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COM8: Techno-economic Systems, Institutional Innovation

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AM: 10-12 am PM: 13-15pm

- 1. 7 Aug (W) AM Technological innovation, growth, diffusion and consumption
- 2. **PM Productivity, technological progress, competitiveness**
- 3. 8 Aug (T) AM Diffusion of technology, Effects of learning
- 4. **PM Technology spillover, Rate of return to R&D investment**
- 5. 9 Aug (F) AM Basic concept of institutional innovation
- 6. **PM New Stream for institutional innovation**

Identity: SEARCH Systems approach, **Empirical** approach, **Analytical** approach, challenge to **Rationale, Comprehensive** approach, with **Historical** perspective

Institutional Innovation

- **1.Basic Concept of Institutional Innovation**
- New Stream for Institutional Innovation
 New Stream of Inst. Innov. toward Post-excessive Cons. Soc.
 - 2.2 Acclimatization
 - **2.3 Innovation-Consumption Co-emergence**
 - **2.4 Dynamism of Innovation Consumption Co-emergence**
 - **2.5 Supra-functionality beyond Economic Value**
 - 2.6 A Way to Supra-functionality
 - 2.7 Growth Option
 - Supra-functionality Seeking or Economic Functionality Oriented

2.1 New Stream of Inst. Innov. twd Post-excessive Consp. Socit.(1) Shift of Growth Engine

1) Strategy for Substitution

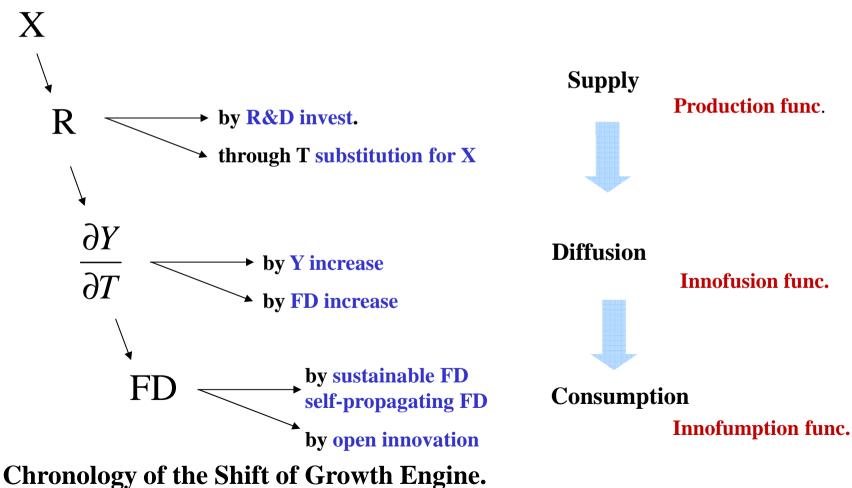
Table 1 Concept of Imitator Substitutes for Innovator

Innovator	Imitator						
Leader	Follower						
Supplier	Customer		Sustainable Eurotionality				
Producer	Consumer		Sustainable Functionality Development (FD)				
Fear to new products	Gratification of consum	nption					
q (imitator) substitu	ites for p (innovator)	⇔ As	similation of spillover technology				
⇔ Customer substitutes for supplier							
⇔ Open innovation			Knowledge transfer				
\Leftrightarrow Coopetiotion (Cooperation and competition)			1				
⇔ Co-evolutionary domestication			⇔ Hybrid management of technology				

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2) Chronology of the Shift of Growth Engine

Increase in



5

(2) Shifting from Production to Innofusion and to Innofumpsion

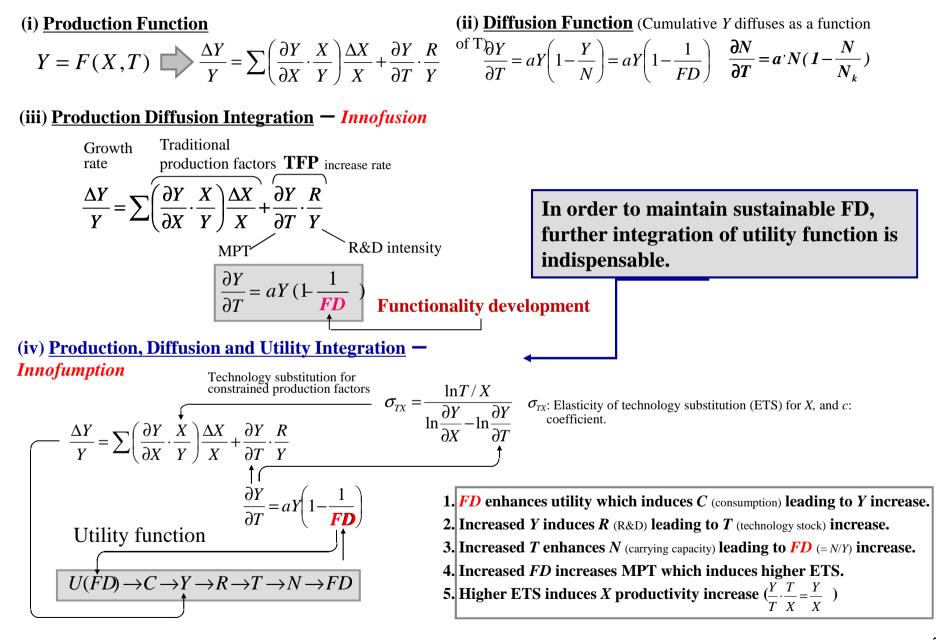
1) Innovation at Production Cite

2) Innovation through Diffusion - *Innofusion*

3) Innovation by Gratification of Consumption - Innofumption

Co-emergence of Innovation and Consumption

Integration of Production, Diffusion and Utility Functions - Innofumption



(3) Shifting from Competition to Coopetition and to Actipetition

(1) Competition - Sources of Japan's Vigorous R&D Efforts

- (2) Cooperation and Competition *Coopetition* (A. Brandenburger and B. Nalebuff, 1996)
- (3) Activate and Competition *Actipetition* (C. Watanabe, 2009)



Co-emergence of innovation and consumption

M. Porter (2011): Creating Shared Value (CSV)

A business needs a healthy, educated workforce, sustainable resources and adept government to compete effectively.

