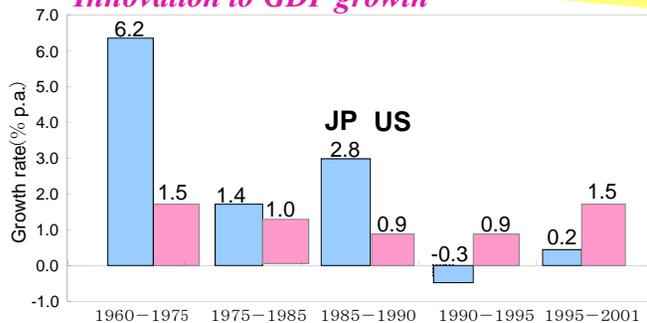


Fig. 2-3. TFP Growth Rate (1960-2001).

Fig. 2-4. R&D Intensity (1975-2001).

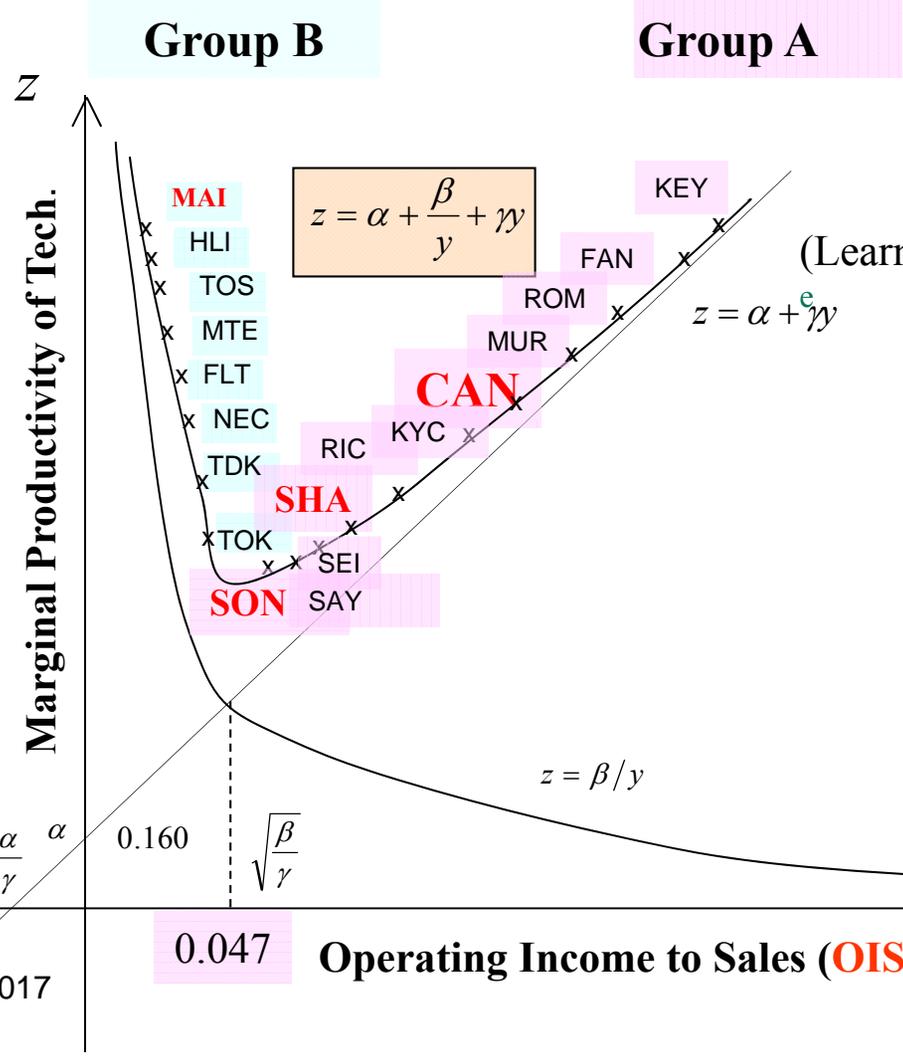
Fig. 2-5. Marginal Produc. of Tech. (1960-2001).

# 4. Bipolarization of Technopreneurial Trajectory

**Group B** (Vicious cycle)

**NIH**  
(Not Invented Here syndrome)

12	HLT	Hitachi
13	MAI	Matsushita (Panasonic)
14	NEC	NEC
15	TOS	Toshiba
16	FLT	Fujitsu
17	MTE	Mitsubishi
18	TDK	TDK
19	TOK	Tokyo Electron



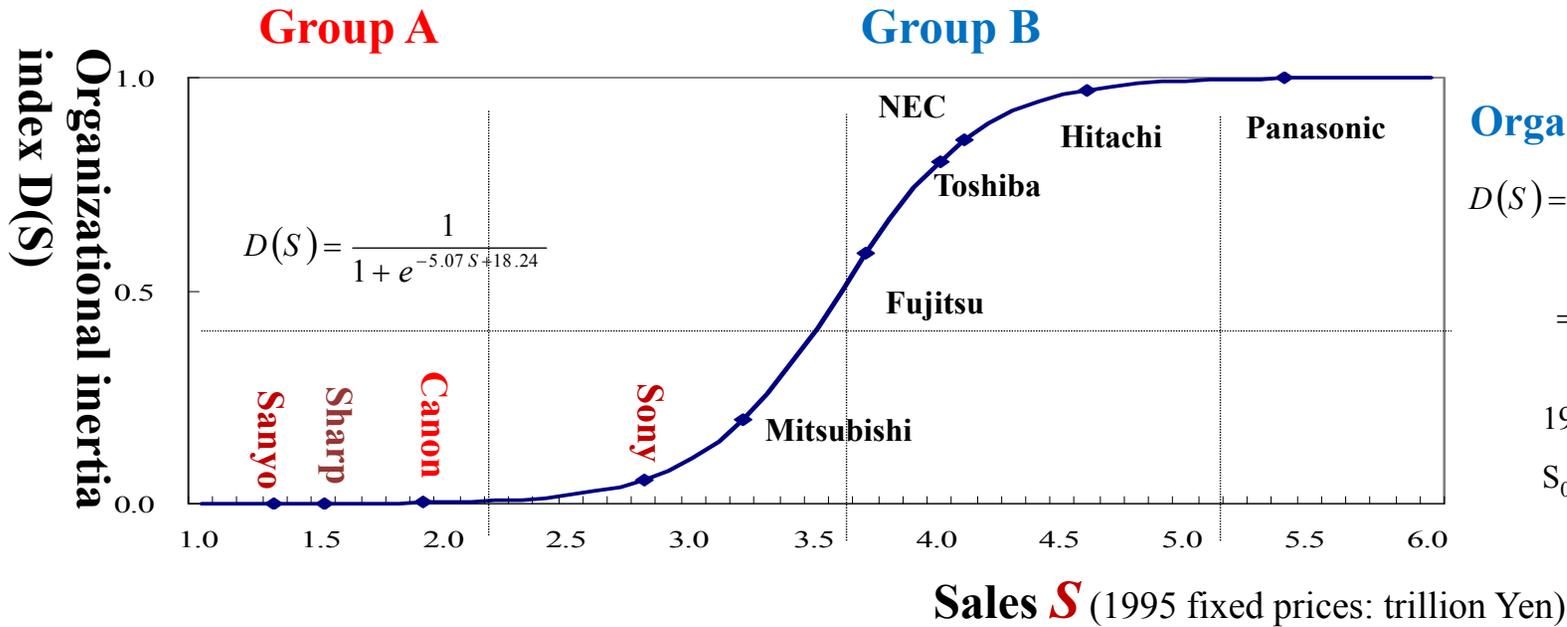
**Group A** (Virtuous cycle)

**LGBP**  
(Learning from Global Best Practice)

1	CAN	Canon
2	SHA	Sharp
3	RIC	Ricoh
4	FAN	Fanuc
5	SEI	Seiko Epson
6	SAY	Sanyo
7	SON	Sony
8	MUR	Murata
9	ROM	Rohm
10	KYC	Kyocera
11	KEY	Keyence

Fig. 3. Technopreneurial Positions of 19 Electrical Machinery Firms (2001-2004).

# Organizational Inertia by Firm Size



## Organizational Inertia Index

$$D(S) = \frac{1}{1 + e^{\ln\left(\frac{\eta}{1-\eta}\right)\left(\frac{1}{S_1 - S_0 \pm \varepsilon}\right)S - \ln\left(\frac{\eta}{1-\eta}\right)\left(\frac{S_0 \pm \varepsilon}{S_1 - S_0 \pm \varepsilon}\right)}}$$

$$= \frac{1}{1 + e^{-5.07S + 18.24}}$$

1995-1998

$S_0: 2.7, S_1: 5.1, \varepsilon: 0.9, \eta: 0.0005$

**Fig. 4. Organizational Inertia Corresponding to Firm Size in Japan's Leading 10 Electrical Machinery Firms (1995-1998).**

(i) Differences of the endeavor to technological diversification challenge due to organizational inertia by firm size

$$\ln TDI = \alpha + \beta_1 \ln R / S + \beta_2 D(S) \ln R / S \quad \text{TDI : Technological diversification index, R/S : R\&D intensity.}$$

(ii)  $D(S)$  can be depicted by a logistic growth function.

# 5. Innovation and Institutional Systems

1. Innovation is highly dependent on the **co-evolution** with the **institutional systems**.
2. While institutions shape innovation, innovation also changes the institutions leading to a self-propagating dynamism
3. However, it may stagnate if institutional systems can not adapt to evolving conditions.

## Japanese indigenous system of MOT

(Co-Evolutionary dynamism between innovation and institutions)

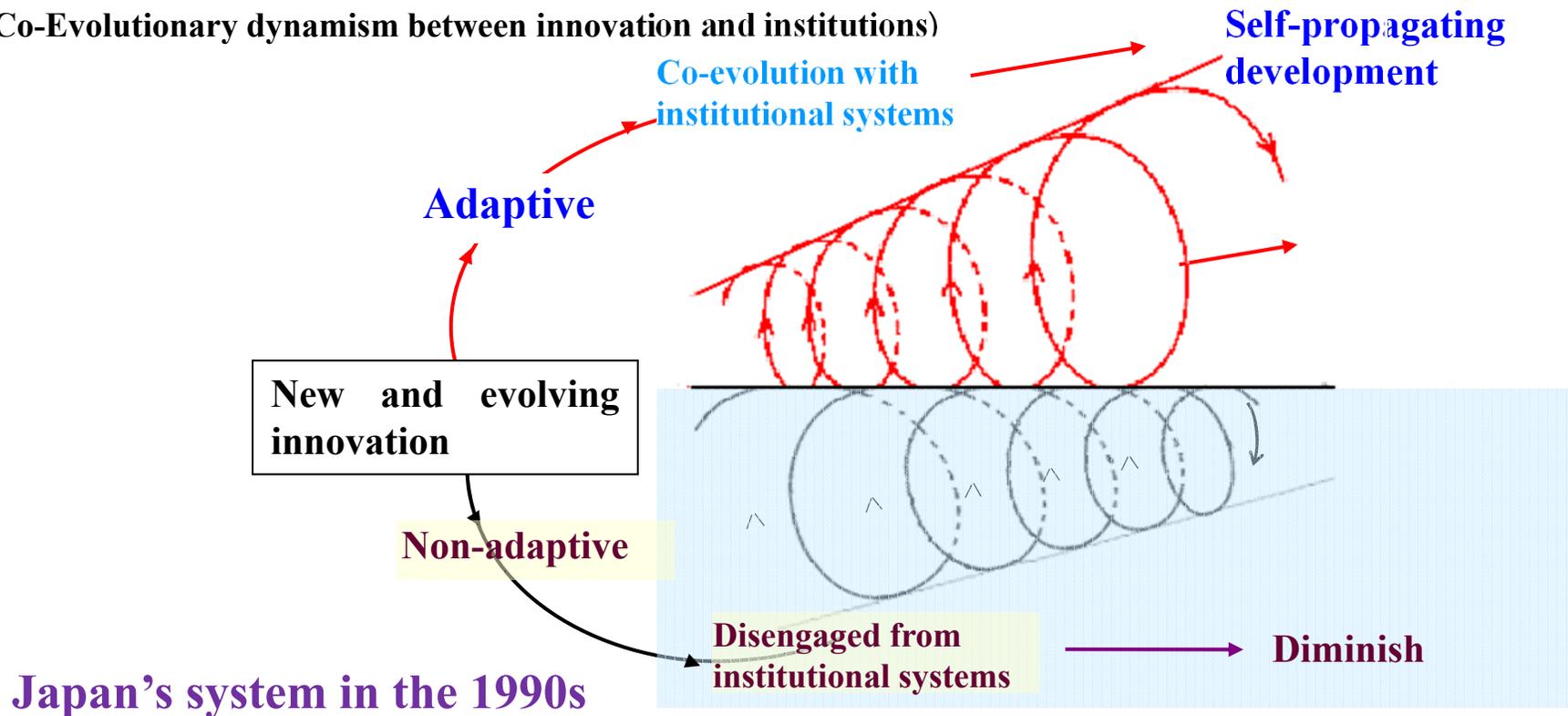
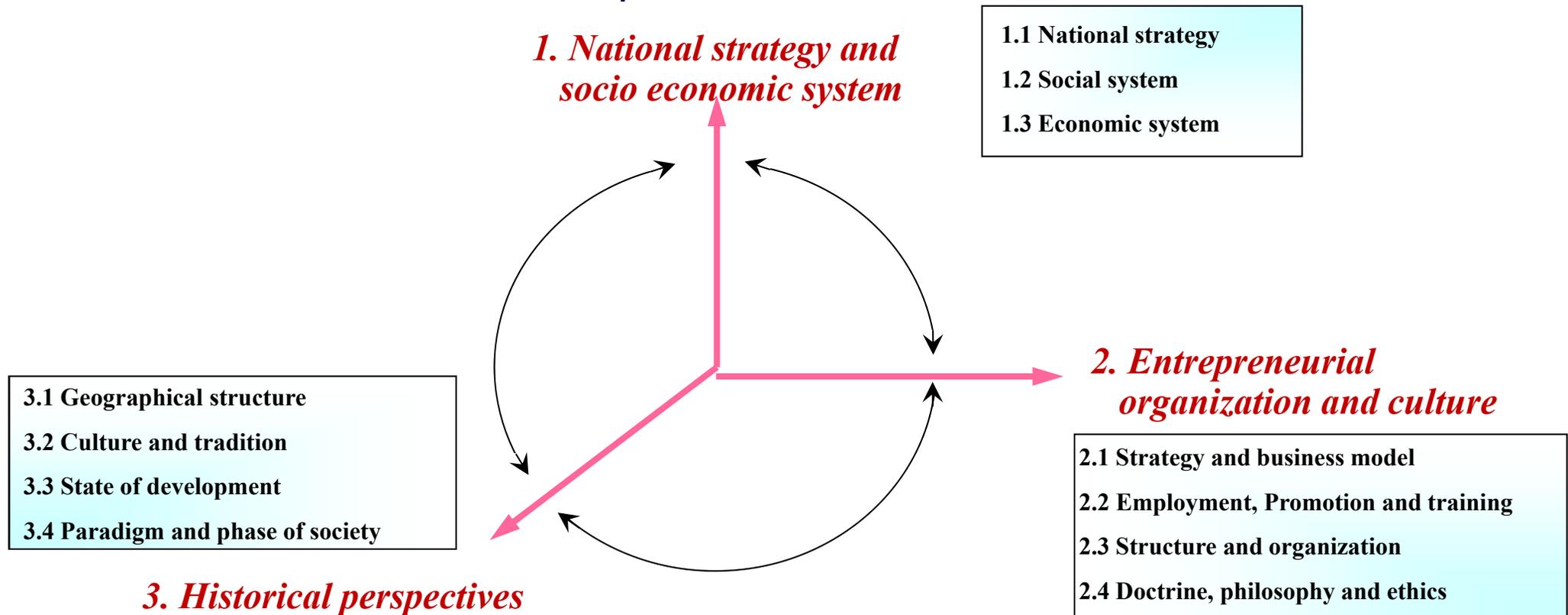


Fig. 5. Co-Evolutionary Dynamism between Innovation and Institutional Systems.

# 6. Role of Institutional Systems for Resilience

(i) Institutional systems consists of 3 dimensions and **cultivate emerging innovation.**



(ii) **Resilience against external changes** can be maintained by means of an elastic interaction between 3 dimensions.

Fig. 6. Three Dimensional Structure of Institutional Systems.

# Suggestion

- 1. External crises (due to beyond anticipation) can be transformed into a springboard for resilience.**
- 2. Institutional less elasticity may decrease productivity dramatically.**
- 3. Fusing indigenous strength with learning effects leads to sustainable virtuous cycle.**
- 4. Innovation depends on the co-evolution with institutional systems while it changes to disengagement by losing institutional elasticity.**

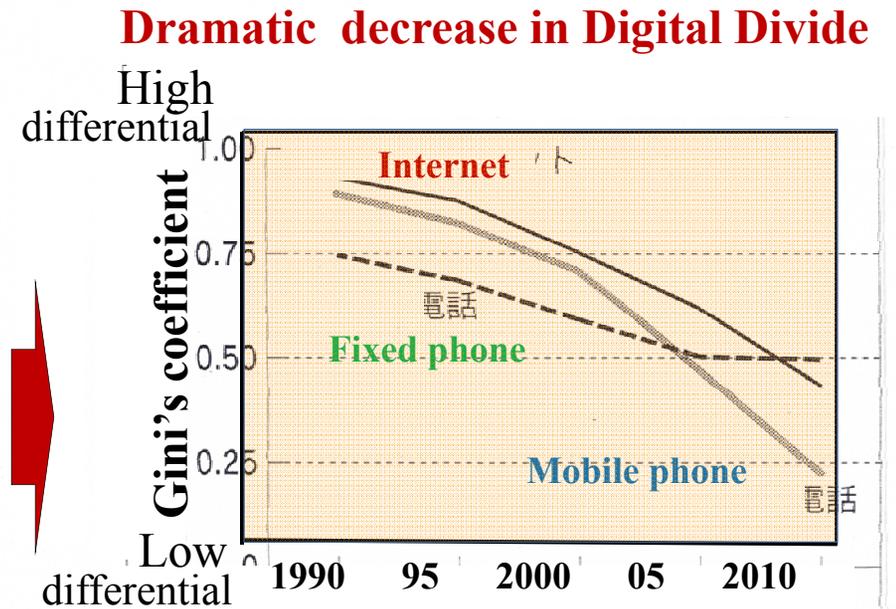
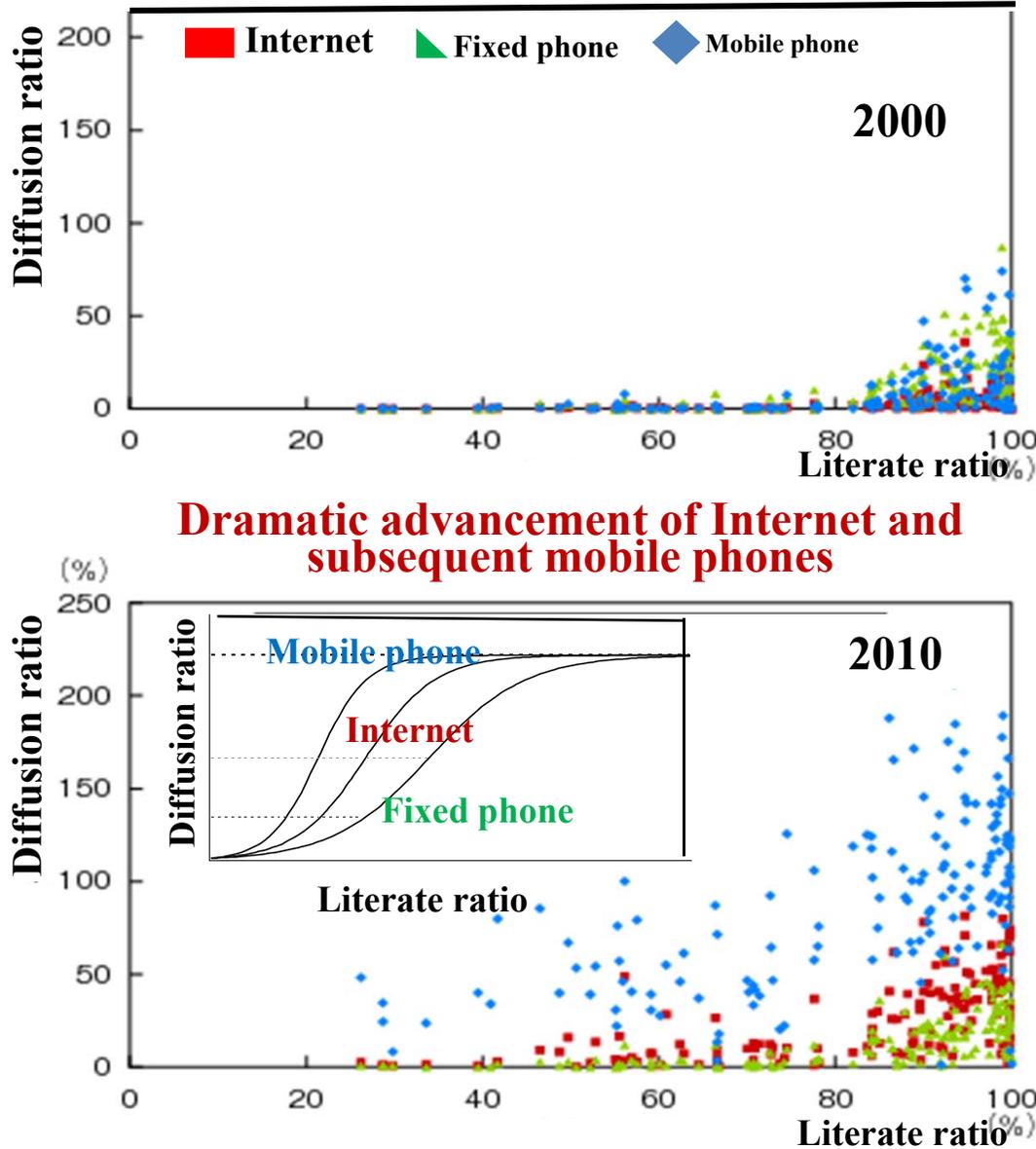
# **III. Consequence of Dramatic Advancement Beyond Anticipation: *A Case of the Internet***

**III-1. Bi-polarization of IT Driven Global Economy**

**III-2. Increasing Complaints of Consumers**

# III-1. Bipolarization of IT Driven Global Economy

## 1. Global Simultaneous Dependency on IT



**Global simultaneous dependency on IT**

**Governing factor of GDP per capita in 100 countries (2011)**

$$\frac{V}{P} = F(NRI)$$

$V/P$ : GDP per capita,  $NRI$ : Network Readiness Index

$$\ln V / P = 3.47 + 4.25 \ln NRI + 1.03 D_1 - 1.12 D_2 \quad adj. R^2 \ 0.876$$

(10.62) (19.47) (9.31) (-9.29)