For society to thrive, profitable and competitive business must be developed and supported to create income, wealth, tax revenues, and opportunities for philanthropy.

2.2 Acclimatization

(1) Concept of Acclimatization

Domestication

Process whereby a population of animals or plants, through a process of artificial selection, becomes accustomed to human provision and control.



Acclimatization

- 1. To get used a new place, situation or climate
- 2. The process in a individual organism adjusting to a gradual change in its environment

(in temperature, humidity, photoperiod, pH)



- 1. Artificial selection based on humans experiences,
- 2. Multi-functionalities (economic, social, cultural, aspirational, emotional, and spiritual),
- **3.** Instills in humans an exciting story with their own initiative as heroes and thrills them with gratification

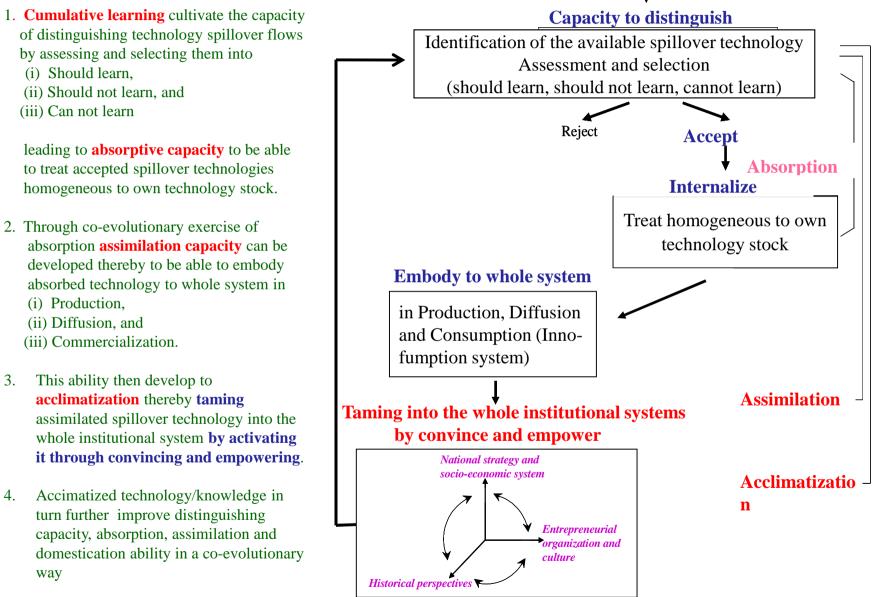
(2) Concept of Co-evolutionary Acclimatization

3.

4.

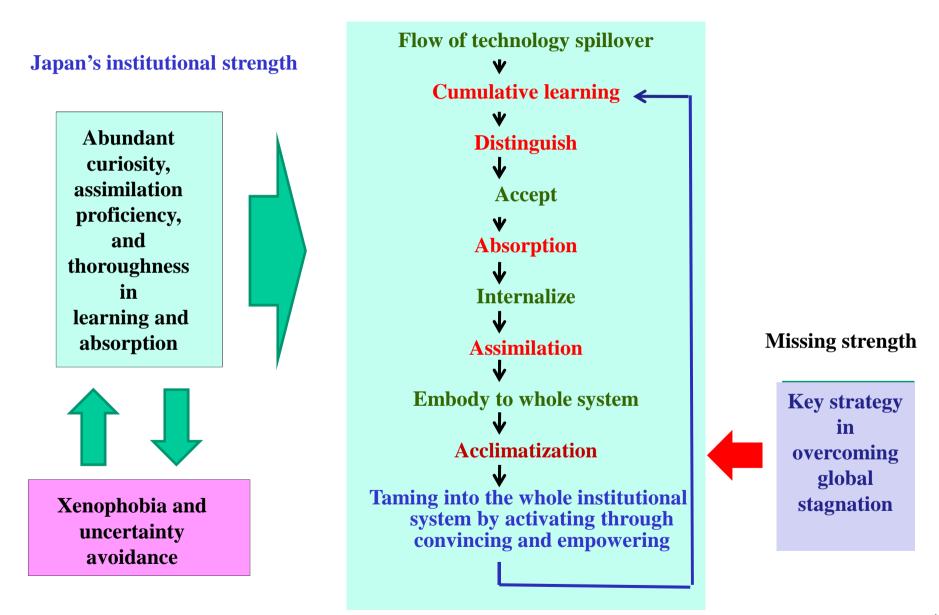
Flow of **Technology Spillover**

Cumulative learning



The Concept of Co-evolutionary Acclimatization.

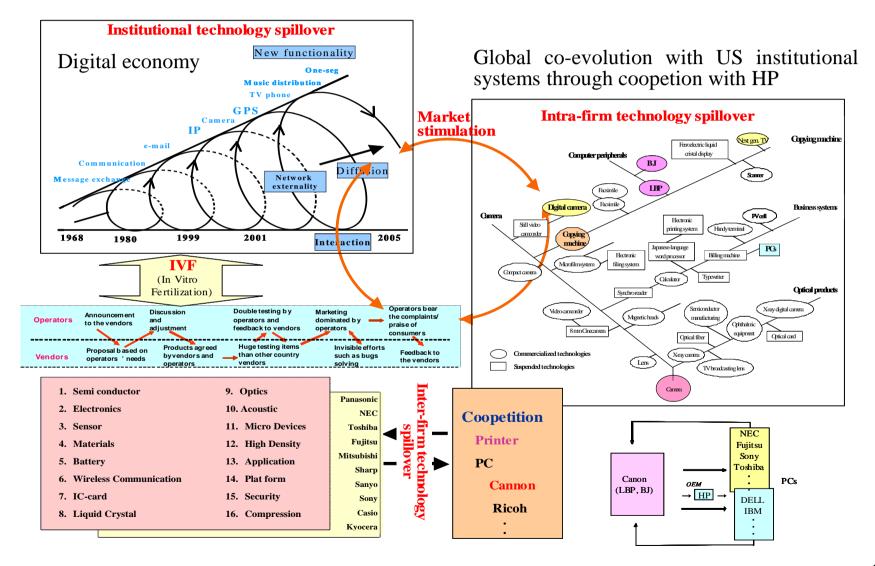
(3) Institutional Sources Leveraging Co-evolutionary Acclimatization



The Concept of Co-evolutionary Acclimatization.