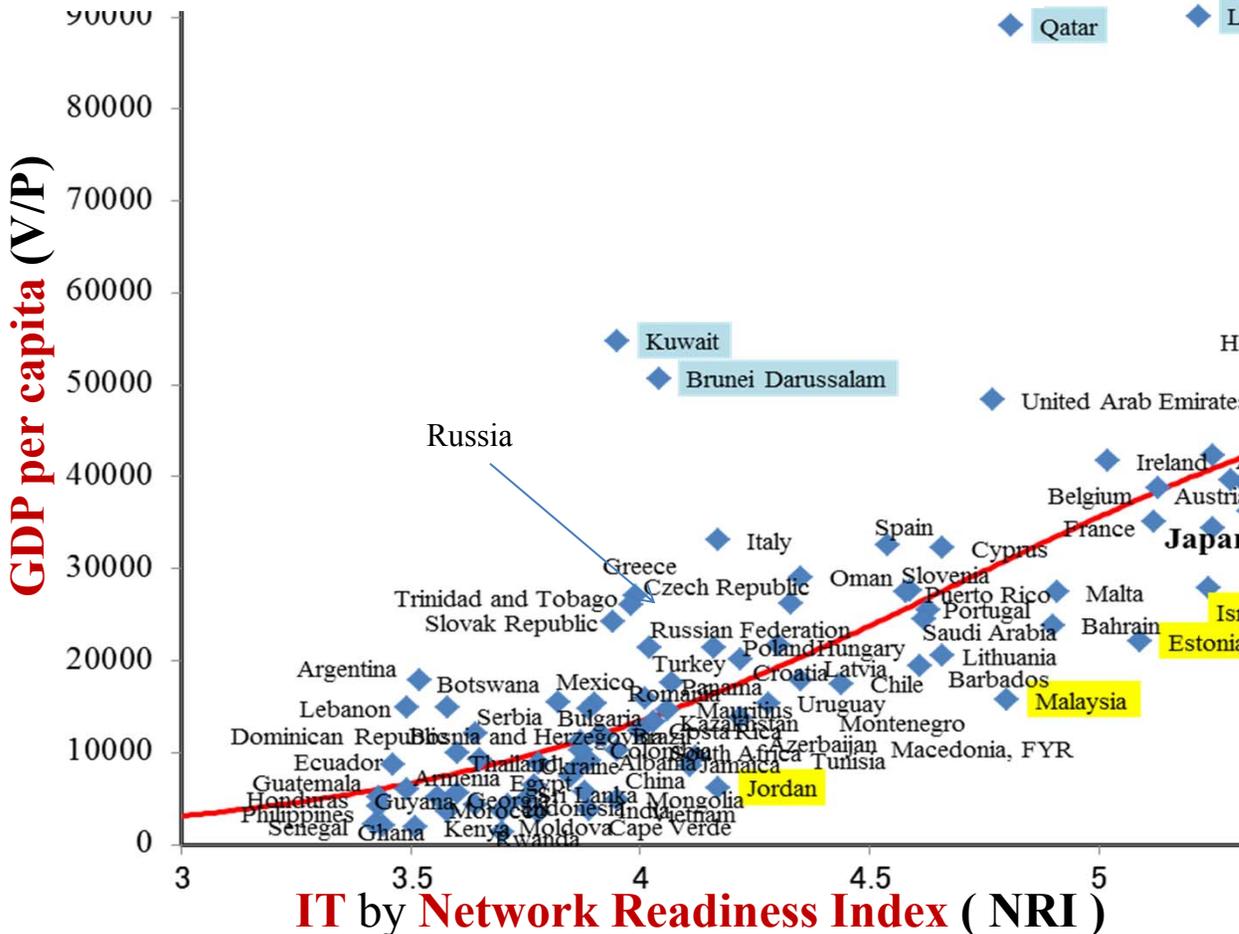
$D_1$  and  $D_2$  Dummy variables

**Fig. 7. Trend in Global Simultaneous Dependency on IT.**

Sources: White Paper on Japan's ICT (2012), Shinozaki (2012).

# 2. IT Driven Economic Trajectory

Economic development trajectory in 100 countries fits better to IT driven logistic growth.  
 This trajectory led to bi-polarization trajectory.



$$\begin{aligned} \frac{dY}{dt} &= aY\left(1 - \frac{Y}{N}\right) = \frac{aN}{1 + e^{-at-b}} \left(1 - \frac{1}{1 + e^{-at-b}}\right) \\ &= \frac{aN}{(1 + e^{-at-b})} \cdot \frac{e^{-at-b}}{(1 + e^{-at-b})} = \frac{aN}{(1 + e^{-at-b})} \cdot \frac{1}{(1 + e^{at+b})} \\ &= \frac{aN}{(2 + e^{-at-b} + \frac{1}{e^{-at-b}})} \end{aligned}$$

$$\frac{aN}{\frac{dY}{dt}} = 2 + e^{-at-b} + \frac{1}{e^{-at-b}}$$

$$y = (1+x) + (1+\frac{1}{x}) \quad y \equiv \frac{aN}{\frac{dY}{dt}}, x \equiv e^{-at-b}$$

Economic development trajectory fits better to IT driven logistic growth

$$Y \equiv \frac{V}{P} = \frac{N}{1 + e^{-a NRI - b}} + cD_1 + dD_2$$

$D_1$  (blue),  $D_2$  (yellow): Dummy

$N$	$a$	$b$	$c$	$d$	adj. $R^2$
57239	1.68	-7.90	46434	-12913	<b>0.885</b>
(9.62)	(7.58)	(-9.80)	(14.54)	(-5.25)	



**Bi-polarization trajectory**

**Fig. 8. IT Driven Economic Development Trajectory in 100 Countries (2011).**

### 3. Bi-polarization of IT Driven Economic Development Trajectory

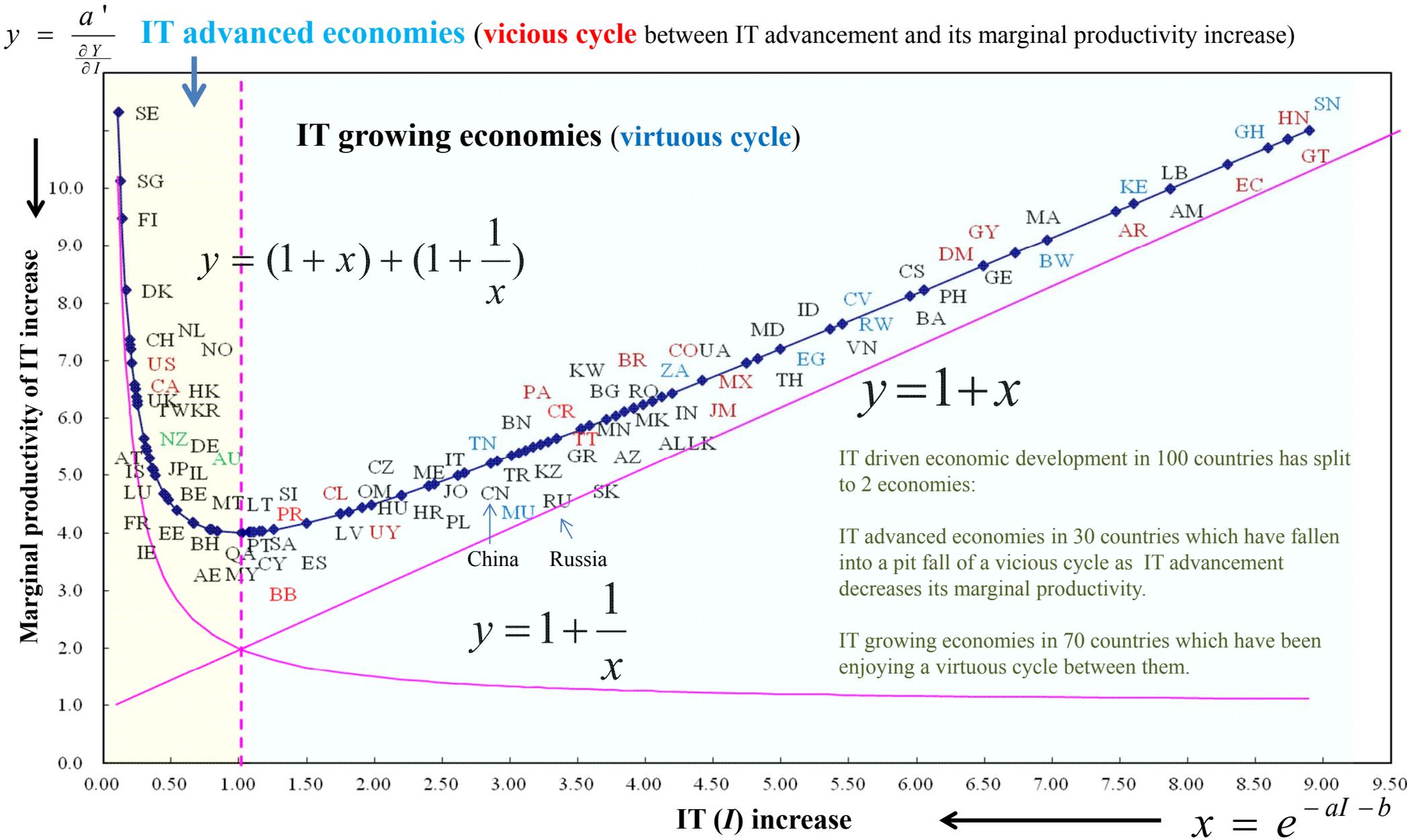


Fig. 9. Bi-polarization of IT Driven Economic Development Trajectory in 100 Countries (2011).

**Table 1 The Networked Readiness Index 2012**

N: Eurasian, N: Oceania, N: America, N: Africa

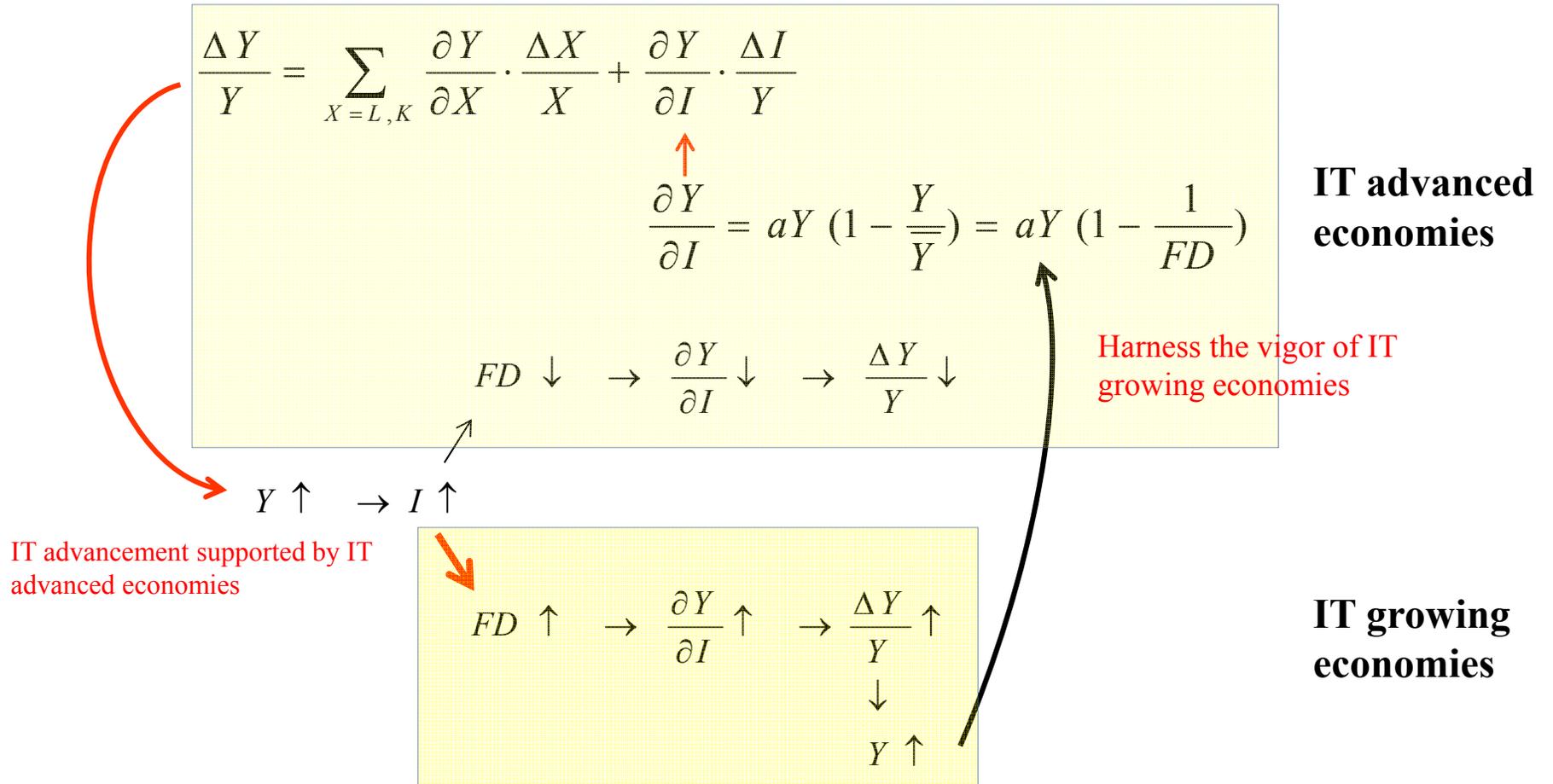
1 SE Sweden 5.94	26 MT Malta 4.91	51 CN China 4.11	76 MX Mexico 3.82
2 SG Singapore 5.86	27 BH Bahrain 4.90	52 TR Turkey 4.07	77 TH Thailand 3.78
3 FI Finland 5.81	28 QA Qatar 4.81	53 MU Mauritius 4.06	78 MD Moldova 3.78
4 DK Denmark 5.70	29 MY Malaysia 4.80	54 BN Brunei Darussalam 4.04	79 EG Egypt 3.77
5 CH Switzerland 5.61	30 AE United Arab Emirates 4.77	55 KZ Kazakhstan 4.03	80 ID Indonesia 3.75
6 NL Netherlands 5.60	31 LT Lithuania 4.66	56 RU Russian Federation 4.02	81 CV Cape Verde 3.71
7 NO Norway 5.59	32 CY Cyprus 4.66	57 PA Panama 4.01	82 RW Rwanda 3.70
8 US United States 5.56	33 PT Portugal 4.63	58 CR Costa Rica 4.00	83 VN Vietnam 3.70
9 CA Canada 5.51	34 SA Saudi Arabia 4.62	59 GR Greece 3.99	84 BA Bosnia and Herzegovina 3.65
10 UK United Kingdom 5.50	35 BB Barbados 4.61	60 TT Trinidad and Tobago 3.98	85 CS Serbia 3.64
11 TW Taiwan, China 5.48	36 PR Puerto Rico 4.59	61 AZ Azerbaijan 3.95	86 PH Philippines 3.64
12 KR Korea, Rep. 5.47	37 SI Slovenia 4.58	62 KW Kuwait 3.95	87 DM Dominican Republic 3.60
13 HK Hong Kong SAR 5.46	38 ES Spain 4.54	63 MN Mongolia 3.95	88 GE Georgia 3.60
14 NZ New Zealand 5.36	39 CL Chile 4.44	64 SK Slovak Republic 3.94	89 BW Botswana 3.58
15 IS Iceland 5.33	40 OM Oman 4.35	65 BR Brazil 3.92	90 GY Guyana 3.58
16 DE Germany 5.32	41 LV Latvia 4.35	66 MK Macedonia, FYR 3.91	91 MA Morocco 3.56
17 AU Australia 5.29	42 CZ Czech Republic 4.33	67 RO Romania 3.90	92 AR Argentina 3.52
18 JP Japan 5.25	43 HU Hungary 4.30	68 AL Albania 3.89	93 KE Kenya 3.51
19 AT Austria 5.25	44 UY Uruguay 4.28	69 IN India 3.89	94 AM Armenia 3.49
20 IL Israel 5.24	45 HR Croatia 4.22	70 BG Bulgaria 3.89	95 LB Lebanon 3.49
21 LU Luxembourg 5.22	46 ME Montenegro 4.22	71 LK Sri Lanka 3.88	96 EC Ecuador 3.46
22 BE Belgium 5.13	47 JO Jordan 4.17	72 ZA South Africa 3.87	97 GH Ghana 3.44
23 FR France 5.12	48 IT Italy 4.17	73 CO Colombia 3.87	98 GT Guatemala 3.43
24 EE Estonia 5.09	49 PL Poland 4.16	74 JM Jamaica 3.86	99 HN Honduras 3.43
25 IE Ireland 5.02	50 TN Tunisia 4.12	75 UA Ukraine 3.85	100 SN Senegal 3.42

Source: The Global Information Technology Report 2012 (World Economic Forum, 2012).

The Network Readiness Index; **Environment** (Political and regulatory environment, Business and innovation environment), **Readiness** (Infrastructure and digital content, Affordability), **Usage** (Individual usage, Business usage, Government usage), **Impact** (Economic impact, Social impact)

# 4. Co-emergence of Institutional Innovation

$Y = F(X, I)$        $Y = V/P$  (GDP per capita),  $X$ : labor and capital,  $I$ : Level of IT by  $NRI$



**Fig. 10. Basic Concept of Co-emergence of Institutional Innovation between IT Advanced Economies and IT Growing Economies.**

**FD** (Functionality development): Ability to improve performance of production processes, goods and services by means of innovation. Potential capacity before reaching obsolescent stage degree of which can be measured by  $\frac{1}{Y}$ .

# 5. Global Change in Growth Engine

1. Growth oriented trajectory

$$\frac{\Delta Y}{Y} = \sum_{X=L,K,M,E} \left( \frac{\partial Y}{\partial X} \cdot \frac{X}{Y} \right) \frac{\Delta X}{X} + \frac{\partial Y}{\partial T} \cdot \frac{R}{Y}$$

Contribution by traditional factors      TFP growth rate

GDP per capita increase rate

Marginal productivity of technology       $\frac{\partial Y}{\partial T} = aY \left( 1 - \frac{1}{FD} \right)$

Functionality development

2. Functionality development initiated trajectory

$$\frac{\Delta Y}{Y} = \sum_{X=L,K,M,E} \left( \frac{\partial Y}{\partial X} \cdot \frac{X}{Y} \right) \frac{\Delta X}{X} + \frac{\partial Y}{\partial T} \cdot \frac{R}{Y}$$

$\frac{\partial Y}{\partial T} = aY \left( 1 - \frac{1}{FD} \right)$

3. Co-evolutionary acclimatization trajectory

$$\frac{\Delta Y}{Y} = \sum_{X=L,K,M,E} \left( \frac{\partial Y}{\partial X} \cdot \frac{X}{Y} \right) \frac{\Delta X}{X} + \frac{\partial Y}{\partial T} \cdot \frac{R}{Y}$$

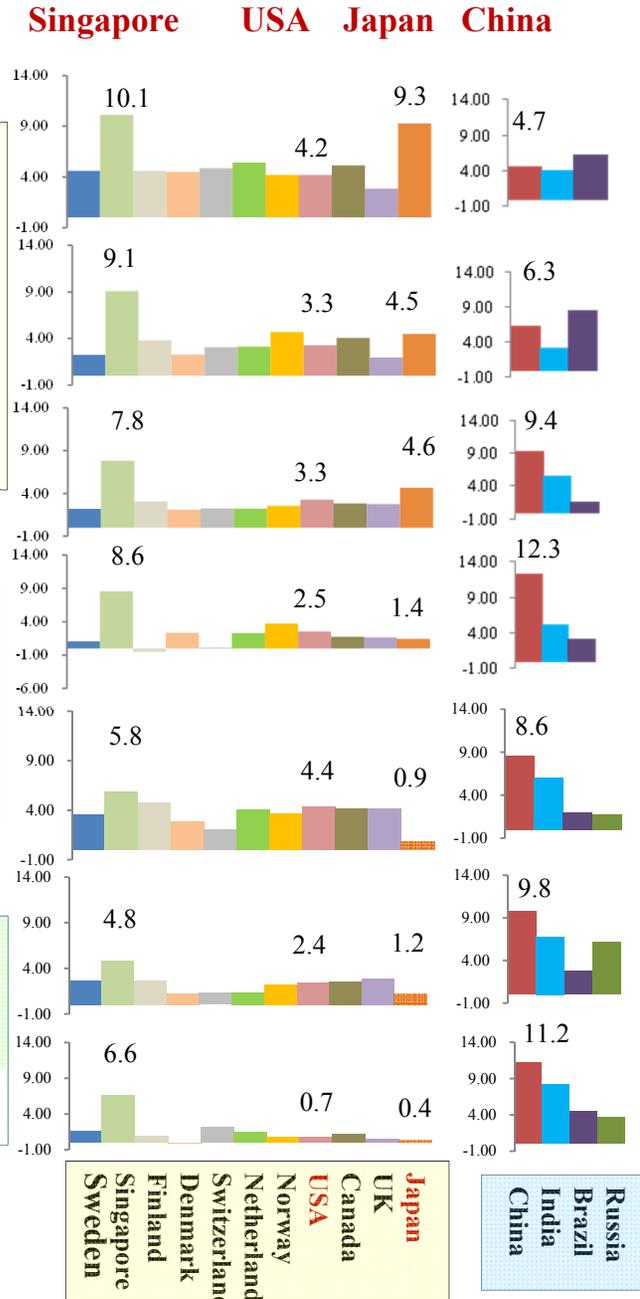
IT advanced Economies (IAE)

IT growing Economies (IGE)

Harness the vigor of IGE

$\frac{\partial Y}{\partial T} = aY \left( 1 - \frac{1}{FD} \right)$

Real GDP increase rate (% p.a.)



Advance IT supported by IAE

IT advanced economies      IT growing economies

Switzerland in 1961-1980 was estimated by the average of neighboring countries.

Fig. 11. Global Change in Growth Engine.

# III-2. Increasing Complaints of Consumers

## 1. Maker Movement

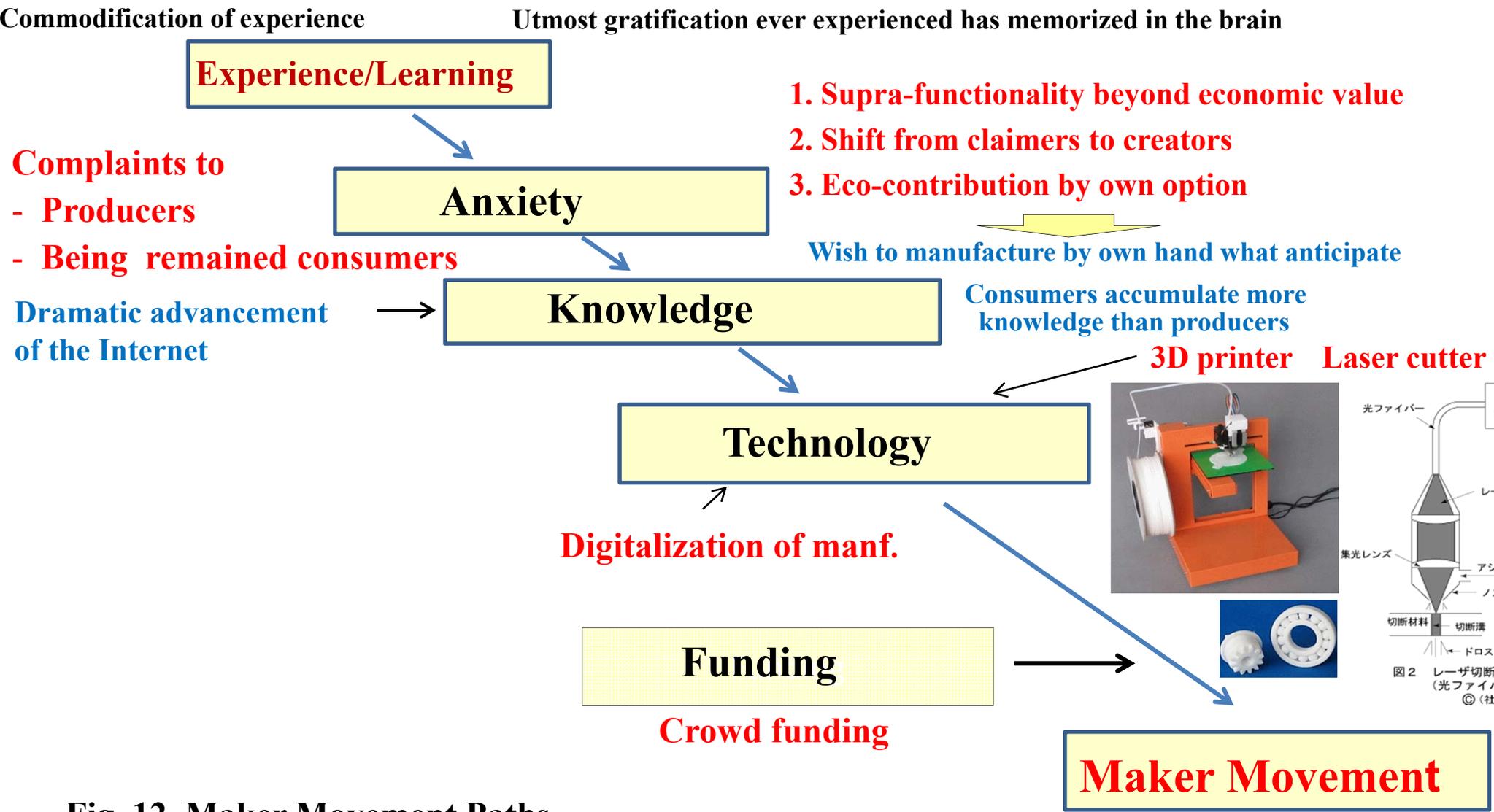
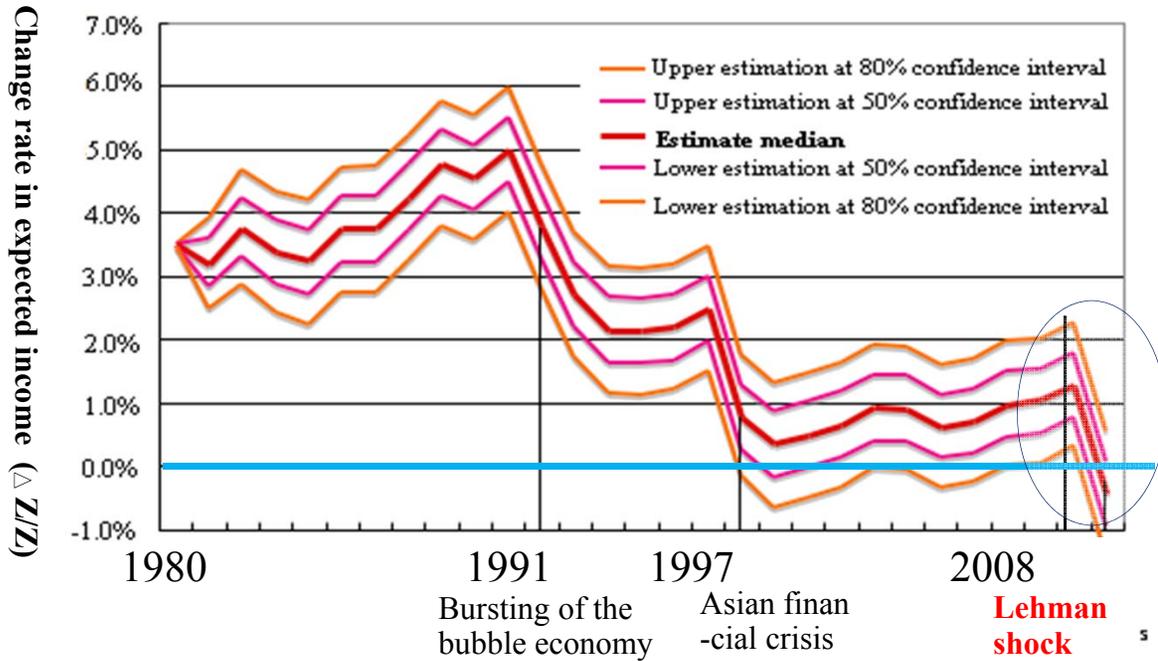


Fig. 12. Maker Movement Paths.

## 2.Consumer's Instinctive Suppression against Consumption (CISAC)



Dramatic decrease after the bursting of the bubble economy (1991) and further decreased due to Asian financial crisis (1997). While slightly recovered, changed to dramatic decrease due to the Lehman shock (2008).

Fig. 13. Trend in Annual Increase Rate in Japan's Expected Income (1980-2008).

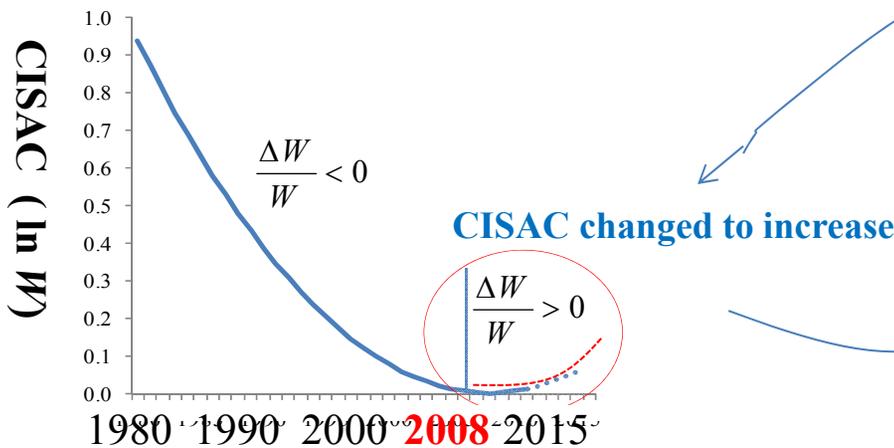


Fig. 14. Trend in CISAC in Japan (1980-2015).

Expected income      Actual income      **CISAC**

$$Z = Z(V, W)$$

Dramatic decrease

$$\frac{\Delta Z}{Z} = \phi \frac{\Delta V}{V} - \lambda \frac{\Delta W}{W}$$

$$\Delta\left(\frac{C}{V}\right) = -\pi \left( \frac{\Delta V}{V} - \frac{\Delta Z}{Z} \right)$$

$$\begin{aligned} \Delta\left(\frac{C}{V}\right) &= -\pi \left( \frac{\Delta V}{V} - \frac{\Delta Z}{Z} \right) \\ &= -\pi \left[ \frac{\Delta V}{V} - \left( \phi \frac{\Delta V}{V} - \lambda \frac{\Delta W}{W} \right) \right] \\ &= -\pi \left[ (1 - \phi) \frac{\Delta V}{V} + \lambda \frac{\Delta W}{W} \right] \end{aligned}$$

Marginal propensity to consume (MPC)

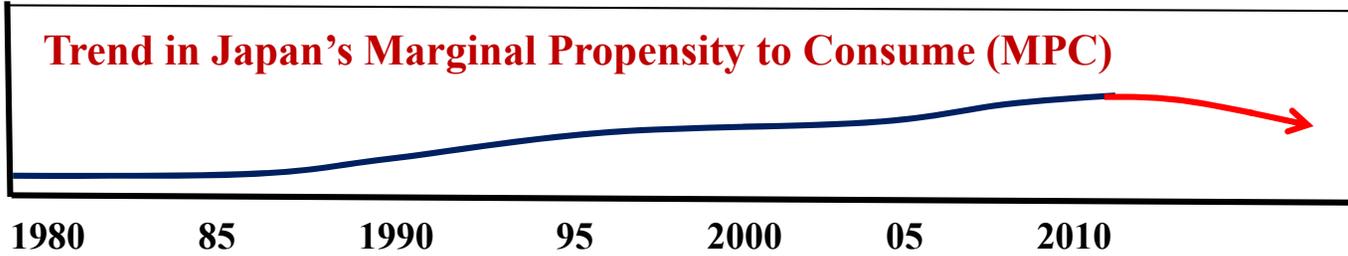
$$\frac{\Delta C}{\Delta V} = [\delta - \pi(1 - \phi)] - \lambda \pi \cdot \frac{\Delta W/W}{\Delta V/V}$$

CISAC increase under income increase results in MPC decrease

### 3. Stagnation of Consumption

toward a Post-excessive Consumption Society

Marginal propensity to consume  $b$



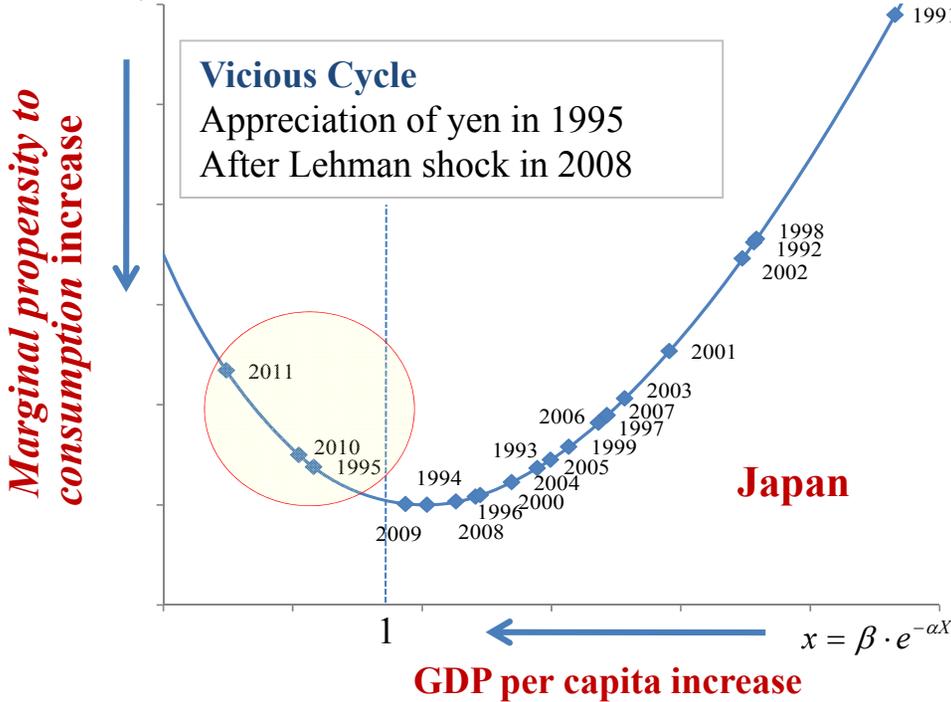
$$C = a + bV \quad \begin{array}{l} c: \text{Consumption} \\ V: \text{GDP} \end{array}$$

$$b = \frac{\partial C}{\partial V}$$

$Y$ : Size of  $c$ ;  $X$ : level of  $v$  ( $X$  in logarithmic terms)

$$\frac{\partial X}{\partial Y} = \frac{\partial \ln v}{\partial c} = \frac{\partial v}{\partial c} \cdot \frac{1}{v} = \frac{1}{v \cdot MPC}$$

$$y = \frac{\alpha \bar{Y}}{v \cdot \partial c / \partial v}$$



$$y = \frac{\alpha \bar{Y}}{v \cdot \partial c / \partial v}$$

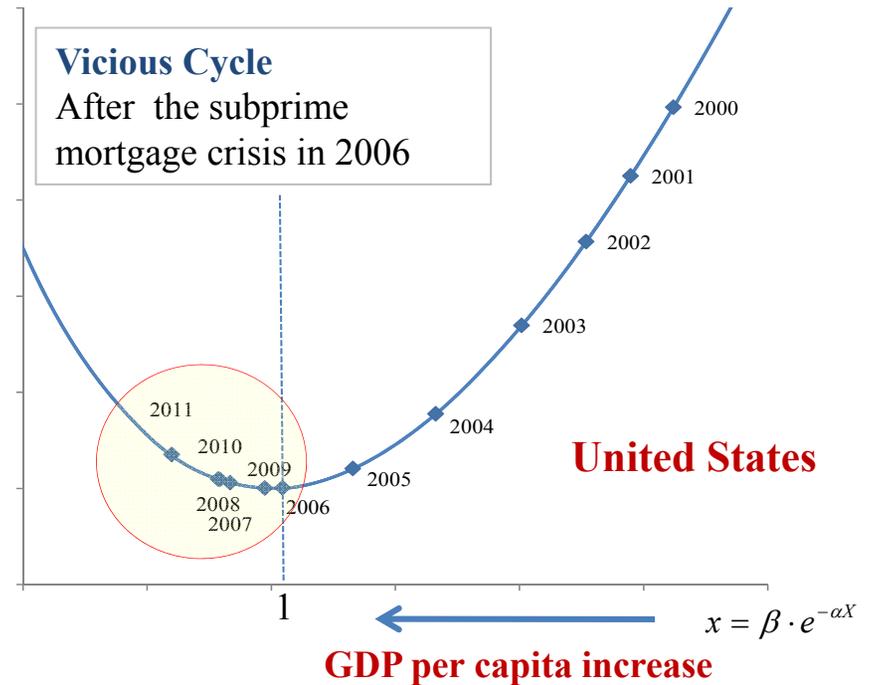
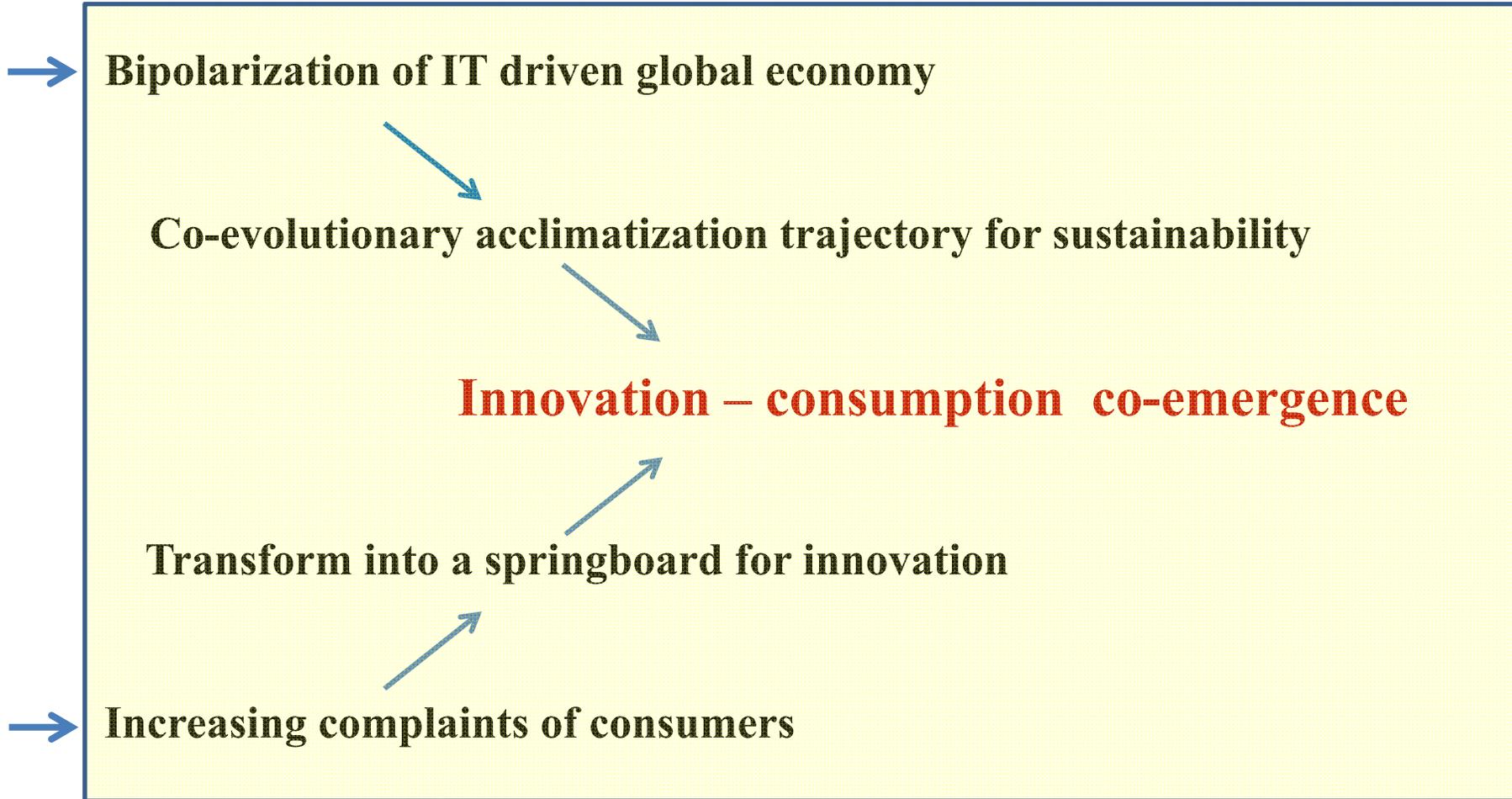


Fig. 15. Development Trajectory of MPC induced by GDP of Japan and the US (1980-2011).

Source: Fukuda and Watanabe (2012.).

# Suggestion

**Dramatic advancement of the Internet  
beyond anticipation**



# **IV. Innovation-Consumption Co-emergence**

# 1. Growth Engine in Co-evolutionary Acclimatization Trajectory

Trigger of co-emergence of such institutional innovation can be depicted as follows:

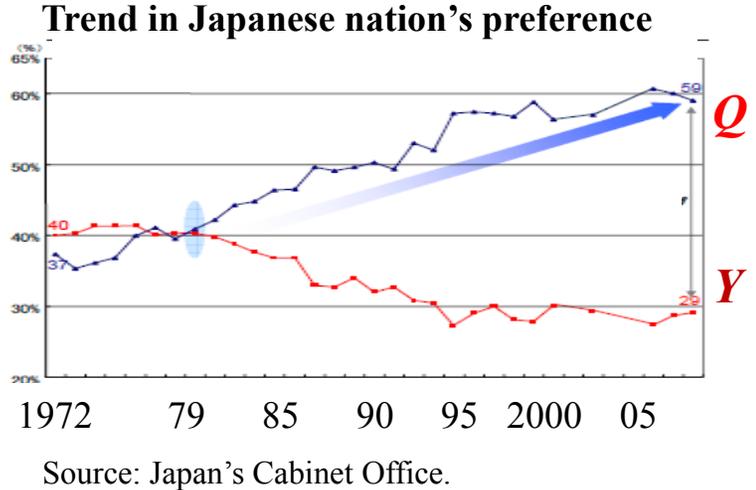
$$\frac{\Delta Y}{Y} = \sum_{X=L,K,M,E} \left( \frac{\partial Y}{\partial X} \cdot \frac{X}{Y} \right) \frac{\Delta X}{X} + \frac{\partial Y}{\partial T} \cdot \frac{R}{Y}$$

IT advanced economies

$$\frac{\partial Y}{\partial T} = aY \left( 1 - \frac{1}{FD} \right)$$

$$\frac{\Delta Y}{Y} = \sum_{X=L,K,M,E} \left( \frac{\partial Y}{\partial X} \cdot \frac{X}{Y} \right) \frac{\Delta X}{X} + \frac{\partial Y}{\partial T} \cdot \frac{R}{Y}$$

IT growing economies



## Utility function

$$U = U(FD) = U(Y, Q) = \frac{\partial U}{\partial Y} \cdot Y + \frac{\partial U}{\partial Q} \cdot Q = \left( \frac{\partial U}{\partial C} \cdot C \right) \left( \frac{\partial C}{\partial Y} \cdot \frac{Y}{C} + \frac{\partial C}{\partial Q} \cdot \frac{Q}{C} \right) = \left( \frac{\partial U}{\partial C} \cdot C \right) \left[ \frac{\partial C}{\partial Y} \cdot \frac{Y}{C} + \left( \frac{\partial C}{\partial I} \cdot \frac{I}{C} \right) \left( \frac{\partial I}{\partial Q} \cdot \frac{Q}{I} \right) \right]$$

Income elasticity to consumption	IT elasticity to consumption	Q elasticity to IT
-------------------------------------	---------------------------------	-----------------------

$$U = U(FD) = U(Y, Q) = \left( \frac{\partial U}{\partial C} \cdot C \right) \left[ \frac{\partial C}{\partial Y} \cdot \frac{Y}{C} + \left( \frac{\partial C}{\partial I} \cdot \frac{I}{C} \right) \left( \frac{\partial I}{\partial Q} \cdot \frac{Q}{I} \right) \right]$$

**Y** Economic  
functionality

**Q** Supra-functionality  
beyond economic value  
encompassing social, cultural  
and emotional value

**IT induce consumption** ← **Increase IT dependency**

**IT support by IT advanced economies**

Fig. 16. IT Driven Innovation-Consumption Co-emergence Dynamism.