(4) Co-evolutionary Acclimatization through Hybrid Management

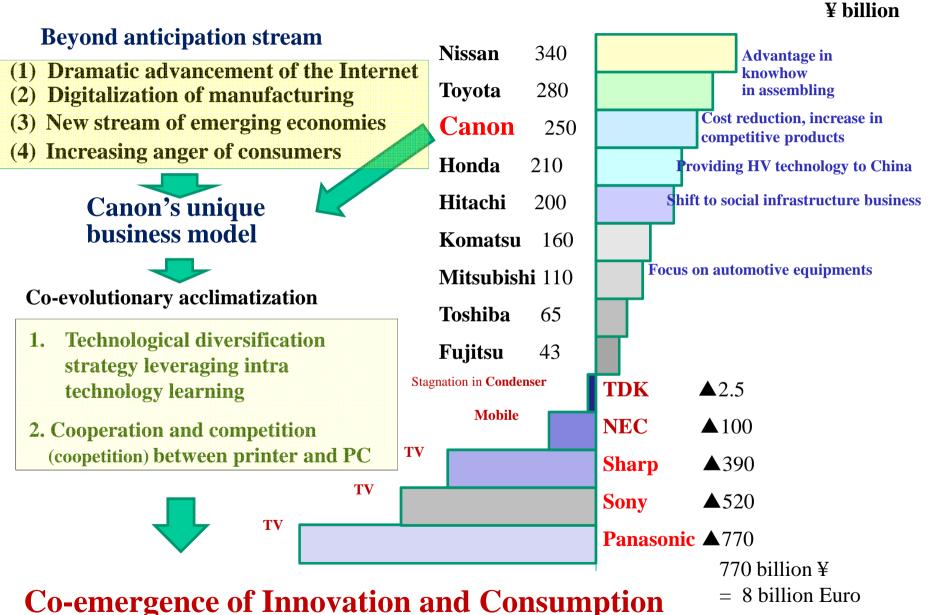
Canon's hybrid management consists of (i) Market stimulation, (ii) Institutional technology spillover, (iii) In vitro fertilization, (iv) Acclimatization through coopetition, and (v) intra-firm technology spillove



Scheme of Canon's Co-evolutionary Acclimatization.

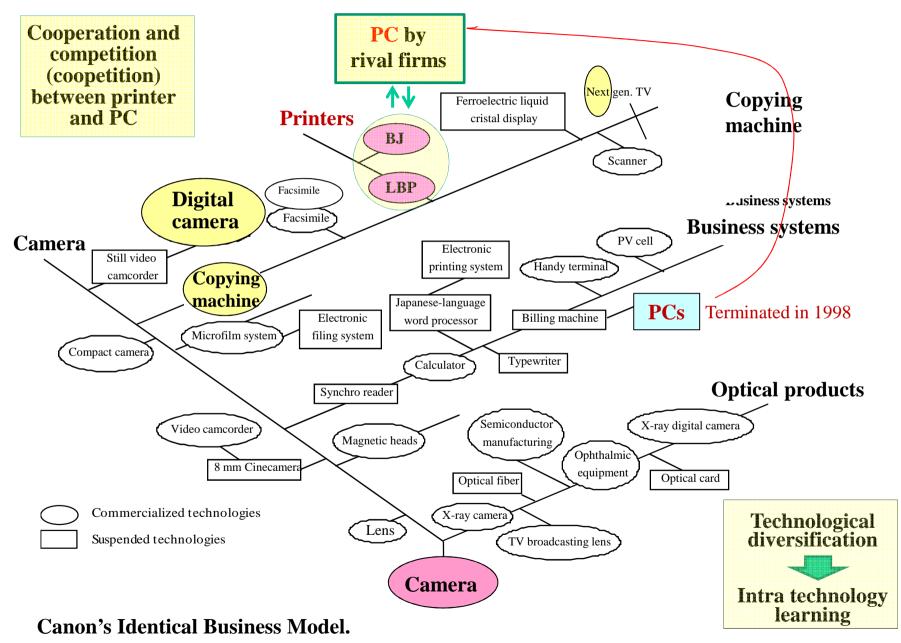
2.3 Innovation – Consumption Co-emergence

(1) Bi-polarization in High-technology Firms Profit: Net income (2011/4-12/3)



(2) Canon's Unique Business Model

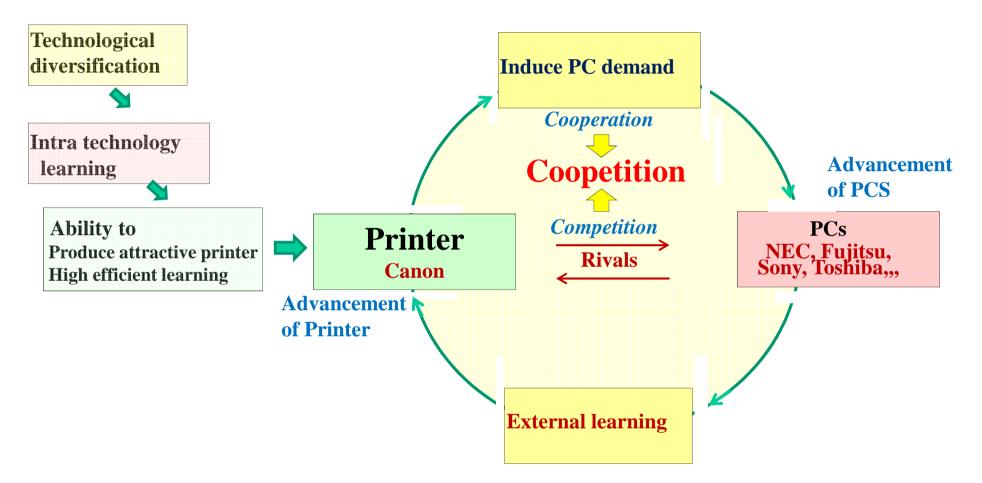
1) Technological Diversification Strategy