# 2. Dynamism Inducing Innovation-Consumption Co-emergence

$$U = U(FD) = U(Y, Q) = \left( \frac{\partial U}{\partial C} \cdot C \right) \left[ \frac{\partial C}{\partial Y} \cdot \frac{Y}{C} + \left( \frac{\partial C}{\partial I} \cdot \frac{I}{C} \right) \left( \frac{\partial I}{\partial Q} \cdot \frac{Q}{I} \right) \right]$$

$Y$  Economic functionality       $Q$  Supra-functionality beyond economic value encompassing social, cultural and emotional value

Income elasticity to consumption      IT elasticity to consumption      Q elasticity to IT

IT induce consumption      Increase IT dependency      IT support by IAE

Thus, co-emergence of institutional innovation can be governed by dual innovation-consumption co-emergence in which IT advanced economies IT stimulation of supra-functionality in IT growing economies would be a key

### IT advanced economies (IAE)

$$[Y_a, C_a, IT_a]$$

Accelerate IT advancement

$$IT_a$$

$$Y_a \leftarrow C_g$$

Harness the vigor of IGE

Innovation-consumption co-emergence

Induce consumption

$$\frac{\partial C_g}{\partial IT_g} \cdot \frac{IT_g}{C_g}$$

$$\frac{\partial IT_g}{\partial Q_g} \cdot \frac{Q_g}{IT_g}$$

Induce IT

Dramatic advancement of the Internet  
 Digitalization of manufacturing process  
 Maker movement (Web revolution meets manufacturing)

Innovation-consumption co-emergence

Increase income elasticity to consumption

$$\frac{\partial C_g}{\partial Y_g} \cdot \frac{Y_g}{C_g}$$

$$C_g \rightarrow Y_g$$

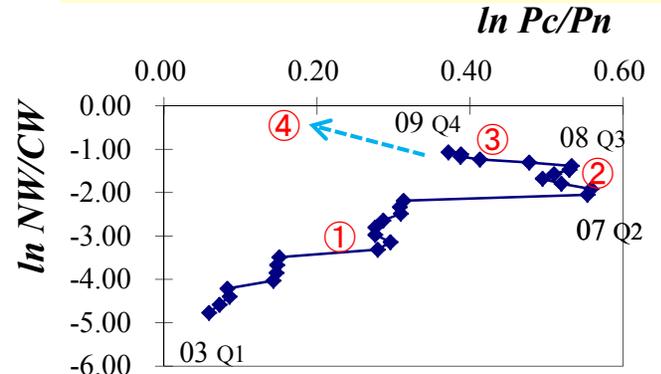
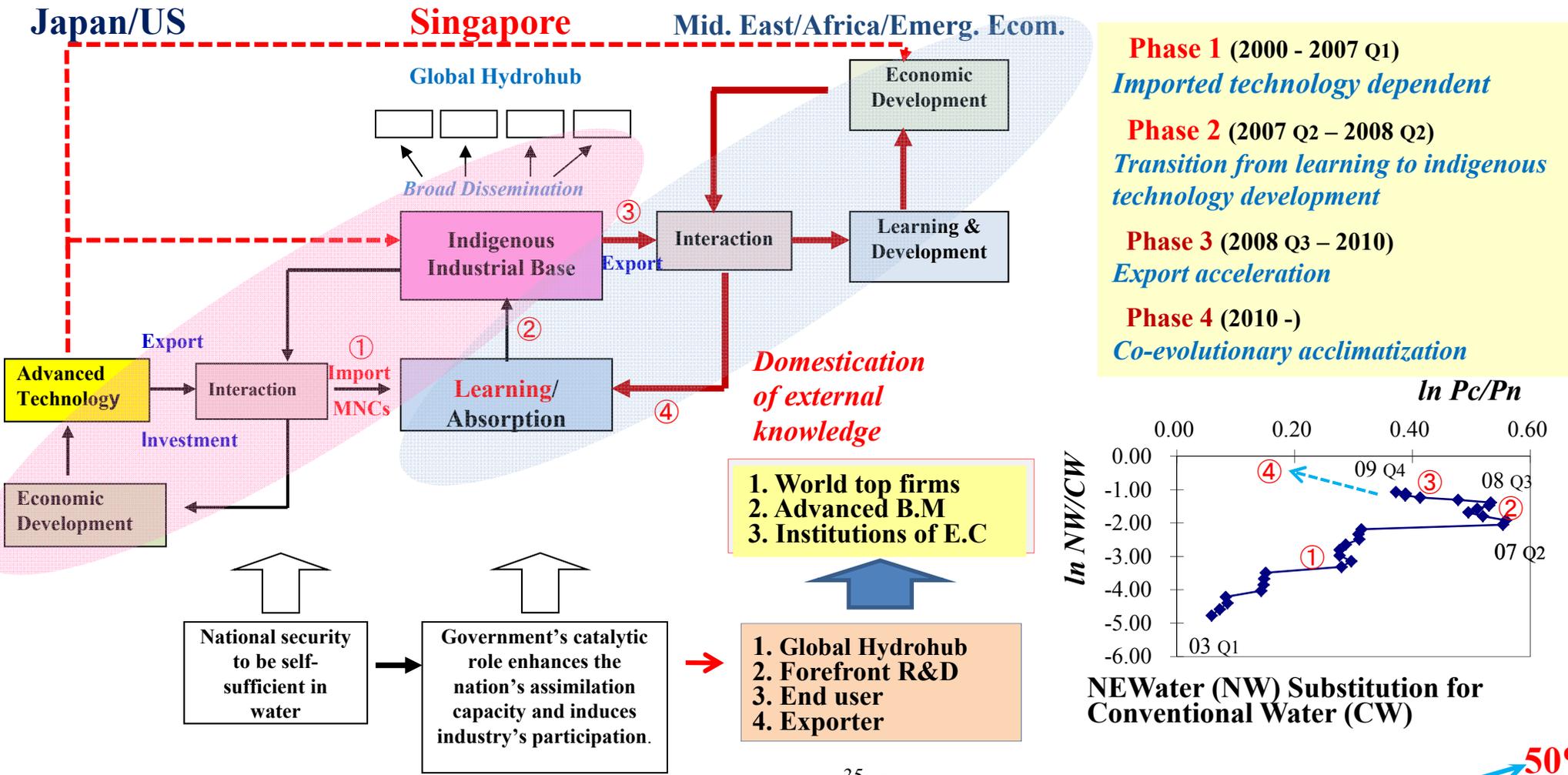
Increase economic growth

### IT growing economies (IGE)

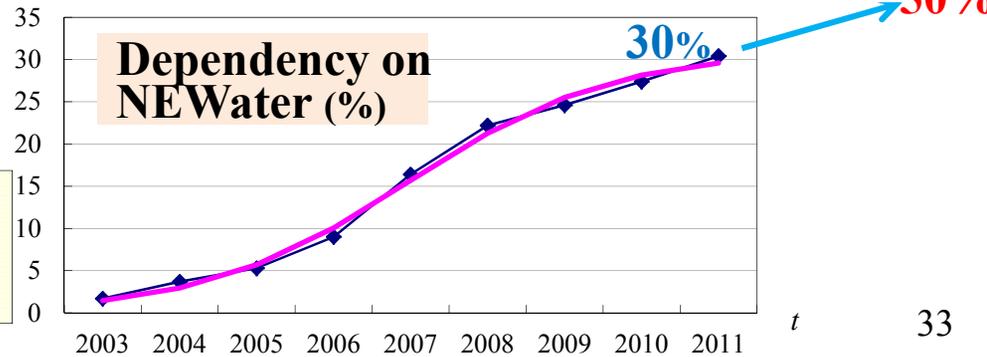
$$[Y_g, C_g, IT_g]$$

Fig. 17. Dynamism Inducing Innovation-Consumption Co-emergence.

# 3. Success in Singapore by Innovation-Consumption Co-emergence



**NEWater (NW) Substitution for Conventional Water (CW)**



**Fig. 18. NEWater Develop. Dynamism in S'pore.**

NEWater	Desalination	Total	(Technology-driven water)
2011	30%	10%	40%
2061	50%	30%	80%

# 4. Success in Canon by Co-evolutionary Acclimatization

## (1) Co-evolutionary Acclimatization

Canon's hybrid management consists of (i) Market stimulation, (ii) Institutional technology spillover, (iii) In vitro fertilization, (iv) Acclimatization through coopetition, and (v) intra-firm technology spillover.

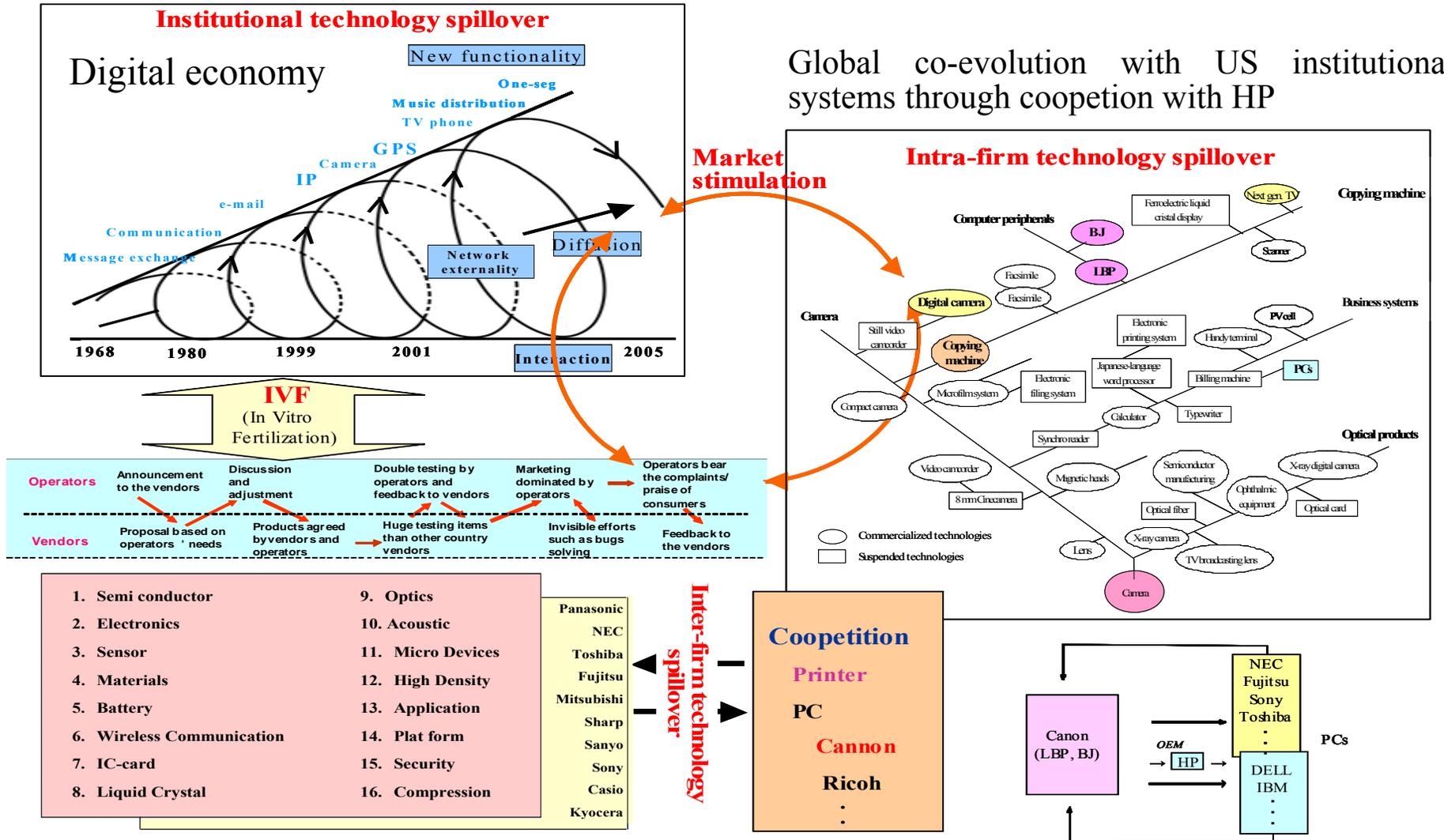


Fig. 18-2. Scheme of Canon's Co-evolutionary Acclimatization.

## (2) Technological Diversification Strategy

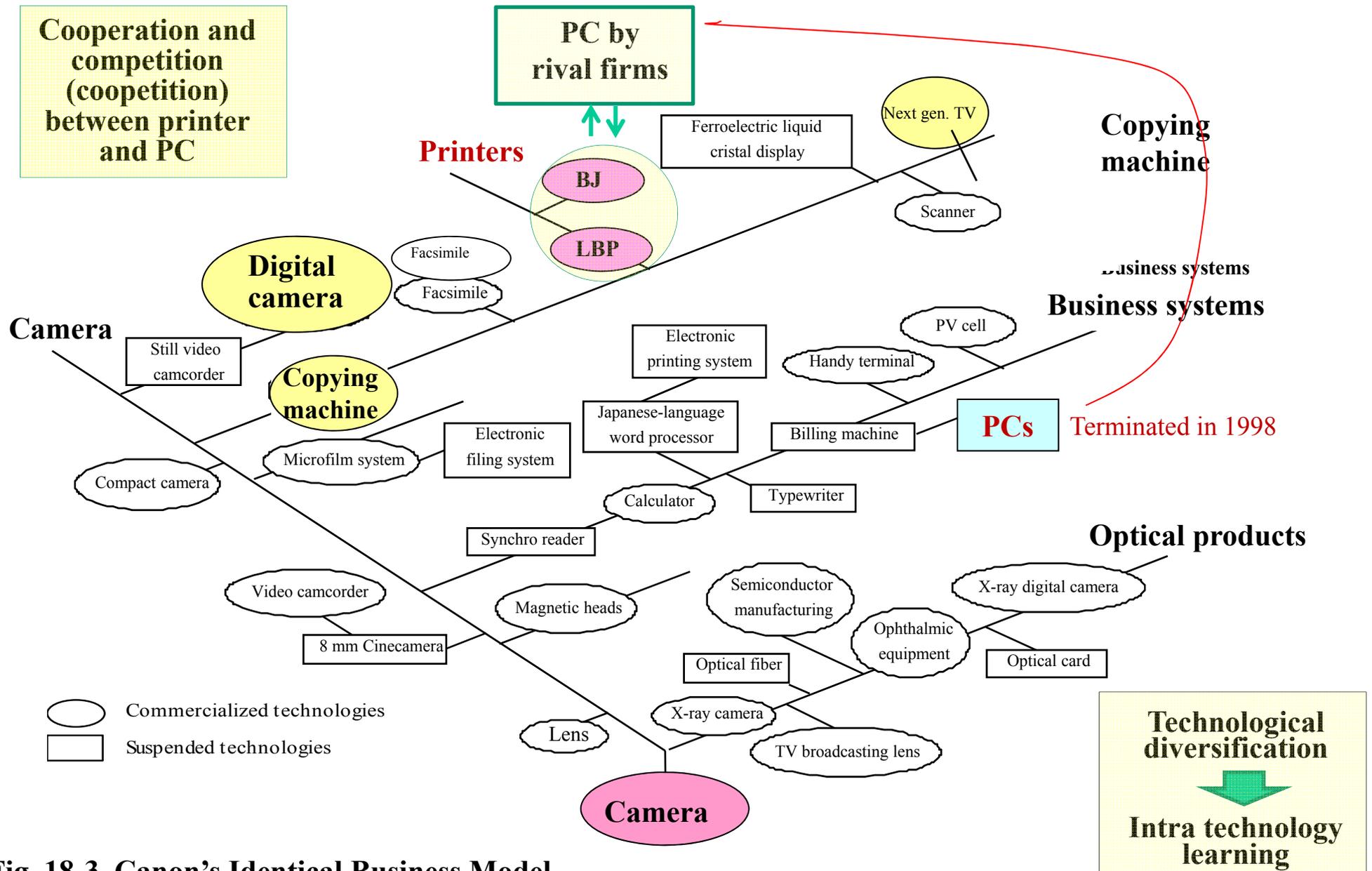


Fig. 18-3. Canon's Identical Business Model.

### (3) Virtuous Cycle between Printers and PCs: *Learning by Inspiring Competitors - Coopetition*

Satisfaction of (i) two factors learning and (ii) technology inducement by PC can be enabled not only by its own technology stock but also by inspiring competitors. This is called **coopetition**.

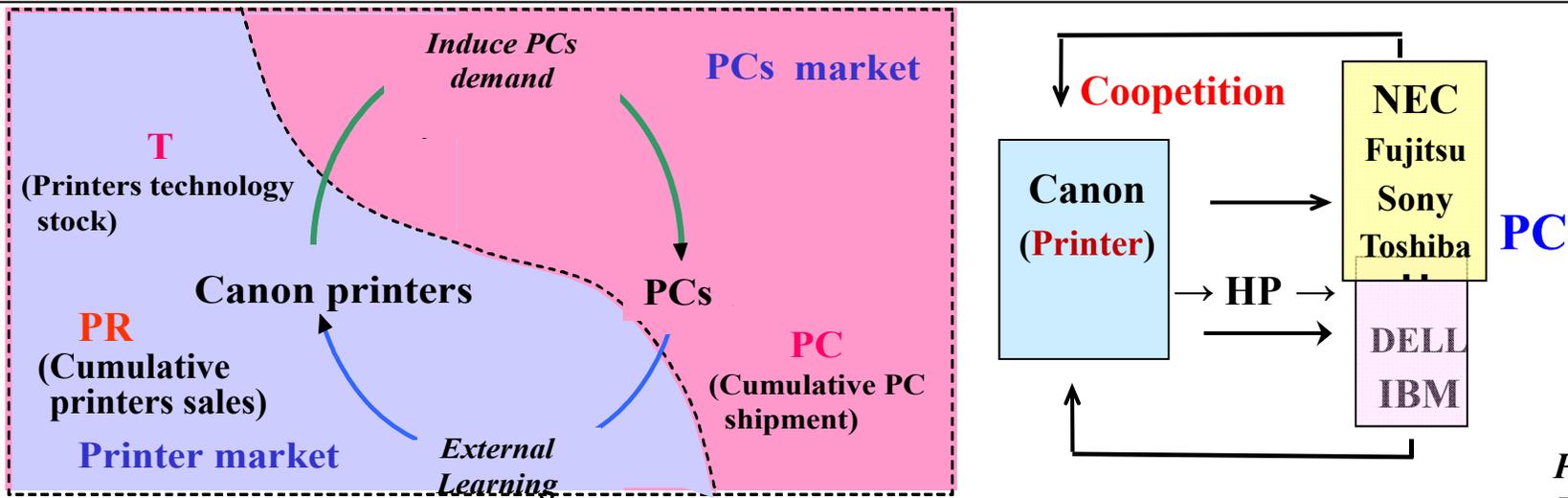


Fig. 18-4. Virtuous Cycle between Canon Printers and PCs (1986-2005).

$P_v$ : Price of printers  
 $P$ : Relative technology prices of printers

### Two factors learning and technology inducement by PC in printers development

$$\ln P_v = 4.85 - 0.62 \ln T - 0.26 \ln PC - 0.16 D \quad adj.R^2 \ 0.997 \ DW \ 1.42$$

(12.70) (-6.44) (-6.27) (-2.52)  $D: 2003-05 = 1, \text{ other years } = 0$

$$\ln P = 3.34 + 0.08 \ln T + 0.40 \ln PC - 0.25 D \quad adj.R^2 \ 0.997 \ DW \ 1.60$$

(165.75) (67.66) (67.66) (-8.14)  $D: 1986, 2000-05 = 1, \text{ other years } = 0$

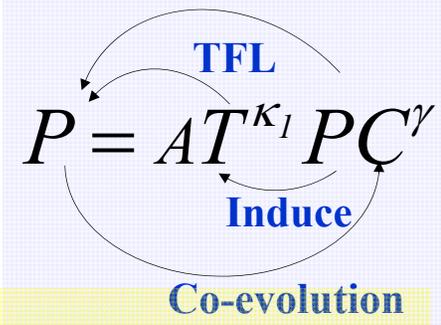
$$\ln T = 8.99 + 0.26 D_1 \ln PC + 0.40 D_2 \ln PC + 0.40 D_3 \ln PC + 0.30 D_4 \ln PC - 1.92 (D_2 + D_3) \quad adj.R^2 \ 0.997 \ DW \ 1.00$$

(27.63) (10.20) (12.77) (14.13) (17.20) (-3.22)

$$\ln PC = -7.06 + 1.71 D_1 \ln P + 1.77 D_2 \ln P + 1.82 D_3 \ln P + 1.81 D_4 \ln P \quad adj.R^2 \ 0.994 \ DW \ 1.62$$

(-22.62) (16.10) (24.83) (28.54) (29.67)

$D1: 1986-1990 = 1, D2: 1991-1997 = 1, D3: 1998-2000 = 1, D4: 2001-2005 = 1, \text{ other years } = 0$



# (4) Assimilation of Spillover Technology

While Canon has not involved in mobile business, it fully enjoys the advancement of mobile technologies.

This can be attributed to spillover effect through coopetition.

	Involved in mobile phones (20)	Not involved in mobile phones (19)
Large firms	<b>A</b> Panasonic NEC Hitachi Toshiba MELCO Fujitsu Sony	
Medium firms	<b>B</b> Sharp Sanyo Rohm TDK NIDEC Casio Murata Other 6	<b>C</b> <span style="color: red;"><b>Canon</b></span> <b>D</b> Ricoh Fanuc Keyence Pioneer Daikin Other 13

Fig. 18-5. Japan's leading 39 Electric Machinery Firms and their Relevance to Mobile Phones.

Table 2 Contribution to OIS in 39 Firms.

$$\begin{aligned}
 OIS = & 0.097 + 0.563D_{mb} + 0.287D_{kf} - 0.571D_{gi} + 0.039D_t \\
 & + 0.030\ln R/S + 0.164D_{mb} \ln R/S - 0.160D_{gi} \ln R/S \\
 & + 1.528 \times 10^{-4} \sum R/R + 0.005D_{ca} \sum R/R
 \end{aligned}$$

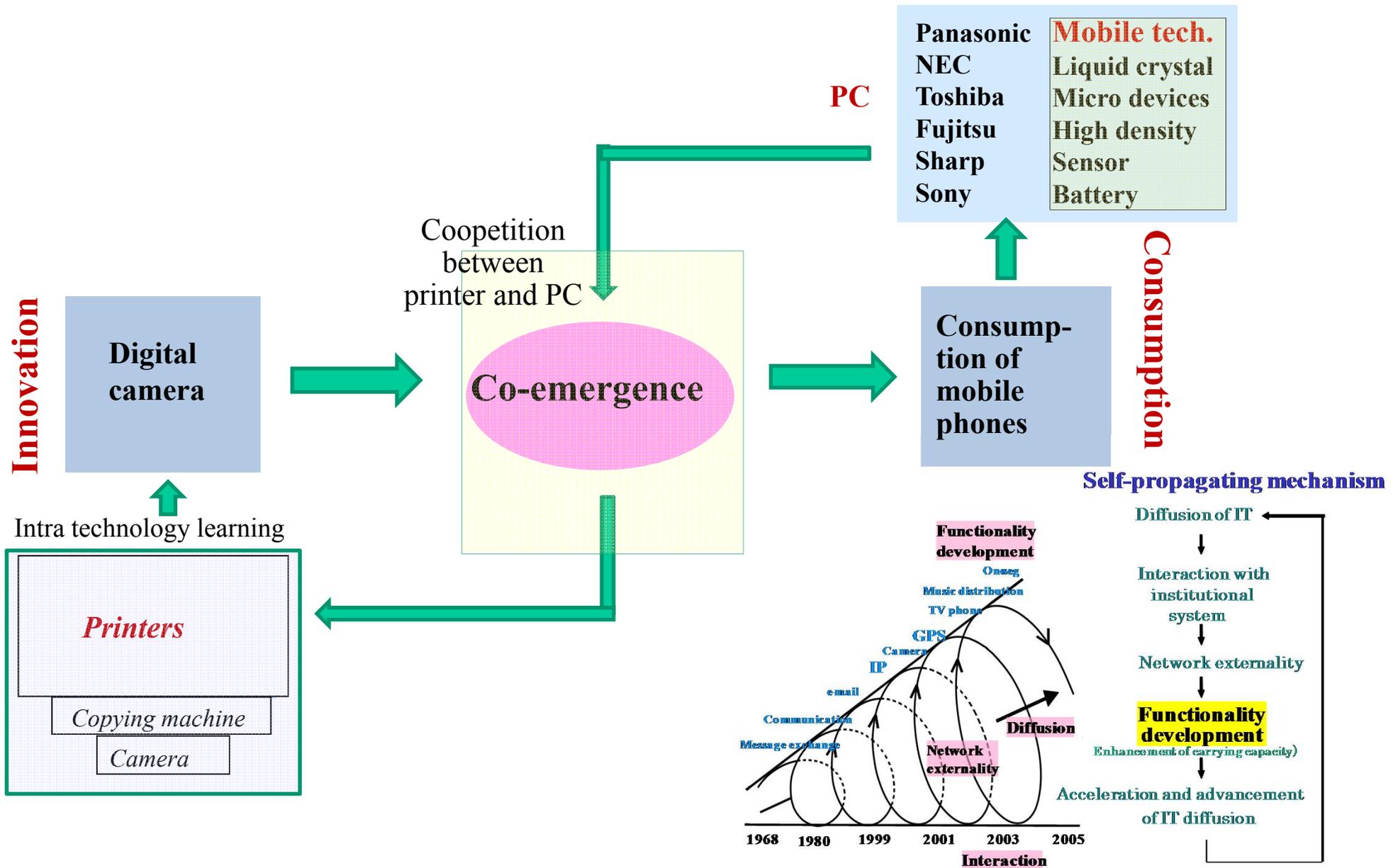
*adj. R*<sup>2</sup> = 0.782

*D<sub>mb</sub>*: Mobile firms = 1, non-mobile firms = 0; *D<sub>gi</sub>*: Large firms = 1, medium firms = 0; *D<sub>t</sub>*: 2003-2005 = 1, 2000-2002 = 0; *D<sub>ca</sub>*: Canon = 1, other firms = 0; *D<sub>kf</sub>*: Fanuc, Keyence = 1 (Non-mobile but high OIS: over 25%), other firms = 0.

$$OIS = a + b \ln R/S + c \sum R/R + dD$$

	Own R&D intensity	Spillover effect	
	Constant	$\ln R/S$	$\sum R/R$
<b>A</b>	0.534	<b>0.156</b>	-5.8E-03
<b>B</b>	0.534	<b>0.156</b>	0.2E-03
<b>C</b>	0.104	0.033	<b>6.0E-03</b>
<b>D</b>	0.104	0.033	0.2E-03

# (5) Co-emergence of Innovation and Consumption



Talk → See → See & talk → Take a picture → Pay → Watch

Fig. 18-6. Canon's Unique Business Model in Co-emerging Innovation and Consumption.

# (6) Canon's Way of Innovation-Consumption Co-emergence

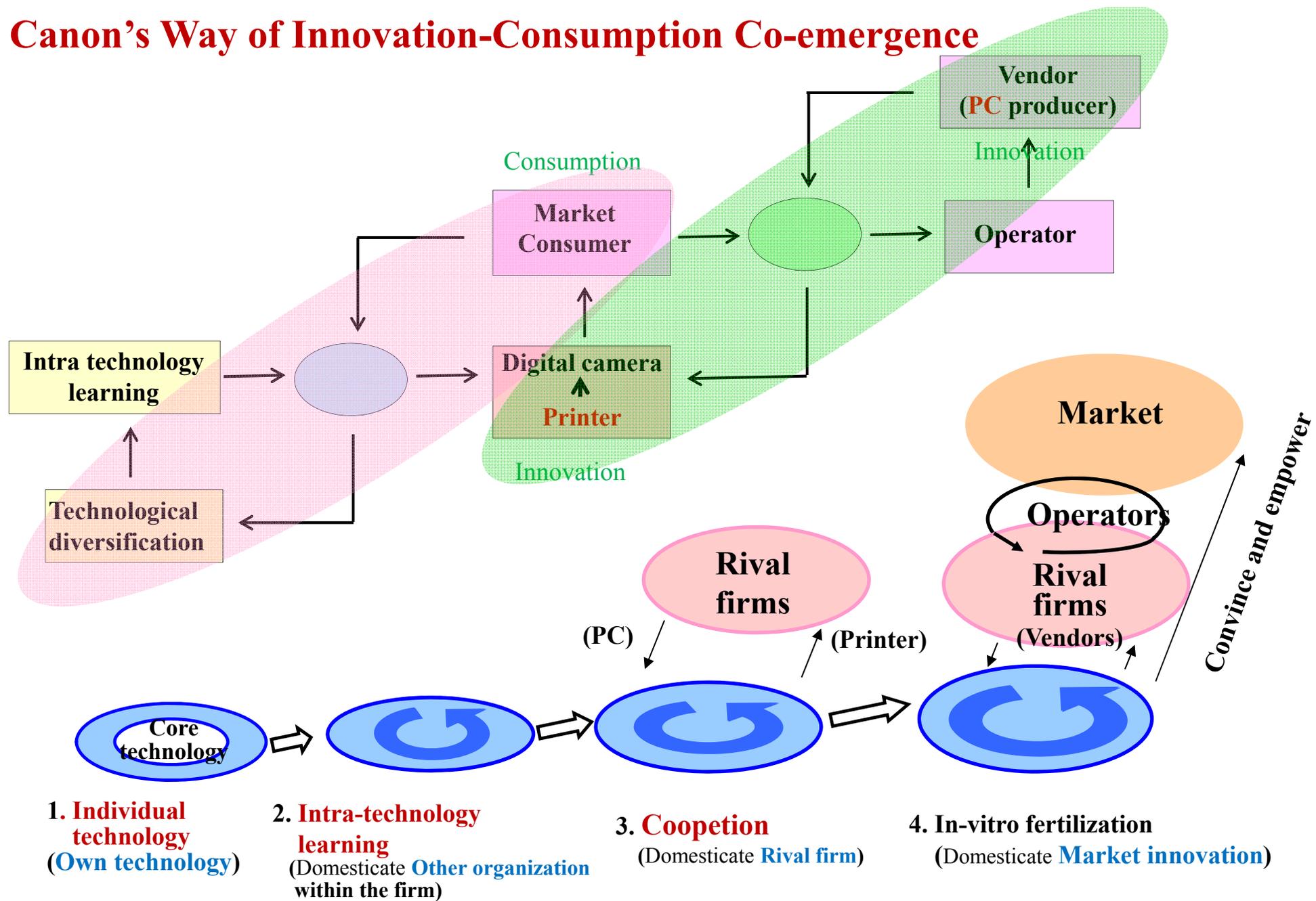


Fig. 18-7. Canon's Business Model in Co-emerging Innovation and Consumption.

## (7) Canon's Conspicuous R&D Profitability

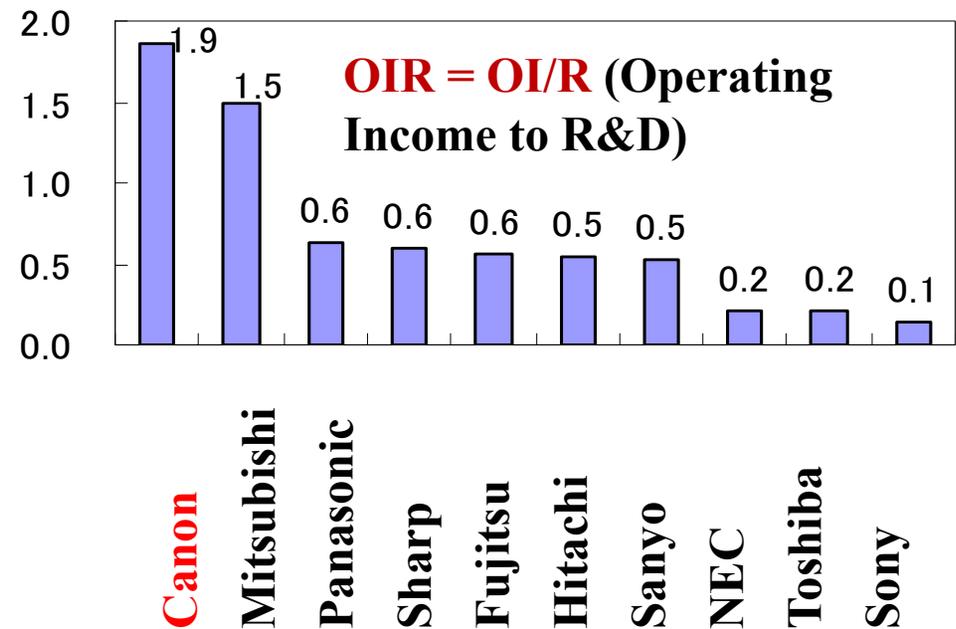
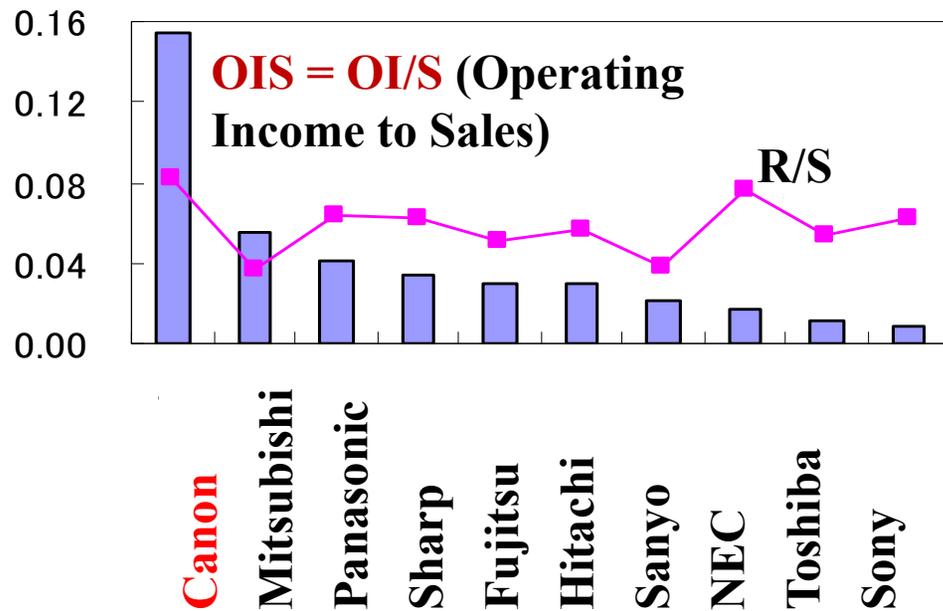
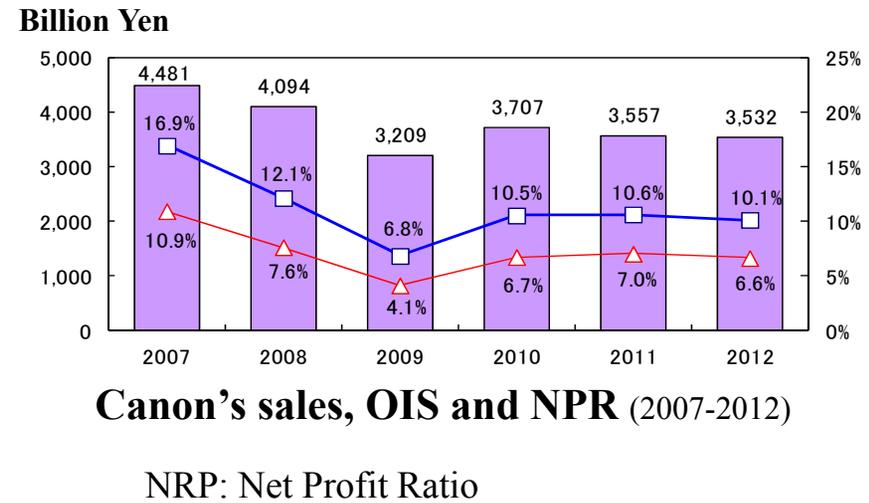
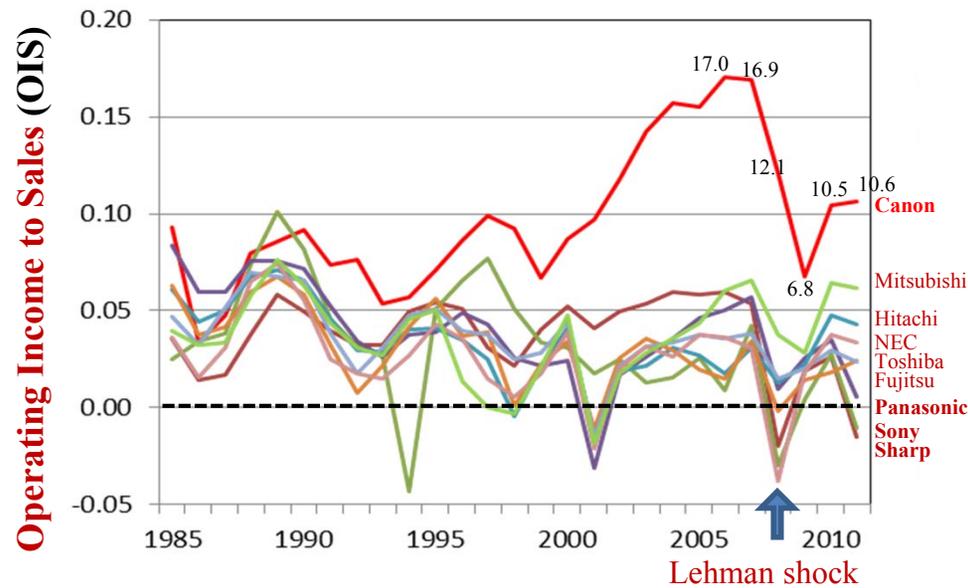


Fig. 18-8. OIS, R/S, OIR in Japan's 10 Leading Electric Machinery Firms (average 2006-2008).

# 5. Firm's Technopreneurial Strategy (1) R&D Profitability

Shipment (Production:  $Y$ ) = **Sales ( $S$ )** + Inventory ( $Iv$ )

||

IMI (Intermediate input): Materials ( $M$ ) and energy ( $E$ )

+

**Value added (GDP:  $V$ )**

||

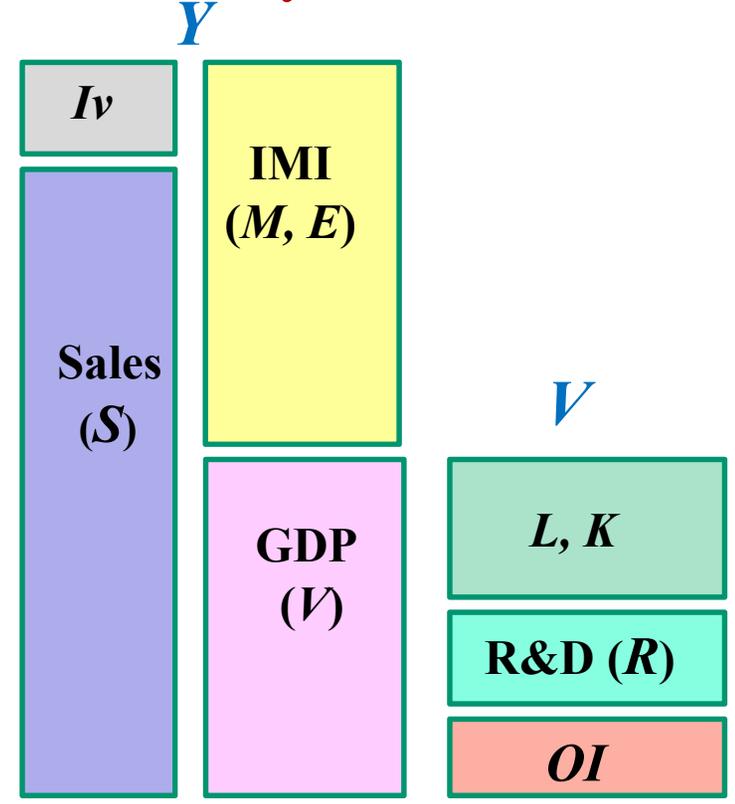
Labor ( $L$ ) cost  
Capital ( $K$ ) cost

+

**R&D ( $R$ )**, Advertisement

+

**Operating income ( $OI$ )**



Firms targets  $\nearrow$  **Sales increase**  $\implies$  Price maker, Market appeal, R&D increase

$\searrow$  **Operating income increase**  $\implies$  Dividend, MVE (Market Value of Equity) increase

Key indices  $S, OI, V, R$   $\implies$  R/S contribution to OI/S increase  $\implies$  **OI/R (R&D profitability)**

$OI/S, R/S, R/V$

Trade off between  $OI/S$  and  $S$  increase  $\implies$  Decrease in  $M, E, L, K$   $\implies$  **Productivity increase**

$R$  and  $OI$   $\implies$  Utiliz of external resources  $\implies$  **Technology substitution**

$$\frac{\Delta OI/S}{OI/S} = \frac{\Delta OI}{OI} - \frac{\Delta S}{S}$$

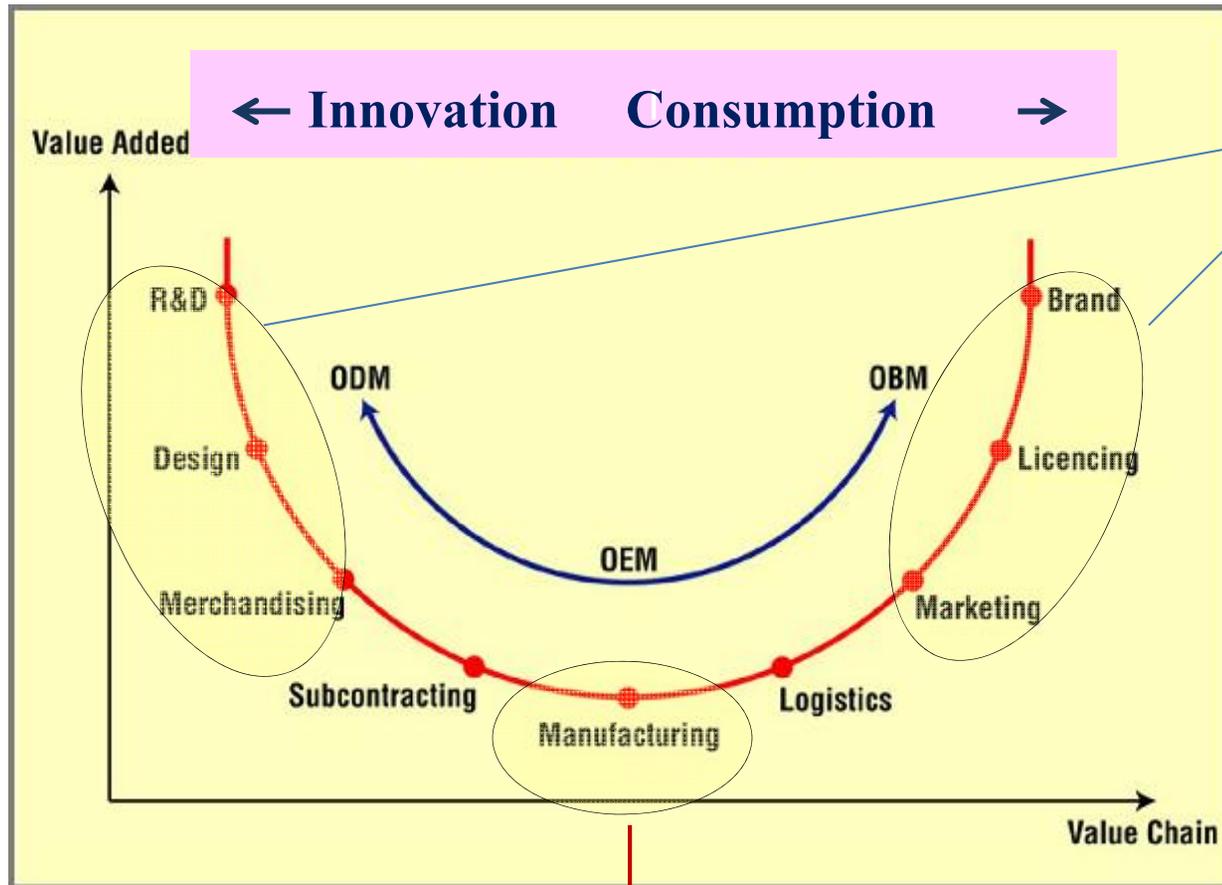
$\implies$  Learning/Assimilation

## (2) Profitability Structure in Global R&D Firms

	2010			2007				
	OI/S	R/S	OI/R	OI/S	R/S	OI/R		
Apple	0.28	0.03	10.23	0.18	0.04	5.09	<p>OI/S: Operating income to sales, R/S: R&amp;D intensity (R&amp;D expenditure per sales). OI/R: Operating income to R&amp;D (figures in red indicate above 1)</p>	
Samsung	0.13	0.06	2.07	0.10	0.06	1.56		
Nokia	0.04	0.12	0.38	0.12	0.10	1.13		
Microsoft	0.39	0.13	3.00	0.38	0.14	2.78		
Google	0.35	0.13	2.76	0.31	0.13	2.42		
Dell	0.06	0.01	5.28	0.06	0.01	5.56		
HP	0.09	0.02	3.88	0.08	0.03	2.42		
Intel	0.36	0.15	2.39	0.21	0.15	1.40		
Hitachi	0.01	0.04	0.25	0.02	0.04	0.54		<p>2010: After Lehman shock in 2008 2007: Before Lehman shock</p>
NEC	0.01	0.08	0.17	0.03	0.07	0.35		
Fujitsu	0.01	0.05	0.17	0.04	0.05	0.85		
Mitsubishi	0.02	0.04	0.53	0.05	0.03	1.38		
Canon	0.10	0.09	1.22	0.17	0.08	2.09		
Sharp	0.01	0.06	0.09	0.05	0.06	0.79		
Kyocera	0.04	0.05	0.96	0.11	0.05	2.59		
Siemens	0.07	0.06	1.30	0.07	0.04	1.75		
Lenovo	0.02	0.01	1.21	0.03	0.02	1.64		
ZTE	0.07	0.11	0.60	0.06	0.09	0.66		

Fig. 18-9. Comparison of R&D Profitability Structure in Global R&D Firms in 2010 and 2007. 42

## 6. Apple's Way of Innovation-Consumption Co-emergence



**Apple's focus**



**Bridging innovation and consumption by leveraging coordinating role of EMS**



**Innovation-consumption co-emergence**

**Japan** clings to this focus  
Should transfer to EMS  
(Electronics Manufacturing Service)

**Fig. 18-10. Apple's Business Model in Co-emerging Innovation and Consumption.**

# Suggestion



Innovation value chain

Production → Diffusion → Consumption

from “**Invisible hand of God**” to “**Voiceless voice of consumers**”

Complaints to

- Producers
- Economic value oriented market
- Being remained consumers

**Conceptualize invisible voice of consumers**

People can never forget  
utmost gratification of  
consumption ever  
experienced which affects  
lifetime consumption  
(Modgiliani et al.)