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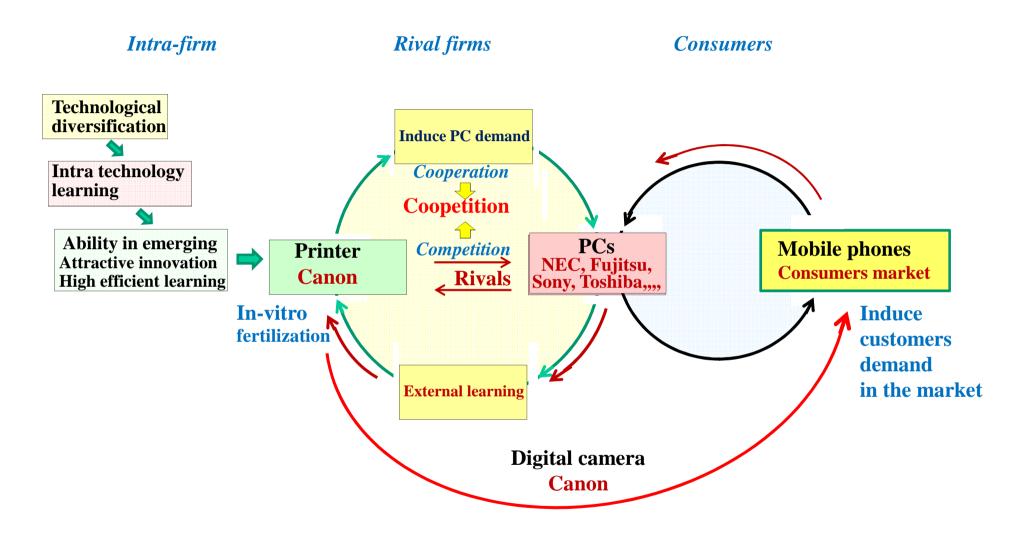
2) Virtuous Cycle between Printers and PCs

- Learning by Inspiring Competitors - Coopetition

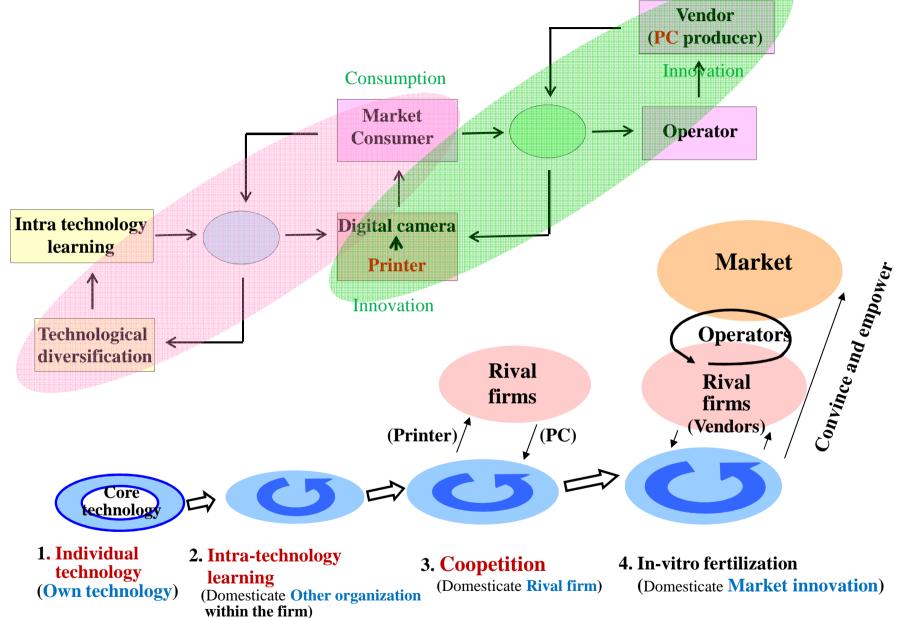


Virtuous Cycle between Canon Printers and PCs.

3) Acclimatization of Consumers Demand



Dynamism in Co-emerging Innovation and Consumption - In-vitro fertilization.

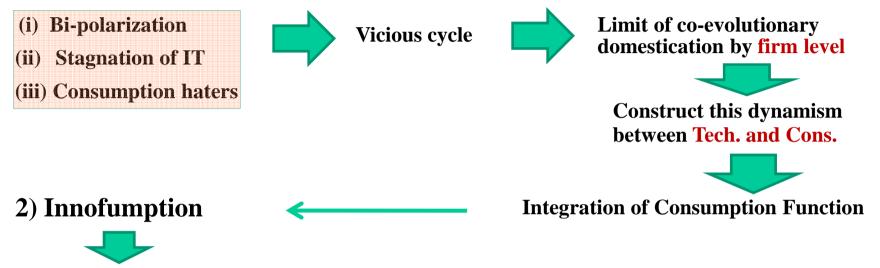


4) Innovation-Consumption Co-emergence by Co-evolutionary Acclaimatization

Canon's Business Model in Co-emerging Innovation and Consumption.

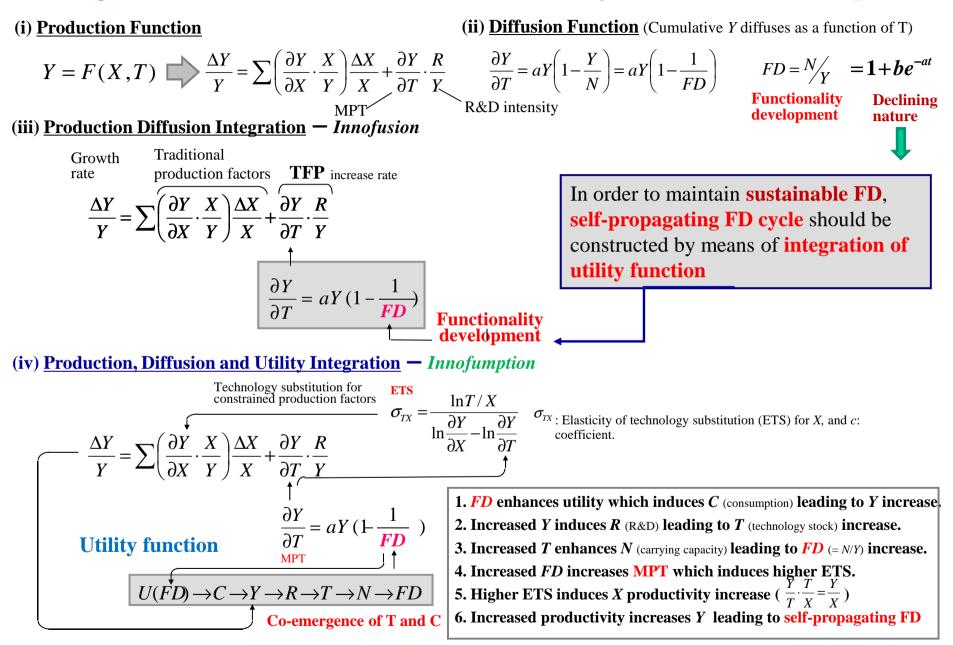
2.4 Dynamism of Innovation - Consumption Co-emergence (1) From Innofusion to Innofumption