**Commodification  
of experiences**

# **V. Commodification of Experiences**

# 1. Conceptualization of Invisible Voice of Consumers

## - Facial Temperature Feedback Hypothesis

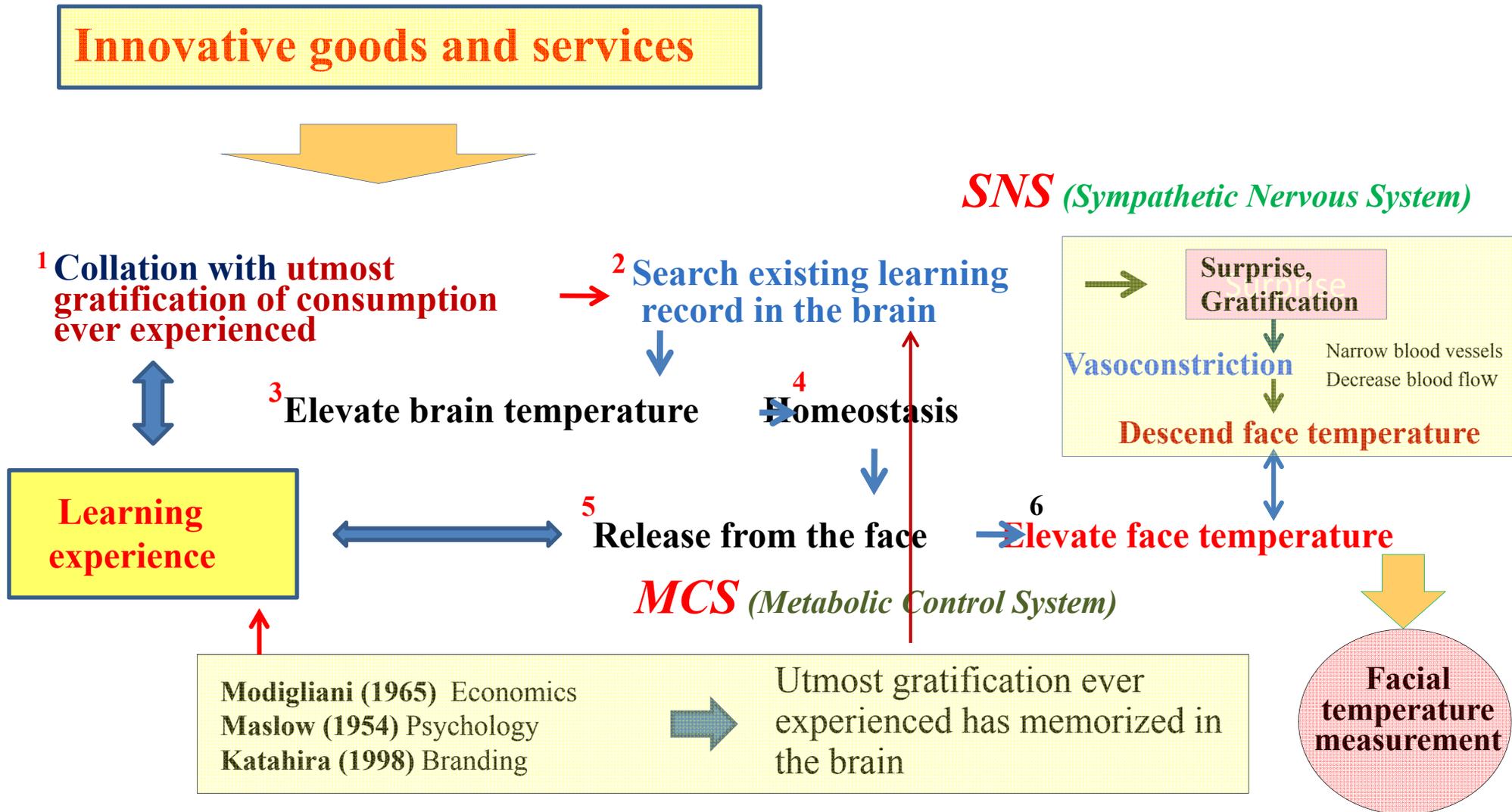
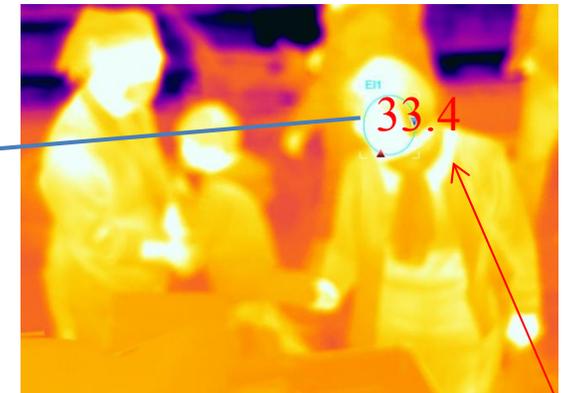


Fig. 19. Scheme of Facial Feedback Hypothesis.

## 2. Demonstration by Experiment Utilizing Thermography

- (a) With the measurement of the **relationship between attractive goods and consumers' temperature elevations** at the leading supermarkets in Japan and Finland.
- (b) Demonstrate a hypothesis that *“There exists a resonance between attractive goods and consumers constructing a spiral cycle with energy leading to elevating consumers' facial temperature.”*

Monitor the consumers' facial temperature by the **thermography: novel psychophysiological measuring technique enables observation in the objective circumstances without providing any cautions to examinees.**



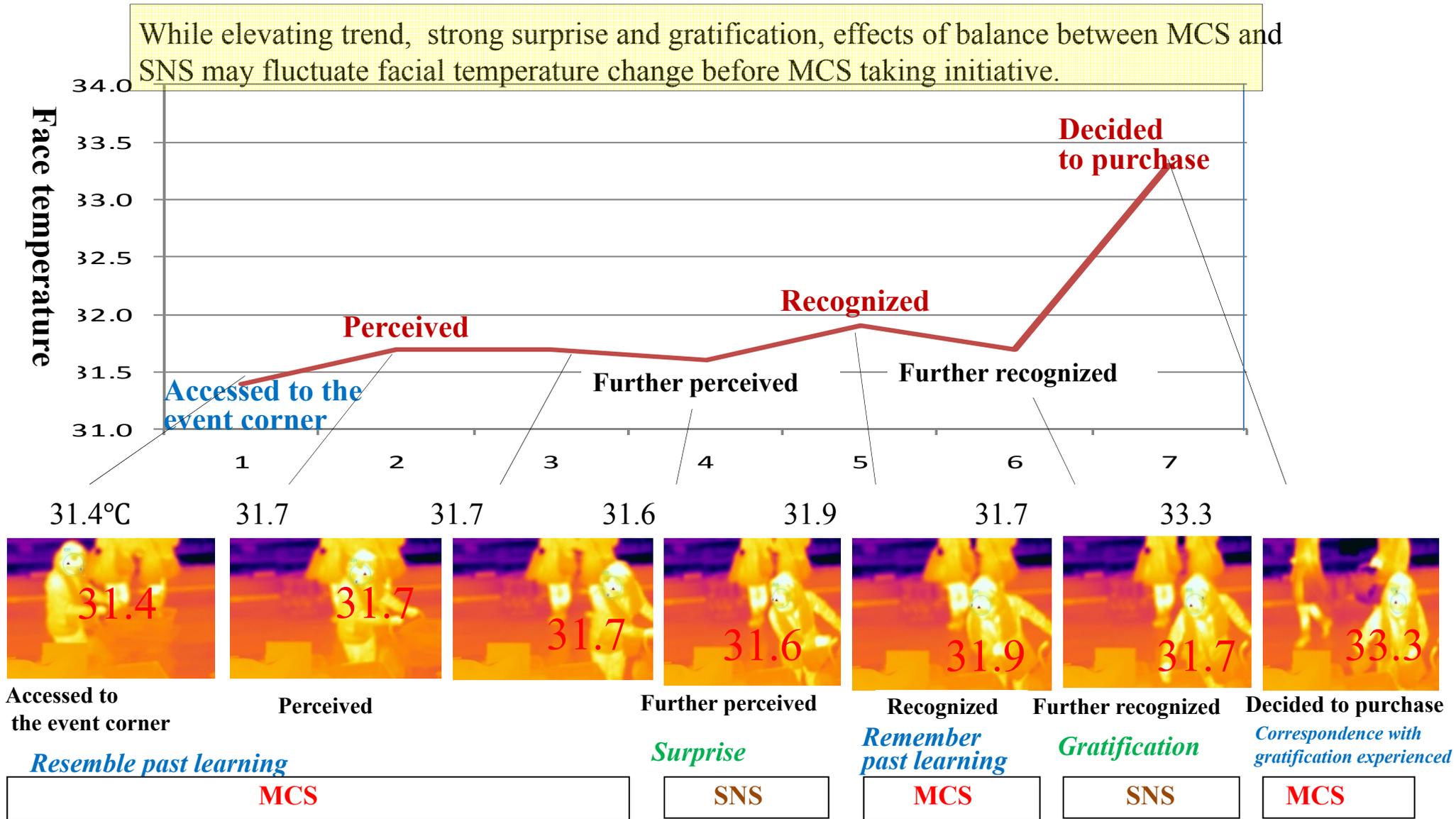
Record in a PC



Analyze the recorded data by the exclusive software  
“FLIR Research IR” (able to identify a pin-point temperature)

### 3. Empirical Results

While elevating trend, strong surprise and gratification, effects of balance between MCS and SNS may fluctuate facial temperature change before MCS taking initiative.



MCS: Metabolic Control System (elevate temperature), SNS: Sympathetic Nervous System (descend temperature)

**Fig. 20. Standard Pattern of Facial Temperature Change in Shoppers Decided to Purchase.**

# 4. Evidences in Silver Consumption

Since 1990s significant contribution of silver consumption (age above 60s) to average consumption propensity has been observed which can be attributed to calling back of consumption in their 20s

Increase rate (% p.a.)

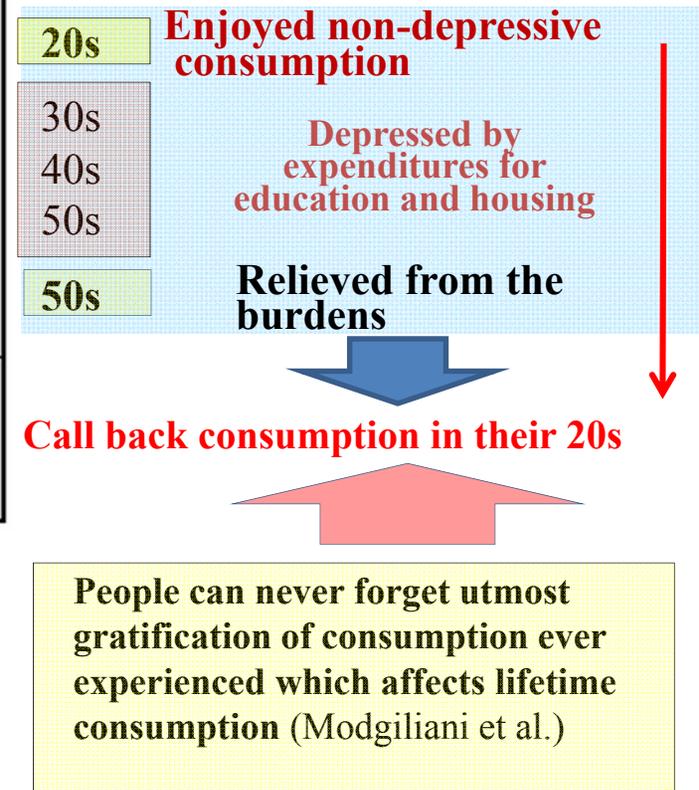
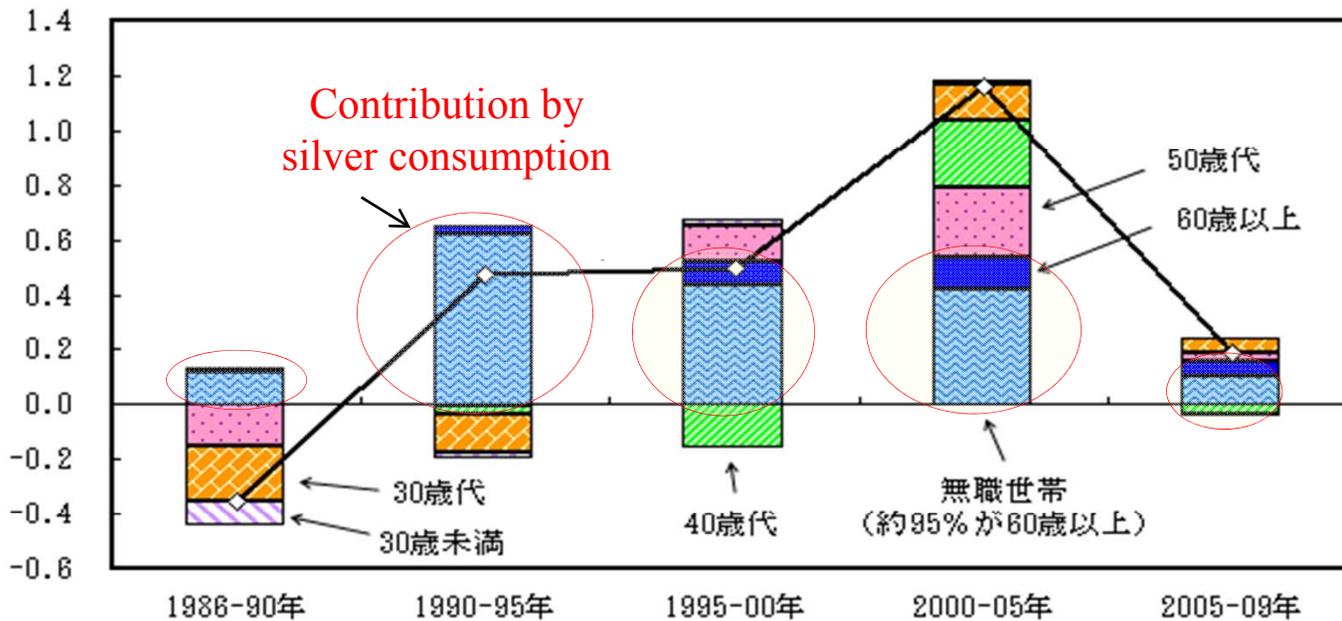
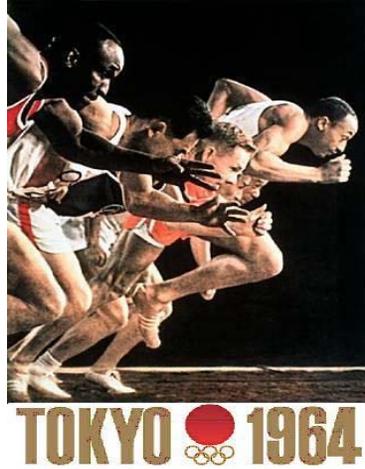


Fig. 21. Contribution to Average Consumption Propensity by Ages.

Source: White Paper on Japan's Economy and Finance 2010 (2010).

## 5. Unforgettable Impressive Memory Experienced in their 20s



**Roman holiday**  
(1953 )

**Tokyo Olympic Game**  
(1964)

**Giants**  
(1965-1973 V9)

**Beatles**  
(1966)

**Apollo**  
(1969)



**Bowling**  
(1970-)

**Haiseiko**  
(1970-)

**MacDonald**  
(1971)

**Sapporo Olympic Game**  
(1972)

**Panda**  
(1972)

**Fig. 22. Major Impressive Memory Never Forget Experienced in their 20s.**

# 6. Platform for Commodification of Experiences for Innovation-Consumption Co-emergence

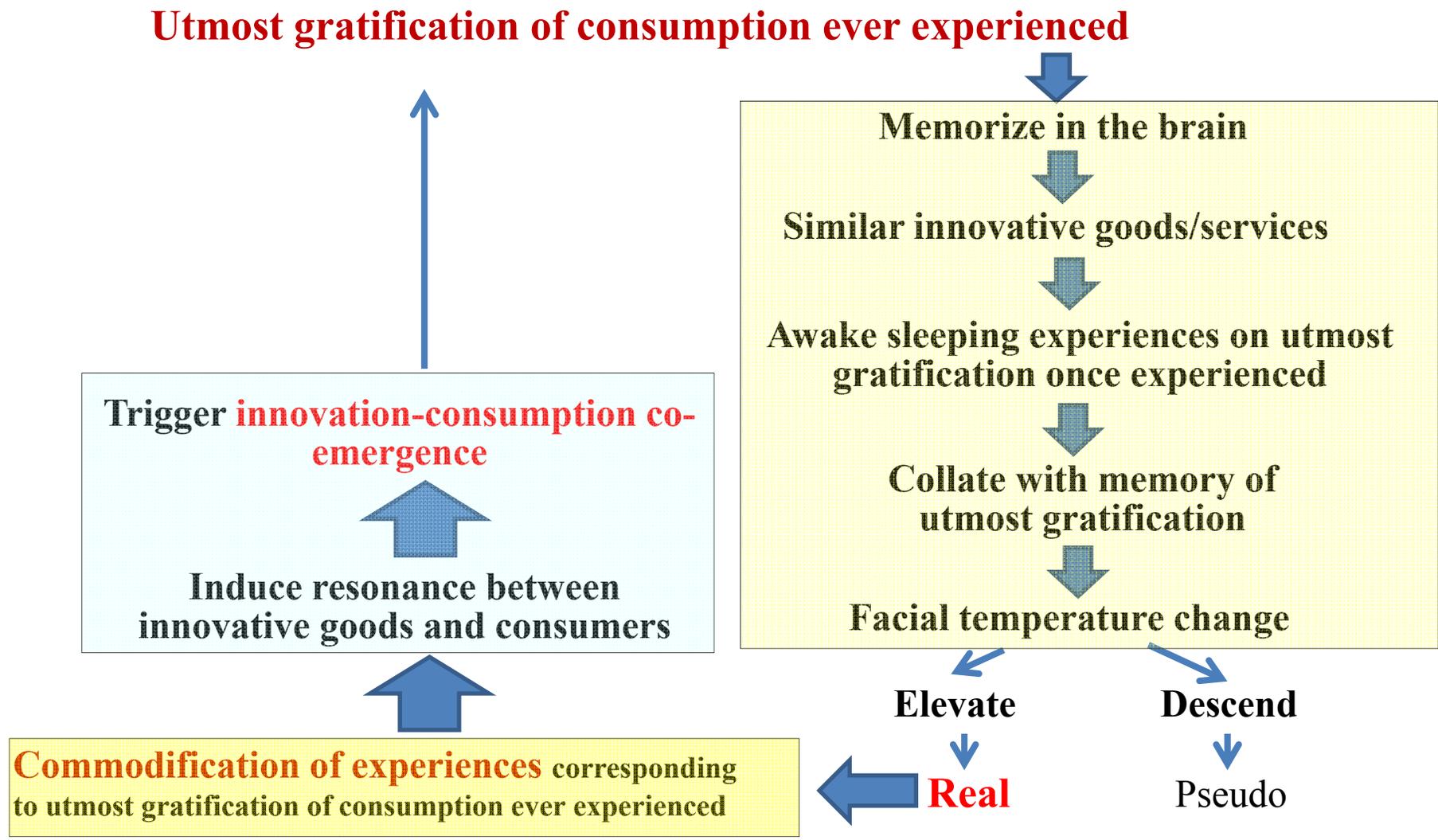


Fig. 23. Platform for Commodification of Experiences.

# Conclusion

1. Resilience against beyond anticipation issues can be maintained by elastic institutional systems.
2. Given the bipolarization of IT driven global economy that revealed the limit of individual challenge, and increasing complaints of consumers, innovation-consumption co-emergence by transforming such complaints into a springboard for new challenge could lead a resilient business.
3. This co-emergence can be triggered by commodification of experiences that govern lifetime consumption.
4. This approach is beyond mechanical analogy and necessitates interdisciplinary endeavor paying special attention to Marshall's warning.
5. International network for the X-Center endeavors is expected to make a significant contribution to this endeavor.

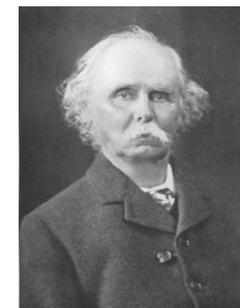
From **Mechanical Analogy** to **Biological Analogy** in economics.



Develop an extremely sophisticated mathematical model utilizing numerically measurable factors while neglecting factors difficult to measure



Beyond  
Mechanical  
Analogy



(Alfred Marshall, 1842-1924)

## **1.2 Innovation and Growth: *Techno-economic Approach***

**1.2.1 Production function**

**1.2.2 Growth rate**

**1.2.3 Elasticity**

**1.2.4 Cobb-Douglas type production function**

**1.2.5 Profit maximum condition**

**1.2.6 Implications of firms' profit maximum behavior**

**1.2.7 Elasticity of substitution**

## 1.2.1 Production function

### (1) Basic concept

Output      Input

$$V = F(L, K)$$

GDP      Labor   Capital

(1)

$V$ : GDP,  $L$ : Labor,  $K$ : Capital stock,  
 $IMI$  (Intermediate input: Materials  
and Energy)

$$V + IMI = Y \text{ (Output)}$$
$$= \text{Sales} + \text{Inventory}$$

### Nation

**A country** developing its **GDP ( $V$ )** by increasing **employees ( $L$ )** and **capital stock ( $K$ )** + innovation

### Firm

**A firm** increasing **semiconductor ( $V$ )** by employing **humans ( $L$ )** and/or **robots ( $K$ )** + innovation

### Organization

**A laboratory** contemplating **patents ( $V$ )** by increasing **students ( $L$ )** and/or **PC ( $K$ )** + innovation

Number of employed person x Working hour

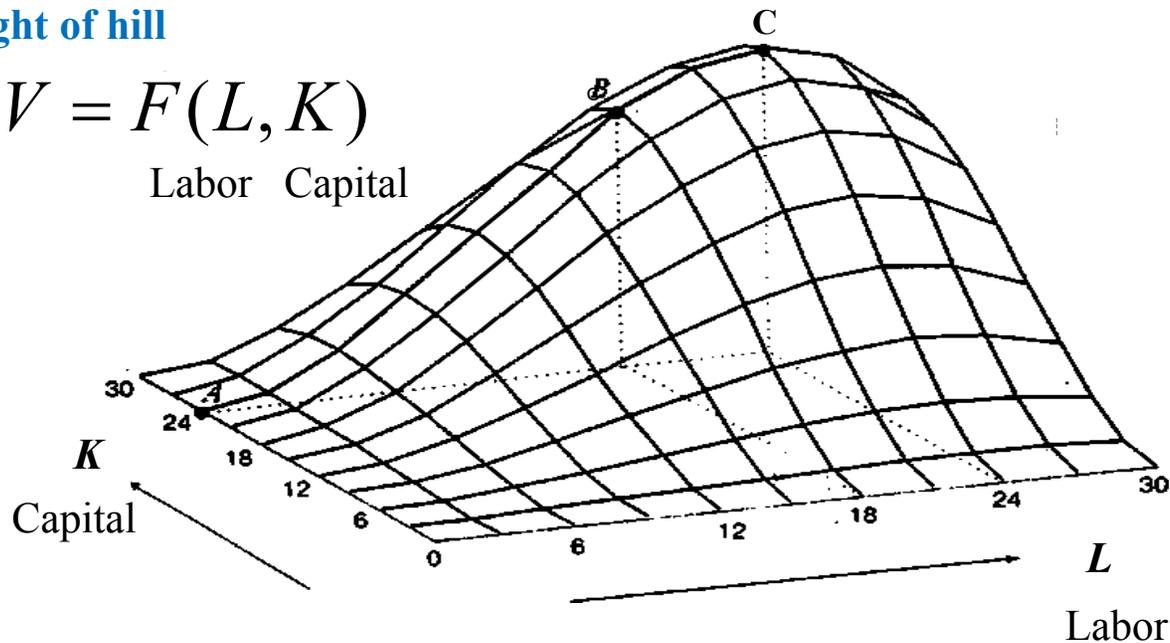
Cumulative stock of machines x Operating rate

# Graphical Image of Two Factors Production Function: *Total Product Hill*

Height of hill

$$V = F(L, K)$$

Labor Capital



**This concept can be developed to multi-factors production functions.**

e.g., LKMET production function (Watanabe, 1991)

$$Y = f(L, K, M, E, T)$$

$Y$ : output;  $L$ : labor,  $K$ : capital;  $M$ : materials;  $E$ : energy; and  $T$ : technology

C. Watanabe, "Trends in the Substitution of Production Factors to Technology," *Research Policy* 21, No. 6 (1992) 481-505.

$$V = F(L, K) \quad (1)$$

(1) Basic concept

## (2) Productivity

$V/L$ : (Labor) Productivity,  $V/K$ : Capital productivity,  $K/L$ : Capital intensity

$\partial V/\partial L$ : **Marginal productivity** of labor,  $\partial V/\partial K$ : **Marginal productivity** of capital

$V$ : GDP,  $L$ : Labor,  $K$ : Capital stock,  $IMI$  (Intermediate input: Materials and Energy)

$$V + IMI = Y \text{ (Output)}$$

$$= \text{Sales} + \text{Inventory}$$

$$\frac{V}{L} = \frac{\text{Total product}}{\text{Quantity of labor}}$$

$$\frac{\partial V}{\partial L} = \frac{\text{Change in total product}}{\text{Change in quantity of labor}}$$

$$= \frac{\Delta V}{\Delta L} \Big|_{K \text{ is held constant}} \equiv \frac{\Delta V_L}{\Delta L}$$

### Marginal productivity of labor

$$\frac{\partial V}{\partial L} = \frac{\text{Change in total product}}{\text{Change in quantity of labor}} = \frac{\Delta V}{\Delta L} \Big|_{K \text{ is held constant}} \equiv \frac{\Delta V_L}{\Delta L}$$

The rate of total product changes when the firm changes the quantity of one unit of labor input, holding capital input constant.

$$V = F(L, K) \quad (1)$$

(1) Basic concept

(2) Productivity

### (3) Necessary requirements for production function

$\partial V / \partial L > 0, \partial V / \partial K > 0$       Marginal productivities of  $L$  and  $K$  are positive.

$\partial^2 V / \partial L^2 < 0, \partial^2 V / \partial K^2 < 0$       Marginal productivities will decrease.

$\lambda V = F(\lambda L, \lambda K)$       Constant returns to scale: linear homogeneous.

$V$ : GDP,  $L$ : Labor,  $K$ : Capital stock,  
 $IMI$  (Intermediate input: Materials  
and Energy)

$V + IMI = Y$  (Output)

= Sales + Inventory

$$\frac{V}{L} = \frac{\text{Total product}}{\text{Quantity of labor}}$$

$$\begin{aligned} \frac{\partial V}{\partial L} &= \frac{\text{Change in total product}}{\text{Change in quantity of labor}} \\ &= \frac{\Delta V}{\Delta L} \Big|_{K \text{ is held constant}} \equiv \frac{\Delta V_L}{\Delta L} \end{aligned}$$

#### e.g., Cobb-Douglas type production function

$$V = A \cdot L^\alpha \cdot K^\beta \quad (\alpha, \beta > 0, \alpha + \beta = 1)$$

$$\ln V = \ln A + \alpha \ln L + \beta \ln K$$

#### 1. Partial differentiation with respect to $\ln L$

$$\frac{\partial \ln V}{\partial \ln L} = \frac{\partial V}{\partial L} \cdot \frac{L}{V} = \alpha, \quad \frac{\partial V}{\partial L} = \alpha \frac{V}{L} > 0$$

#### 2. Partial differentiation with respect to $L$

$$\frac{\partial^2 V}{\partial L^2} = \alpha \left[ \frac{\partial \frac{V}{L}}{\partial L} \right] = \alpha \left[ -\frac{V}{L^2} + \frac{\frac{\partial V}{\partial L}}{L} \right] = \alpha \left[ -\frac{V}{L^2} + \frac{\alpha \frac{V}{L}}{L} \right] = \alpha \frac{V}{L^2} (\alpha - 1) = -\alpha \beta \frac{V}{L^2} < 0$$

$$3. A \cdot (\lambda L)^\alpha (\lambda K)^\beta = A \cdot (\lambda^\alpha \lambda^\beta) (L^\alpha K^\beta) = A \cdot \lambda^{\alpha+\beta} L^\alpha K^\beta = A \cdot \lambda L^\alpha K^\beta = \lambda V$$

## 1.2.1 Production function

$$V = F(L, K) \quad (1)$$

- (1) Basic concept
- (2) Productivity
- (3) Necessary requirements for production function

## 1.2.2 Growth rate

**Singapore GDP** (bil. S\$) at 2005 market prices (MTI Annual Statistics)

	2009	2010	2011	2012
<b>GDP</b> (bil. S\$)	<b>249.6</b>	<b>286.4</b>	<b>301.2</b>	<b>305.2</b>
Change volume (bil. S\$)		286.4 - 249.6 = <b>36.8</b>	301.2 - 286.4 = <b>14.8</b>	305.2 - 301.2 = <b>4.0</b>
Change rate		$\frac{286.4 - 249.6}{249.6} = 0.148$ <b>14.8%</b>	$\frac{301.2 - 286.4}{286.4} = 0.052$ <b>5.2%</b>	$\frac{305.2 - 301.2}{301.2} = 0.013$ <b>1.3%</b>

**Growth rate** ( $dV/dt$ )/ $V$  of production function (1) can be computed as follows:

$$\frac{dV}{dt} = \frac{\partial V}{\partial L} \cdot \frac{dL}{dt} + \frac{\partial V}{\partial K} \cdot \frac{dK}{dt}$$

$$\Delta V = \frac{\partial V}{\partial L} \cdot \Delta L + \frac{\partial V}{\partial K} \cdot \Delta K = \frac{\Delta V_L}{\Delta L} \cdot \Delta L + \frac{\Delta V_K}{\Delta K} \cdot \Delta K = \Delta V_L + \Delta V_K$$

**L contrib.    K contribution**

$$\frac{\Delta V}{V} = \frac{\partial V}{\partial L} \cdot \frac{1}{V} \cdot \Delta L + \frac{\partial V}{\partial K} \cdot \frac{1}{V} \cdot \Delta K = \frac{\partial V}{\partial L} \cdot \frac{L}{V} \cdot \frac{\Delta L}{L} + \frac{\partial V}{\partial K} \cdot \frac{K}{V} \cdot \frac{\Delta K}{K}$$

$$\equiv \alpha \times \frac{\Delta L}{L} + \beta \times \frac{\Delta K}{K} \quad (2)$$

$$\alpha \equiv \frac{\frac{\partial V}{\partial L}}{\frac{V}{L}} = \frac{\partial V}{\partial L} \cdot \frac{L}{V} \quad \beta \equiv \frac{\frac{\partial V}{\partial K}}{\frac{V}{K}} = \frac{\partial V}{\partial K} \cdot \frac{K}{V} \quad (3)$$

**[Reference]**

**Euler's theorem**

$$V = F(L, K) = \frac{\partial V}{\partial L} \cdot L + \frac{\partial V}{\partial K} \cdot K$$

**Change volume**

$$\frac{dV}{dt} = V_t - V_{t-1} \equiv \Delta V_t$$

**Change rate (growth rate)**

$$\frac{\frac{dV}{dt}}{V} = \frac{V_t - V_{t-1}}{V_{t-1}} = \frac{\Delta V}{V}$$

**Contribution to change**

$$\frac{\partial V}{\partial L} = \frac{\Delta V}{\Delta L} \Big|_{K \text{ is held constant}} \equiv \frac{\Delta V_L}{\Delta L}$$

$$\alpha = 0.4 < \beta = 0.6,$$

$$\frac{\Delta L}{L} = 5\%, \quad \frac{\Delta K}{K} = 10\%,$$

$$\frac{\Delta V}{V} = 0.4 \times 5 + 0.6 \times 10 = 8\%$$

## 1.2.3 Elasticity

Equation (3) indicates that 1% increase in labor and capital induces  $\alpha$  and  $\beta$  % increase in GDP, respectively. These coefficients are called **elasticity of labor and capital**.

## 1.2.4 Cobb-Douglas type production function

$$V = A \cdot L^\alpha \cdot K^\beta \quad (\alpha, \beta > 0, \alpha + \beta = 1) \quad (4)$$

$$\ln V = \ln A + \alpha \ln L + \beta \ln K \quad (4')$$

$$\ln \frac{V}{L} = \ln A + \beta \ln \frac{K}{L} \quad (\because \alpha = 1 - \beta)$$

Differentiate equation (4') with respect to time  $t$ ,

$$\frac{dV}{dt} = \alpha \frac{dL}{dt} + \beta \frac{dK}{dt} \quad \frac{\Delta V}{V} = \alpha \frac{\Delta L}{L} + \beta \frac{\Delta K}{K}$$

Partial differentiation of equation (4') with respect to  $\ln L$  and  $\ln K$ , respectively,

$$\alpha = \frac{\partial \ln V}{\partial \ln L} = \frac{\partial V}{\partial L} \cdot \frac{L}{V} \quad \beta = \frac{\partial \ln V}{\partial \ln K} = \frac{\partial V}{\partial K} \cdot \frac{K}{V}$$

$$\alpha \equiv \frac{\frac{\partial V}{\partial L}}{\frac{V}{L}} = \frac{\partial V}{\partial L} \cdot \frac{L}{V}$$

$$\beta \equiv \frac{\frac{\partial V}{\partial K}}{\frac{V}{K}} = \frac{\partial V}{\partial K} \cdot \frac{K}{V}$$

C.W. Cobb and P.H. Douglas, 1928

$A$ : Scale factor

$$\frac{d \ln X}{dt} = \frac{\frac{dX}{dt}}{X} \equiv \frac{\Delta X}{X}$$

ln: (natural) logarithm

$$\frac{\partial \ln Y}{\partial \ln X} = \frac{\partial Y}{\partial \ln X} \cdot \frac{1}{Y} = \frac{\partial Y}{\partial X} \cdot \frac{1}{Y} = \frac{\partial Y}{\partial X} \cdot \frac{X}{Y}$$

## 1.2.5 Profit maximum condition

There exists **Cost function** (5) corresponding to **Production function** (1).

<b>Production and its factors</b>	<i>V</i>	<i>L</i>	<i>K</i>
<b>Cost</b>	<i>GC</i>	<i>GLC</i>	<i>GCC</i>
<b>Prices</b>	<i>P<sub>v</sub></i>	<i>P<sub>l</sub></i>	<i>P<sub>k</sub></i>

$$V = F(L, K) \quad (1)$$

$$GC = C(V, P_l, P_k) \quad (5)$$

Given that prices are decided in a competitive way, **profit maximum under the cost constraints** (5) corresponds to **maximum condition of equation (6)** as depicted in equation (7).

$$W = V + \Gamma [GC C(V, P_l, P_k)] \quad (6)$$

where  $\Gamma$ : Lagrange Multiplier

$$\therefore \partial W / \partial \Gamma = \partial W / \partial V = \partial W / \partial L = \partial W / \partial K = 0 \quad (7)$$

Given the linear homogeneity conditions of production function, cost function (5) can be depicted by the following linear function:

$$GC = C(V, P_l, P_k) = P_v \cdot V = P_l \cdot L + P_k \cdot K \quad (8)$$

$$\partial W / \partial V = 1 + \Gamma [\partial GC / \partial V] = 1 + \Gamma P_v = 0 \quad \therefore \Gamma = -1/P_v$$

$$\partial W / \partial L = \partial V / \partial L + \Gamma \partial GC / \partial L = 1 + \Gamma P_l = 0 \quad \partial V / \partial L = \Gamma P_l = -P_l/P_v$$

$$\therefore \partial V / \partial L = P_l / P_v \quad \text{Similarly, } \partial V / \partial K = P_k / P_v \quad (9)$$

$$\alpha = \frac{\partial V}{\partial L} \cdot \frac{L}{V} = \frac{P_l}{P_v} \cdot \frac{L}{V} = \frac{GLC}{GC}, \text{ similarly, } \beta = \frac{GCC}{GC} \quad (10)$$

$$\alpha + \beta = (GLC + GCC) / GC = GC / GC = 1$$

*V*: Quantity of output (GDP, value added), *L*: Labor, *K*: Capital stock

*GC*: Gross Cost

*GLC*: Gross Labor Cost,

*GCC*: Gross Capital Cost

*P<sub>v</sub>*: Price of product

*P<sub>l</sub>*: Price of labor (wage)

*P<sub>k</sub>*: Price of capital

*W*: Profit

**Identify the optimal combination of *V*, *P<sub>l</sub>* and *P<sub>k</sub>* maximizing *W* under given gross cost *GC*.**

↓  
GC is fixed thus  $\frac{\partial GC}{\partial V} = 0$

$$C = P_v \cdot V, \quad \frac{\partial C}{\partial V} = P_v$$

$$C = P_l \cdot L + P_k \cdot K, \quad \frac{\partial C}{\partial L} = P_l$$

**Marginal productivity corresponds to relative prices**

**Elasticity corresponds to cost share** 60

## 1.2.6 Implications of firms' profit maximum behavior

$$\frac{\partial V}{\partial L} = \frac{P_l}{P_v}, \quad \frac{\partial V}{\partial K} = \frac{P_k}{P_v}$$

Marginal productivity corresponds to relative prices

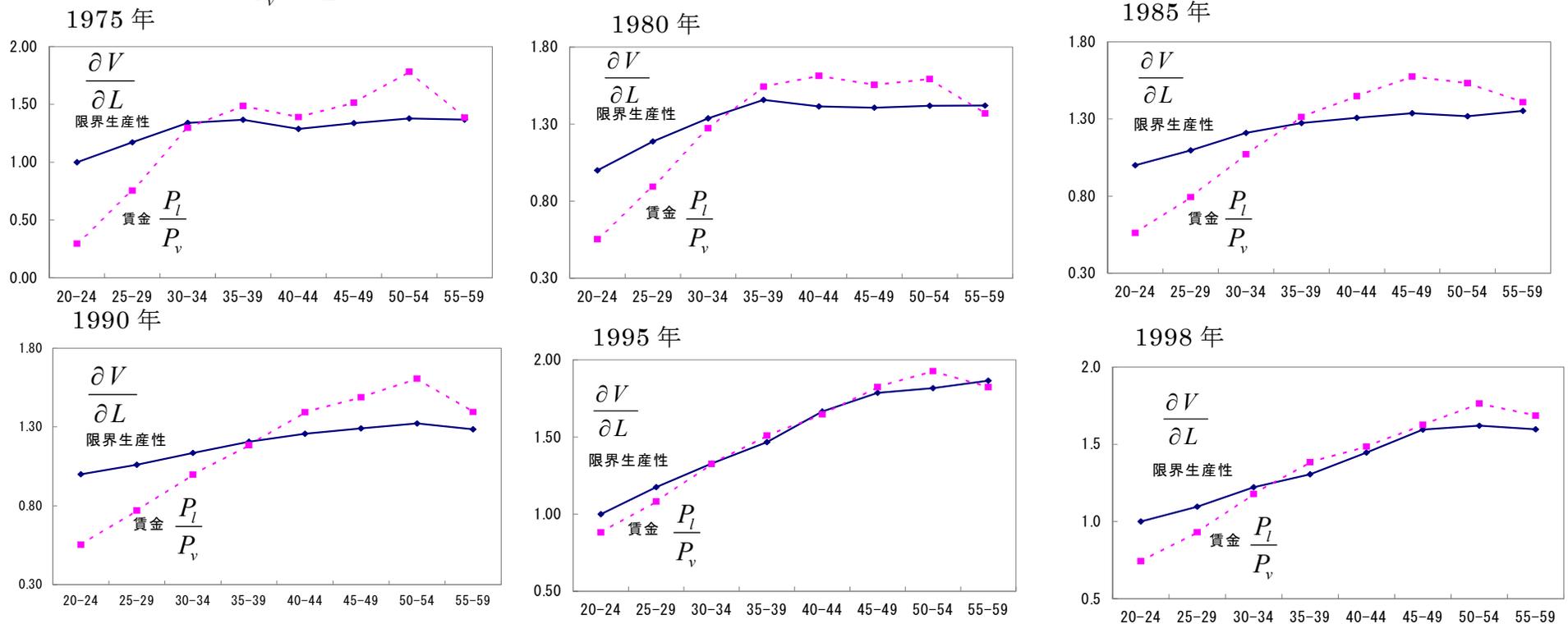
$$\alpha = \frac{\partial V}{\partial L} \cdot \frac{L}{V} = \frac{P_l}{P_v} \cdot \frac{L}{V} = \frac{GLC}{GC}, \quad \beta = \frac{\partial V}{\partial K} \cdot \frac{K}{V} = \frac{P_k}{P_v} \cdot \frac{K}{V} = \frac{GCC}{GC}$$

Elasticity corresponds to cost share

### (1) Invisible investment based on lifetime employment: Japan's unique risk investment system

Younger age  $\frac{P_l}{P_v} < \frac{\partial V}{\partial L}$   $\longrightarrow$  Securing risk investment fund for future development.

Elder age  $\frac{P_l}{P_v} > \frac{\partial V}{\partial L}$   $\longrightarrow$  Facilitate welfare for securing loyalty to the firm.



Trends in Marginal Productivity of Labor and Wage by Age in Japan's Electric Machinery (1975-1998).

## (2) Productivity increase criteria for wage management: Guideline for inflation avoidance

$$\alpha = \frac{\partial V}{\partial L} \cdot \frac{L}{V} = \frac{P_l}{P_v} \cdot \frac{L}{V}$$

Elasticity of labor

$$P_l = \alpha \cdot \frac{V}{L} \cdot P_v$$

Nominal wage

$$\frac{\Delta P_l}{P_l} = \frac{\Delta V/L}{V/L} + \frac{\Delta P_v}{P_v}$$

Increase in nominal wage ( $\alpha$  is stable in short term,  $\frac{\Delta \alpha}{\alpha} \approx 0$ )

$$\frac{\Delta P_v}{P_v} = \frac{\Delta P_l}{P_l} - \frac{\Delta V/L}{V/L}$$

Increase in prices of production (Deflator)

$$\frac{\Delta P_l}{P_l} > \frac{\Delta V/L}{V/L} \implies \frac{\Delta P_v}{P_v} > 0$$

If wage increase is higher than productivity increase, inflation is apprehended.

$$\frac{\Delta XY}{XY} = \frac{\Delta X}{X} + \frac{\Delta Y}{Y}$$

$$\frac{\Delta X/Y}{X/Y} = \frac{\Delta X}{X} - \frac{\Delta Y}{Y}$$

## 1.2.7 Elasticity of substitution (EOS)

### (1) Firms perplexity in investment decision: *Employment or replacement by robots?*

A semiconductor firm that is contemplating investments in advanced robotics would naturally be interested in the extent to which it can replace employees with robots.