1) Limit of co-evolutionary domestication by firm level



- 3) Co-emergence of Tech. and Cons. → Spirally developing virtuous cycle → Supra-functionality beyond economic value
- 4)Tech. and Cons. Co-emergence can be triggered by Resonance between signals emitted by Tech. and Cons. : *Affordance* (Gibson, 1977)
 - → **Resonance theory**
- 5) **Resonance is induced by Learning of Tech. and Cons.** → **Learning theory**

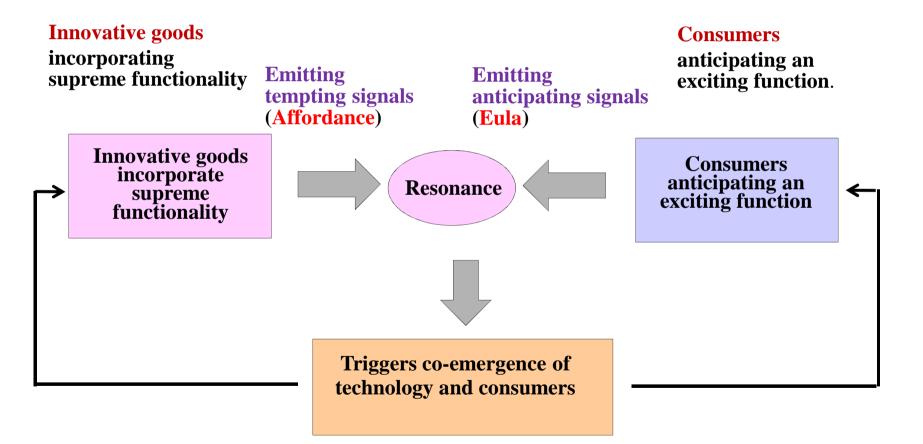
(2) Integration of Production, Diffusion and Utility Functions: Innofumption



(3) Resonance between Innovation and Consumption

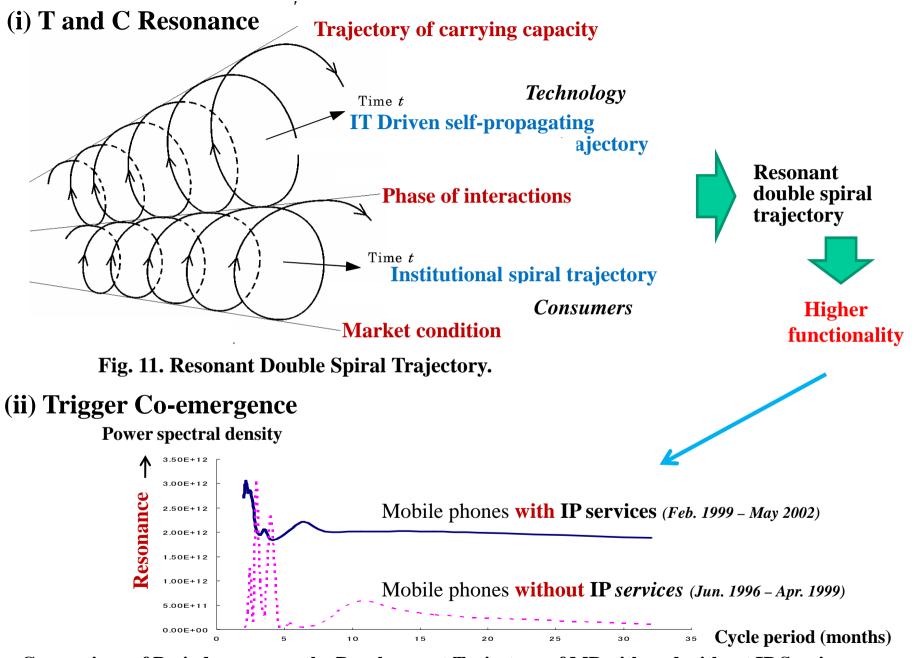
1) Resonance of Signals Emitted by Innovative Goods and Consumers

Innovative goods incorporating supreme function emit tempting signals, while consumers anticipating exciting function emit anticipating signals. Both resonates each other and triggers co-emergence of technology and consumers.



Resonance of Signals Emitted by Innovative Goods and Consumers.

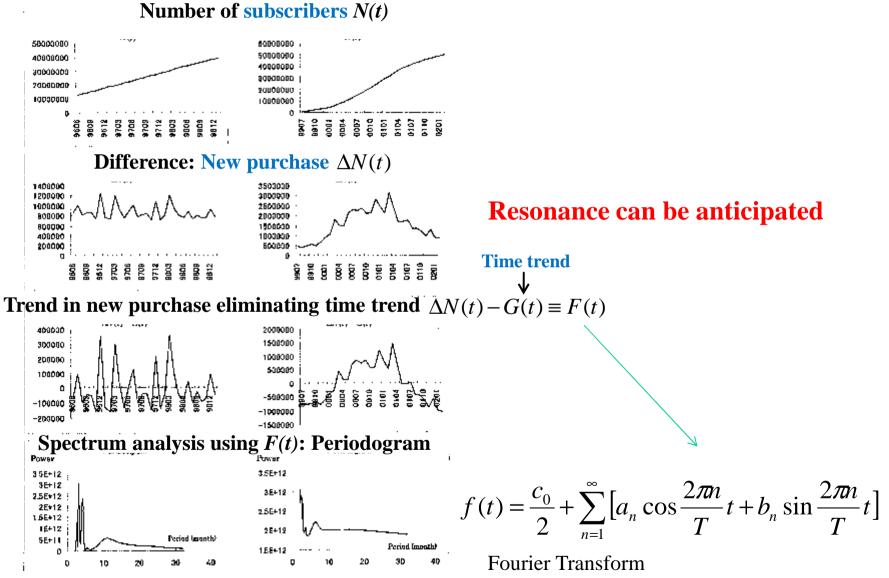
2) Resonance between Technology and Consumption in Mobile Phones



Comparison of Periodograms on the Development Trajectory of MP with and without IP Services.

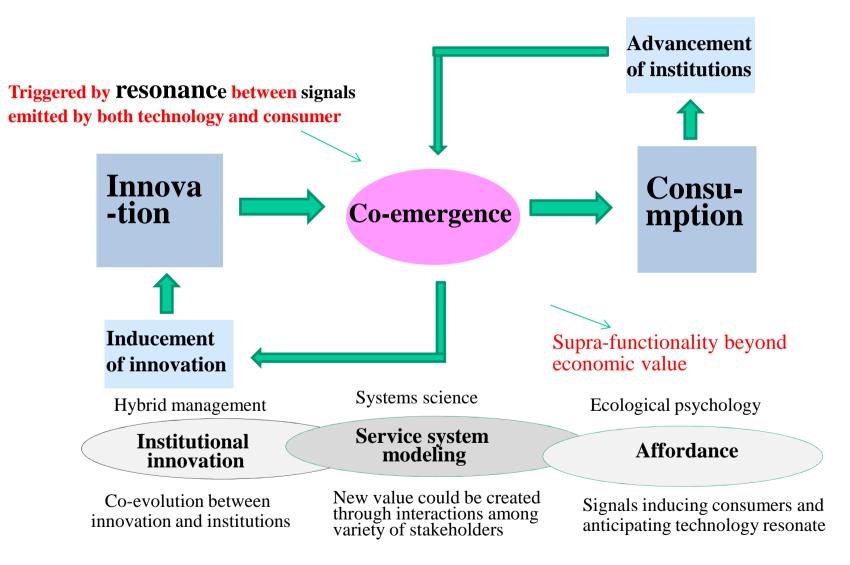
3) Spectrum Analysis of the Diffusion Trajectory of Japan's Mobile Phones

without IP services with IP services



(4) Co-emergence of Innovation and Consumption

Correspondence of consumers' demand and innovation emerges new value which in turn enhances demand and innovation, and leverages learning leading to spirally developing virtuous cycle.



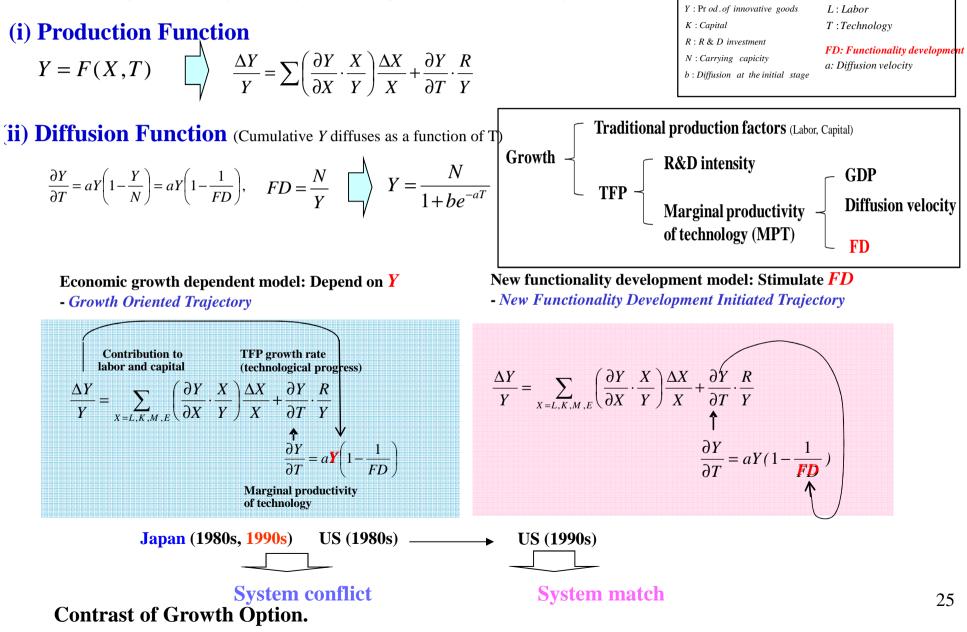
Dynamism Co-emerging Supra-functionality beyond Economic Value.

2.5 Supra-functionality beyond Economic Value

- (1) Significance of FD for Sustainable Growth
- (2) Declining Nature of FD and Significance of Sustainable FD
- **(3) Earlier Emergence of Functionality Development**
- (4) Role of Learning in Innovation Dynamism
- (5) Requirement for Earlier Functionality Development Emergence
- (6) Sustainability of Functionality Development in Major Innovation
- (7) Functionality of Sustainable Functionality Development
- (8) Innofumption enabled by Supra-functionality

(1) Significance of FD for Sustainable Growth

As paradigm shifts to an information society, spot where innovation takes place shifts from production site to diffusion process leading to the significance of production diffusion integration: innofusion, function.



(2) Declining Nature of FD and Significance of Sustainable FD

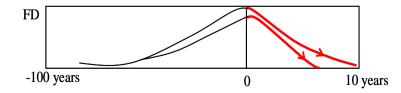
1. FD incorporates declining nature as follows:

$$Y = \frac{N}{1 + be^{-aT}}$$
 $FD = \frac{N}{Y} = 1 + be^{-aT}$

2. Therefore, attaining sustainable FD is firms critical strategy.

1. While emergence of innovation creates new functionality, it obsolesces "immediately."

- 2. Given the lengthy years of efforts for emerging an innovation (e.g. 100 years from its origin), life time of newly created functionality is an ephemeral existence.
- 3. Firms sustainable development effort corresponds to the effort to prolong this ephemeral existence.