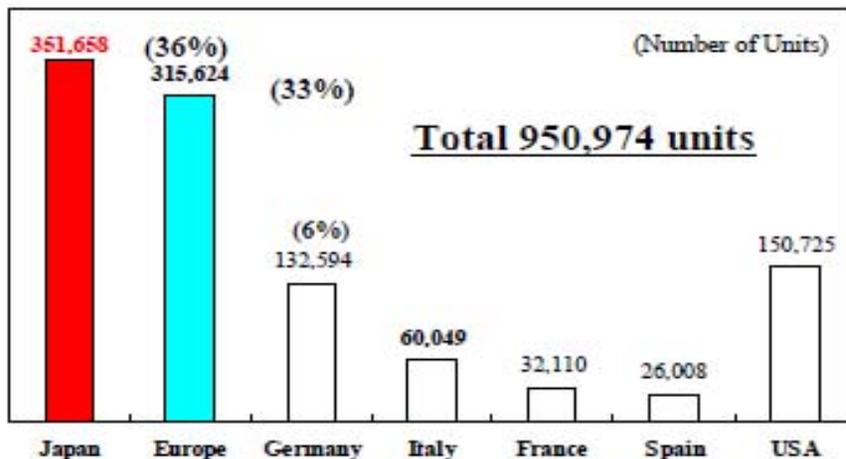
**How many robots will it need to invest in to replace the labor power of one worker?**

Increasing competitiveness in emerging economies (EEs) based on cheap labor

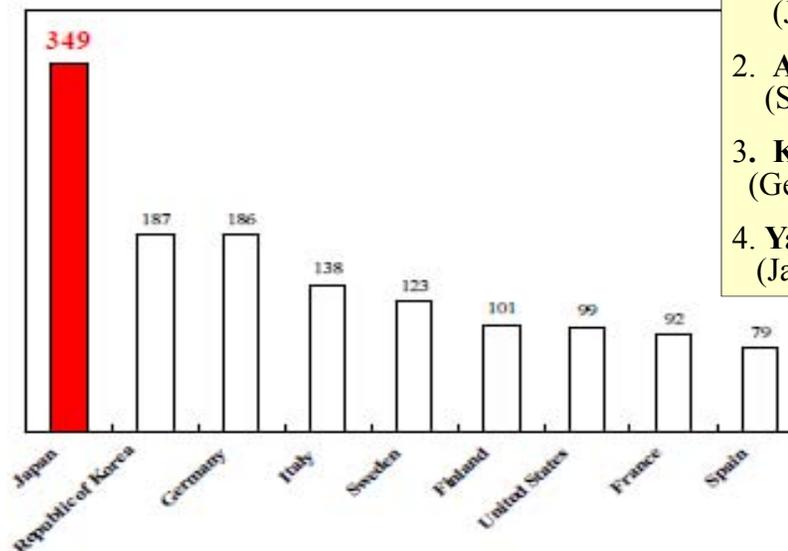


**Technology substitution for labor → Reshoring**

Operating Stock of Multi-purpose Industrial Robots in 2006



Robots in operation per 10,000 person employed in the manufacturing industry



Articulated robot share in the world market (2011)

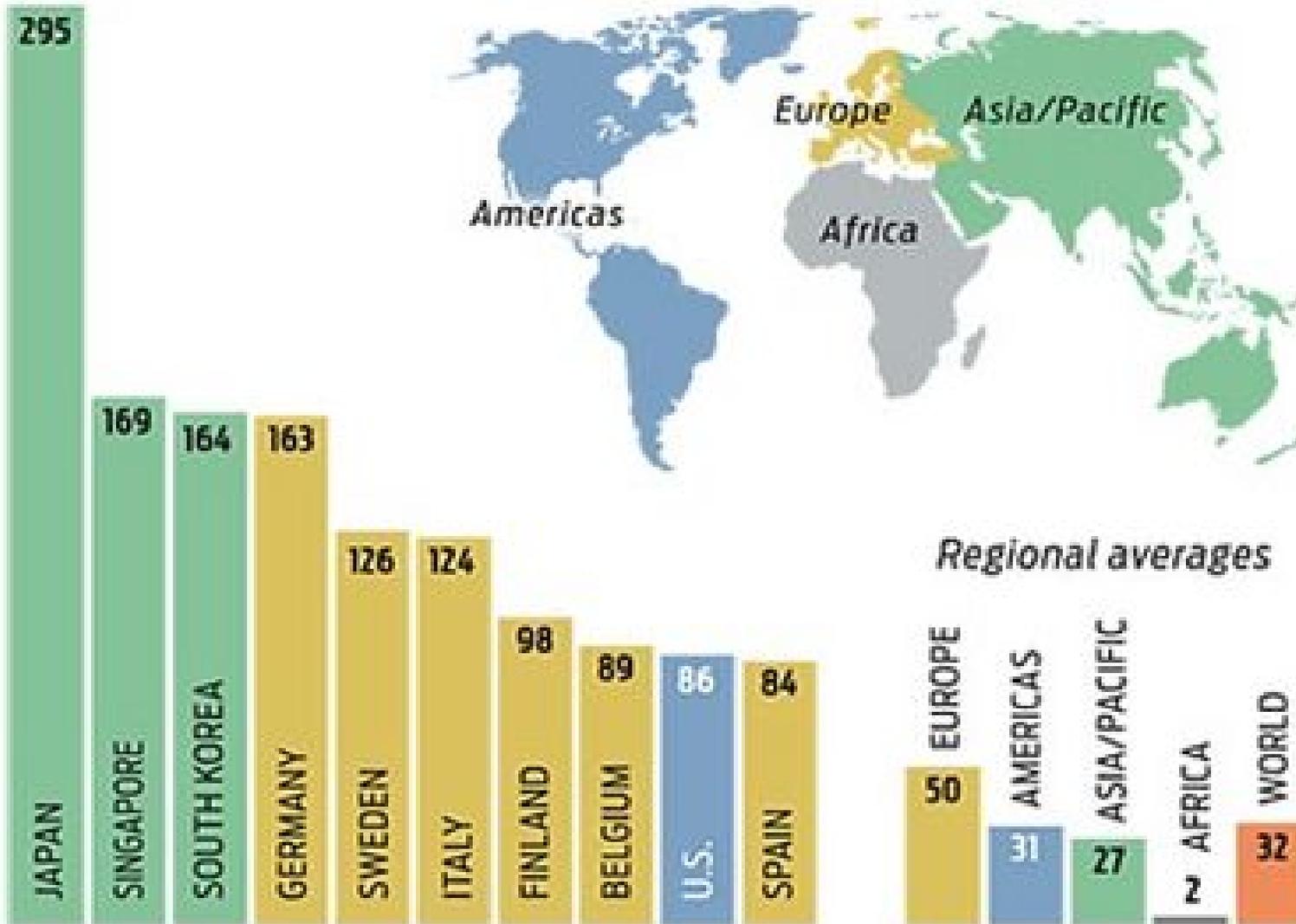
1. Fanuc (Japan)	18.0 %
2. ABB (Switzerland)	12.8 %
3. KUKA (Germany)	11.5 %
4. Yasukawa (Japan)	11.5 %

### International Comparison of Industrial Robotics (2006).

Source: International Federation of Robotics (2009).

# Top 10 Countries by Manufacturing Robot Intensity (2007)

- Industrial robots per 10,000 manufacturing workers.



## Comparative Advantages in Robots by Field

	Jp	US	EP
Manufacturing	○	△	△
Medical	×	△	×
Nuclear	△	○	○
Space	△	○	△
Construction	○	×	×
Entertainment	○	○	×

## 1.2.7 Elasticity of substitution (EOS)

(1) **Firms perplexity in investment decision:** *Employment or replacement by robots?*

A semiconductor firm that is contemplating investments in advanced robotics would naturally be interested in the extent to which it can replace employees with robots.

**How many robots will it need to invest in to replace the labor power of one worker?**

1) **Contribution to output increase**

$$\begin{aligned}\frac{dV}{dt} &= \frac{\partial V}{\partial L} \cdot \frac{dL}{dt} + \frac{\partial V}{\partial K} \cdot \frac{dK}{dt} \\ \Delta V &= \frac{\partial V}{\partial L} \cdot \Delta L + \frac{\partial V}{\partial K} \cdot \Delta K \\ &= \frac{\Delta V_L}{\Delta L} \cdot \Delta L + \frac{\Delta V_K}{\Delta K} \cdot \Delta K \\ &= \Delta V_L + \Delta V_K\end{aligned}$$

2) **Marginal Rate of Technical Substitution (MRTS):** Input substitution without affecting output

$$\Delta V = \frac{\partial V}{\partial L} \cdot \Delta L + \frac{\partial V}{\partial K} \cdot \Delta K = 0 \rightarrow -\frac{\Delta K}{\Delta L} = \frac{\frac{\partial V}{\partial L}}{\frac{\partial V}{\partial K}} = MRTS$$

$K$  (robots) increase  $\rightarrow$   $L$  (employees) decrease  
 $\Rightarrow$  Robots substitute for labor power

i.e.,  $MPL = 10$ ,  $MPK = 2$ ,  $MRTS = 10/2 = 5$ , the firm can substitute 1 unit of labor by 5 units of robots without affecting output.

**(2) Elasticity of substitution (EOS):** Describe firm's input substitution opportunities by measuring how quickly MRTS changes

$$\text{EOS } \sigma = \frac{\text{Change rate of } K/L \text{ ratio}}{\text{Change rate of MRTS (MPL/MPK ratio)}} = \frac{\text{Change rate of } K/L \text{ ratio}}{\text{Change rate of } P_l/P_k \text{ ratio}}$$

MPL: Marginal Productivity of labor  
MPK: Marginal Productivity of capital

$P_l$ : Prices of labor  
 $P_k$ : Prices of capital

$$\sigma = \frac{\left( \frac{d(K/L)}{K/L} \right)}{\left( \frac{d(f_L/f_K)}{f_L/f_K} \right)} = \frac{d \ln \frac{K}{L}}{d \ln \frac{f_L}{f_K}} \quad f_x = \frac{\partial Y}{\partial X} = \frac{P_x}{P_y} \quad (X = L, K)$$

$$\sigma = \frac{\left( \frac{d(K/L)}{K/L} \right)}{\left( \frac{d(P_L/P_K)}{P_L/P_K} \right)} = \frac{d \ln \frac{K}{L}}{d \ln \frac{P_L}{P_K}} \quad (11)$$

$$\sigma > 1 \rightarrow d \ln \frac{K}{L} > d \ln \frac{P_l}{P_k} \rightarrow \text{Elastic}$$

Equation (12) can be obtained by integrating equation (11).

$$\ln \frac{K}{L} = c + \sigma \ln \frac{P_L}{P_K} \quad c: \text{constant term.} \quad (12)$$

$$d \ln \frac{K}{L} = \sigma \cdot d \ln \frac{P_l}{P_k}$$

$$\ln \frac{K}{L} = \int \sigma \cdot d \ln \frac{P_l}{P_k} = c + \sigma \ln \frac{P_l}{P_k}$$

$$\ln \frac{K}{L} = c + \sigma \ln \frac{P_L}{P_K}$$

$$\chi = \frac{\text{Capital expenditure}}{\text{Labor expenditure}} = \frac{P_k \cdot K}{P_l \cdot L}$$

$$\ln \chi = \ln \frac{K}{L} - \ln \frac{P_l}{P_k} = c + \sigma \ln \frac{P_l}{P_k} - \ln \frac{P_l}{P_k} = c + (\sigma - 1) \ln \frac{P_l}{P_k}$$

When elastic ( $\sigma > 1$ ), **wage increase** reacts to  $\chi$  increase (**increase in capital expenditure**) enabling **capital substitution for labor**.

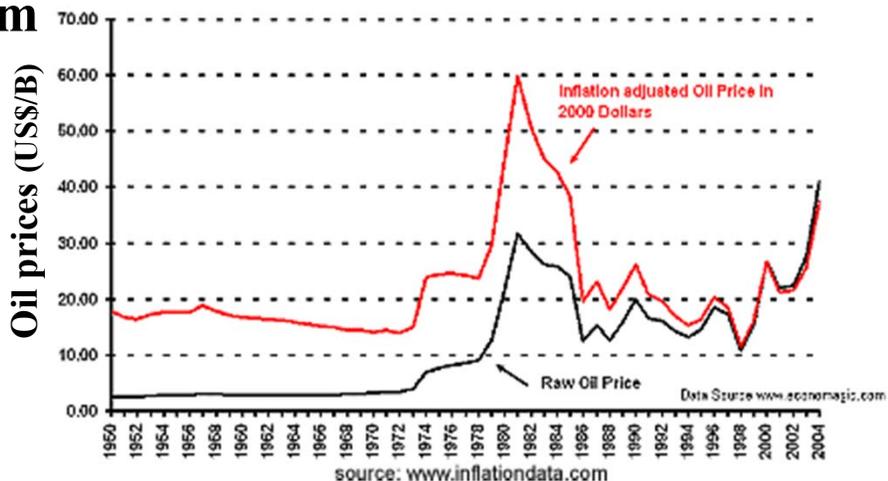
## Implication of substitution in an ecosystem

In an ecosystem, in order to maintain homeostasis (checks and balances that dampen oscillations), when one species slows down, another speeds up in a compensatory manner in a closed system (**substitution**), while depending on supplies from an external system leads to dampen homeostasis (**complement**).

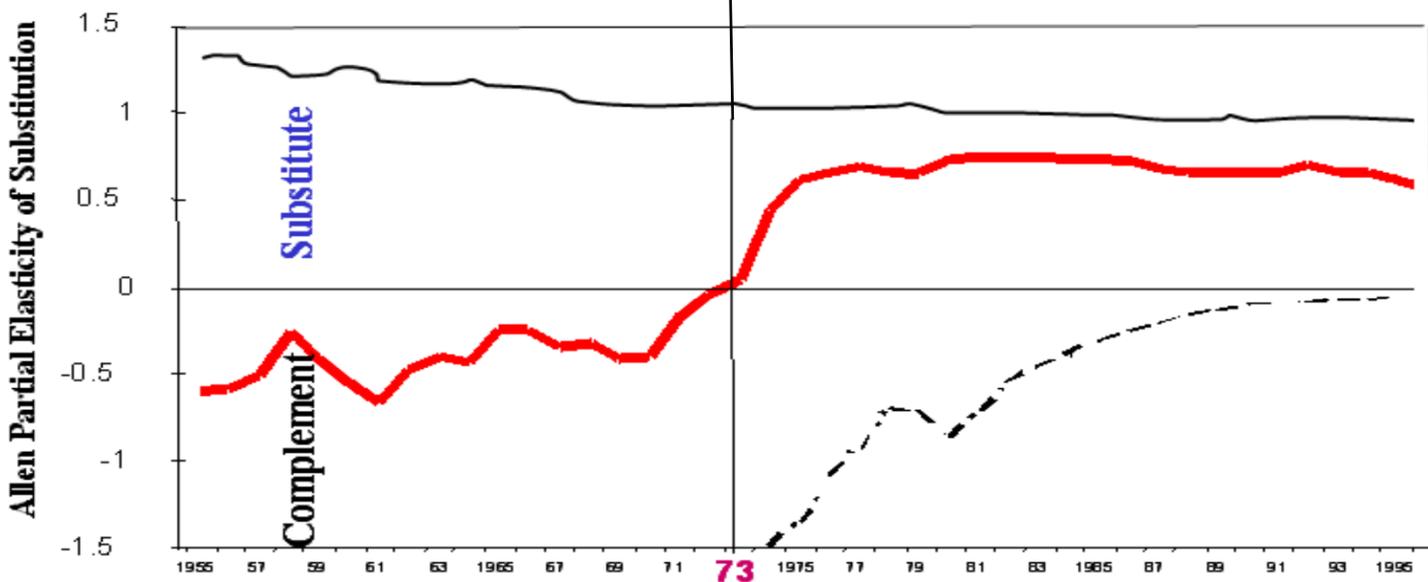
# Technology Substitution for Energy

Japan's explicit **co-evolutionary dynamism between innovation and institutional systems** by **transforming external crises into a springboard for new innovation** was typically demonstrated by **technology substitution for energy in the 1970s**.

## 1) Dynamism



1<sup>st</sup> energy crisis in 1973



Technology - Labor

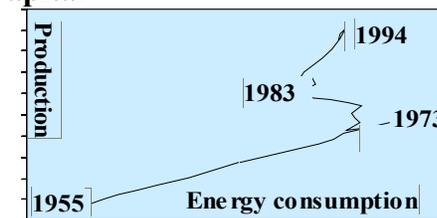
Technology - Energy

Technology - Capital

Substitution



Inducing further innovation



Trends in Technology Substitution for Production Factors in the Japanese Manufacturing Industry

(1955-1997) - Allen Partial Elasticity of Substitution. Source: Watanabe (1999).

## 2) Conspicuous Energy Efficiency (2004)

1. Japan accomplished the highest GDP growth in a decade after the 2nd energy crisis in 1979.
2. This can be attributed to its conspicuous energy efficiency enabled by **technology substitution for energy**.
3. Consequently, Japan demonstrates the world's highest energy efficiency.

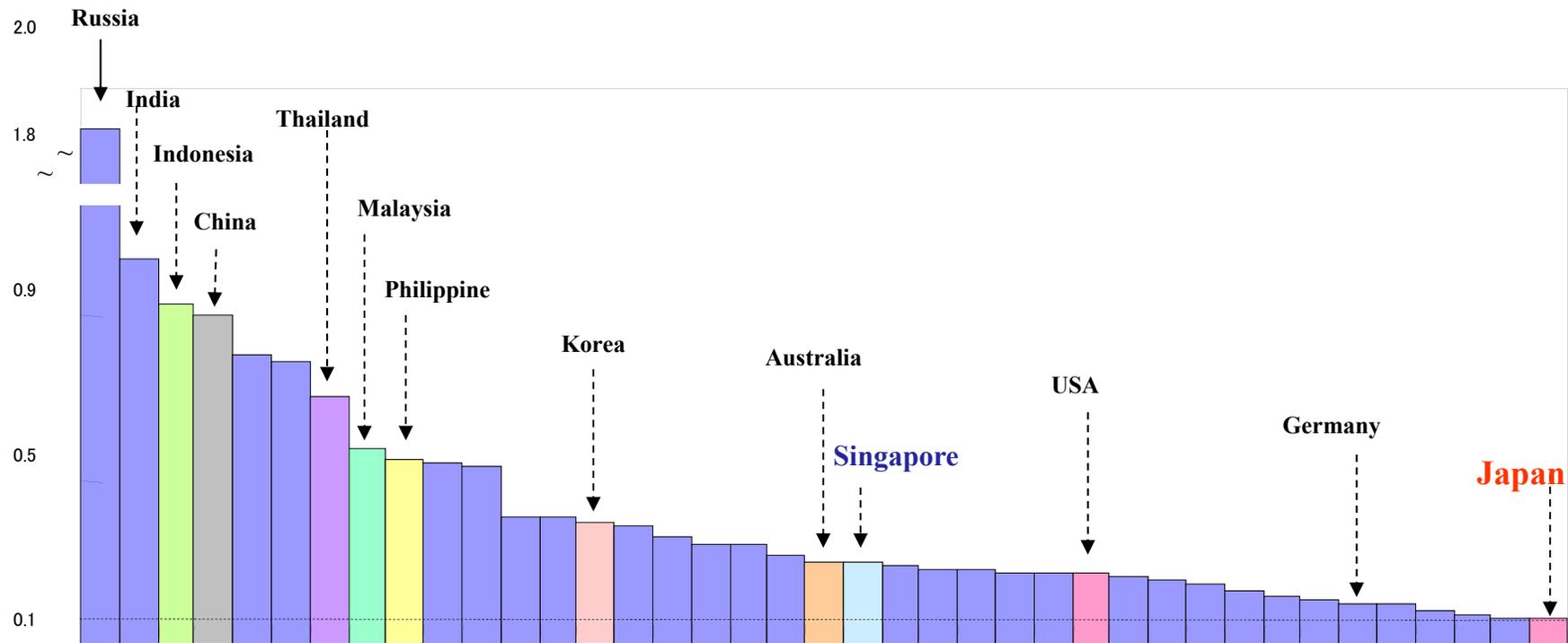
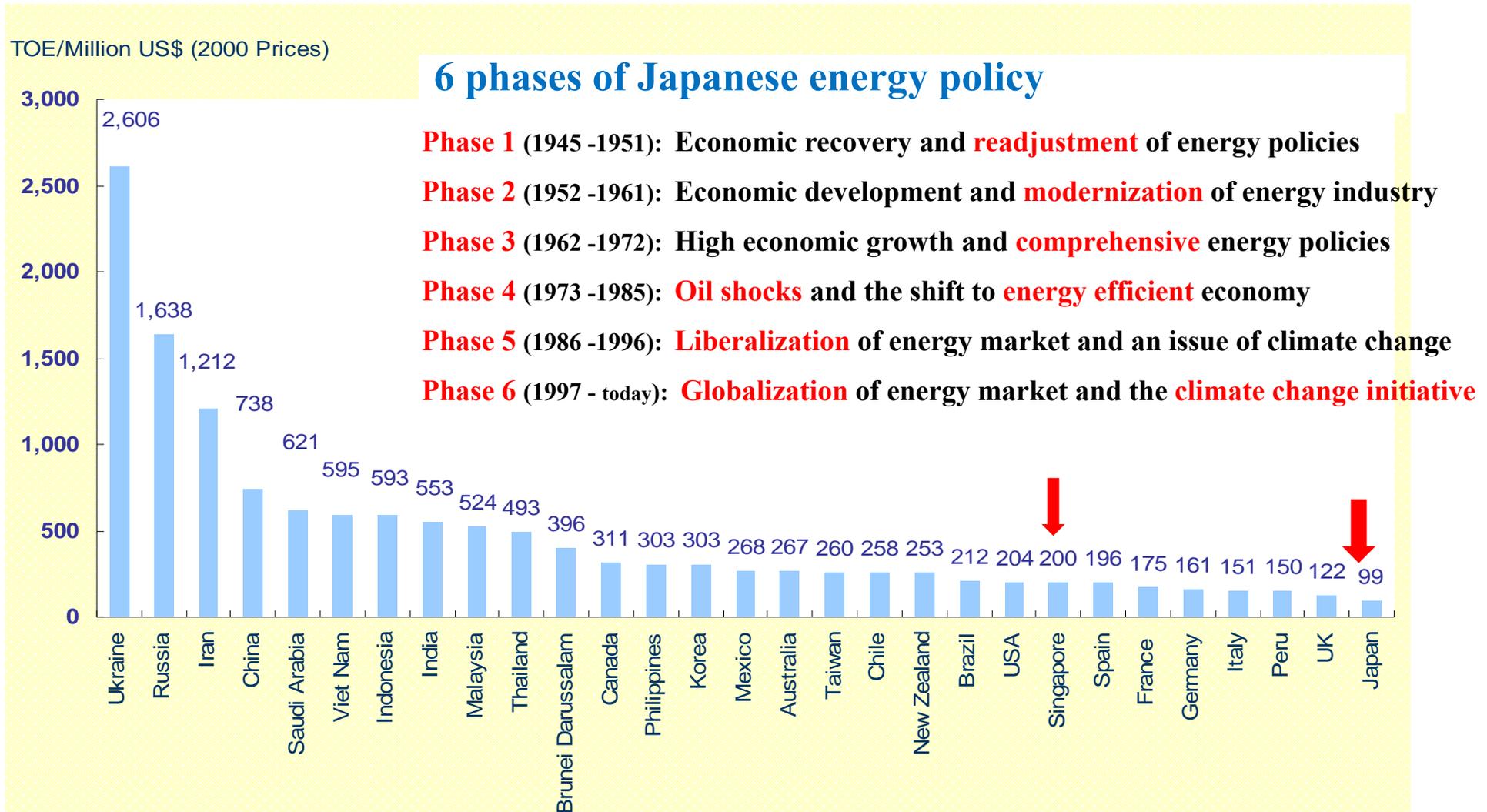


Fig. 9. Energy Consumption per GDP in 40 Countries (2004).

### 3) Conspicuous Energy Efficiency (2007)

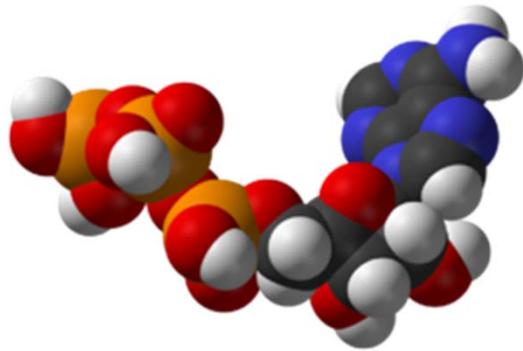
- Japan by far leads the world in energy efficiency



Sources: GDP: World Bank (2009), World Development Indicators, and Total Primary Energy: IEA(2009), Energy Balances of OECD and Non-OECD Countries

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Chihiro Watanabe, Managing Innovation in Japan  
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How Companies Develop Technology, Springer,  
Berlin (2009) ISBN: 978-3-540-89271-7



# COM8: Techno-economic Systems, Institutional Innovation

**Chihiro Watanabe** (watanabe.c.pqr@gmail.com)

**AM: 10-12 am PM: 13-15pm**

1. **7 Aug (W) AM Technological innovation, growth, diffusion and consumption**
2. **PM Productivity, technological progress, competitiveness**
3. **8 Aug (T) AM Diffusion of technology, Effects of learning**
4. **PM Technology spillover, Rate of return to R&D investment**
5. **9 Aug (F) AM Basic concept of institutional innovation**
6. **PM New Stream for institutional innovation**

**Identity: SEARCH** Systems approach, **E**mpirical approach, **A**nalytical approach, challenge to **R**ationale, **C**omprehensive approach, with **H**istorical perspective