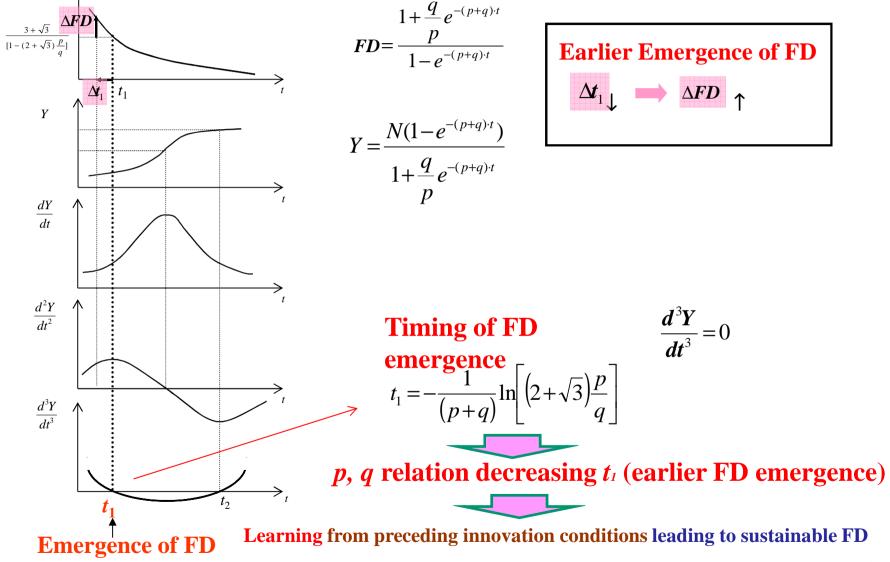
New functionality development

(Potential capacity before reaching obsolescent stage)

ephemera

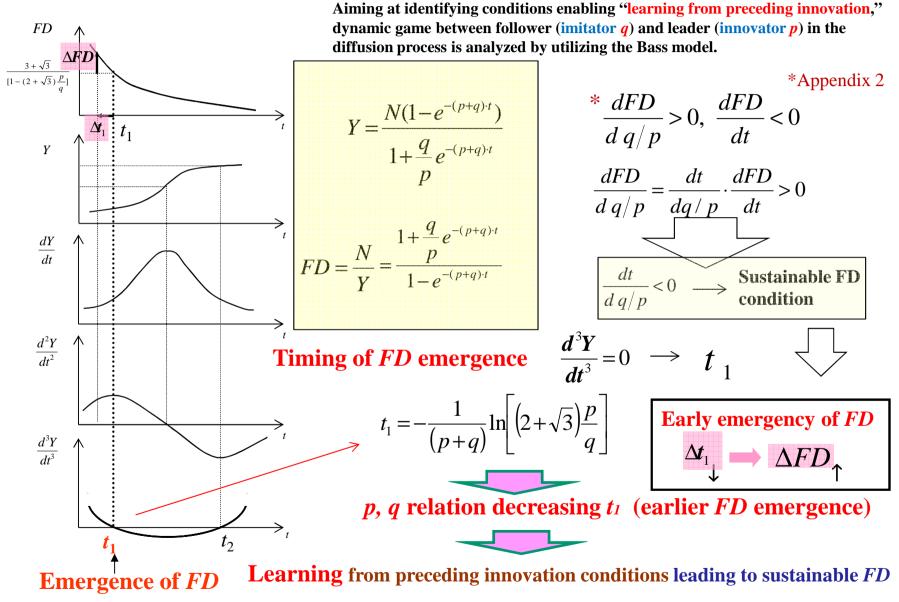
(3) Earlier Emergence of Functionality Development

Aiming at identifying conditions enabling "learning from preceding innovation," dynamic game between follower (imitator q) and leader (innovator p) in the diffusion process is analyzed by utilizing_F the Bass model.



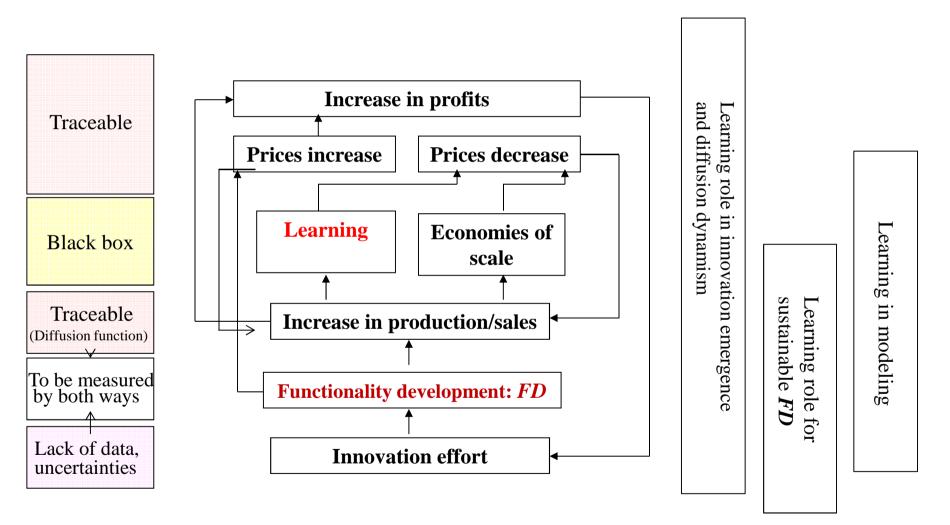
Timing of the Emergence of Functionality Development.

Earlier Emergence of Functionality Development (Supplement)



Timing of the Emergence of Functionality Development.

(4) Role of Learning in Innovation Dynamism



Role of Learning in Innovation Emergence and Diffusion Dynamism.

(5) Requirement for Earlier FD Emergence

$$\frac{d^{3}Y}{dt^{3}} = 0 \implies t_{1} = -\frac{1}{(p+q)} \ln \left[\frac{1}{(2+\sqrt{3})} \frac{p}{q} \right] = y \ln \left[\frac{x}{(2+\sqrt{3})} \right]$$

$$p: innovator$$

$$q: imitator$$
where $q/p = x$ and $\frac{1}{p+q} = y$.
$$\frac{dt_{1}}{dq/p} = \frac{dt_{1}}{dx} = \frac{dy}{dx} \ln \left[\frac{x}{(2+\sqrt{3})} \right] + \frac{y}{x}$$

$$where $y = \frac{1}{p(1+x)}, \quad \frac{y}{x} = \frac{1}{p(1+x)x}, \quad \frac{dy}{dx} = \frac{-[(1+x)\frac{dp}{dx}+p]}{[p(1+x)]^{2}}$
Therefore, $\frac{dt_{1}}{dq/p}$ can be developed as follows:
$$\frac{dt_{1}}{dq/p} = \frac{-[(1+x)\frac{dp}{dx}+p]}{[p(1+x)]^{2}} \ln \left[\frac{x}{(2+\sqrt{3})} \right] + \frac{1}{px(1+x)} = \frac{1}{px(1+x)} \left[1 + \frac{[(1+x)\frac{dp}{dx}+p] \ln [\frac{(2+\sqrt{3})}{x}]x}{p(1+x)} \right]$$
Sustainable FD
In case when $W(x) = \frac{[(1+x)\frac{dp}{dx}+p] \ln [\frac{(2+\sqrt{3})}{x}]x}{p(1+x)} < -1, \quad \frac{dt_{1}}{dq/p} < 0$$$

Bi-Bass Model

-Diffusion of successive innovation with leader and follower dynamism

 $Y(t) = \frac{N_1(1 - e^{-(p_1 + q_1)t})}{1 + \frac{q_1}{2}e^{-(p_1 + q_1)t}} + \frac{N_2(1 - e^{-(p_2 + q_2)t})}{1 + \frac{q_2}{2}e^{-(p_2 + q_2)t}}$ p_1 p_{2}

Diffusion Parameters in Major Innovative Goods and Services

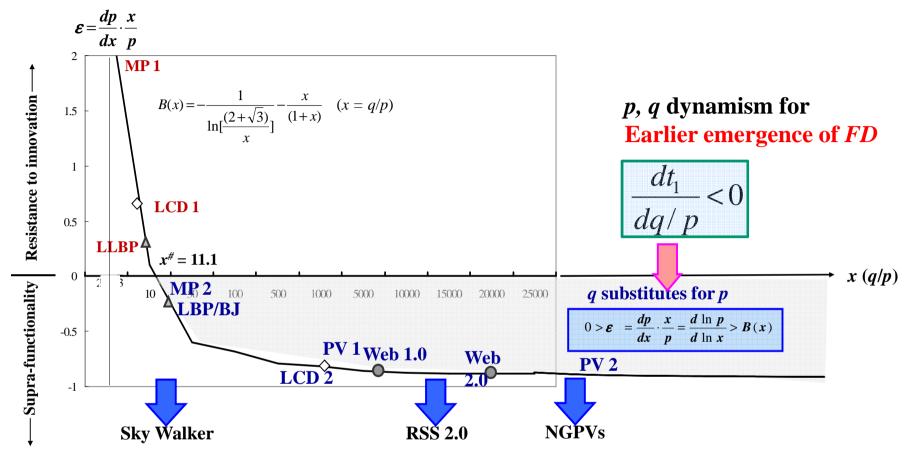
		N	p	q	<i>adj.</i> \mathbb{R}^2	x = q/p	$\left \mathcal{E} = \frac{d \ln p}{d \ln x} \right $	Trigger of new innovation	<i>q/p</i> ratio increase
Printer ^a	LLBP (1975-1994)	1581 (19.33)	5.43×10^{-3} 3 1(15.13) 1.47×10^{-3}	5.8×10 ⁻² (9.94) 2.9×10	0.999	10.7	0.03	LBP (1987)	1.8
	LBP/B J (1987-2005)	97205 (166.57)	1.47×10 3 (2.27)	2.9×10 2 (37.96)	0.999	19.3	-0.35		
MP (1990-2006)	MP 1	38216 (149.45) 65741	$\begin{array}{c} 0.12 \times 10^{-1} \\ (5358.9) \\ 0.22 \times 10^{-1} \end{array}$	(37.90) 0.58×10^{-1} (2616.7)		5.0	2.59	Sky Walker (1997/10)	3.1
	MP 2	(170.24)	2 (1270 1)	0.35×10 ⁻¹ (438.3) 0.2×10 ⁻	0.999	15.6	-0.24		
LCD (2000-2008)	LCD 1	2.4×10^{3} (1654.3)	0.3×10^{-2} (1654.3)	1	0.999	7.3	0.60	TFTA M (2000)	260
	LCD 2	$ \begin{array}{c} 2.4 \times 10^{3} \\ (656.1) \end{array} $	0.4×10 ⁻⁴ (1654.3)	$\begin{pmatrix} 1654 & 3\\ 0.8 \times 10^2 \\ (1654.3) \end{pmatrix}$		1.9×10 ³	-0.83		
Web (1993-2006)	Web 1.0	2.42×10^{5} (145.87)	1.38×10 ⁻⁵ (8.35)	1.08×10 ⁻¹ (58.33)	0.999	7.8×10 ³	-0.87	RSS 2.0 (2003/7)	2.8
	Web 2.0	2.49×10 ⁵ (75.66)	0.25×10 ⁻⁵ (2.60)	0.55×10 ⁻¹ (22.74)		22.0×10 ³	-0.89		
PV (1976-2007)	PV 1	0.50×10^5 (8.81)	19.36×10 ⁻⁵ (3.87)	2.66×10 ⁻¹ (45.22)	0.999	0.1×10 ⁴	-0.83	NGPVs (2006)	1054
	PV 2	$ \begin{array}{c} 12.71 \times 10^{5} \\ (8.82) \end{array} $	0.04×10 ⁻⁵ (5.72)	4.11×10 ⁻¹ (47.89)		105.4×10 ⁴	-0.92		

^a Since the period of co-existence of LLDP and LBP/BJ was limited, simple Bas model was used for respective innovation.

^b Figures in parentheses indicate *t*-value. All demonstrates statically significant at the 5% level. ^c LLBP: Large-scale Laser Beam Printer; LBP: Laser Beam Printer; BJ: Bubble Jet Printer; LCD: Liquid Crystal Display; MP: Mobile phone; and Web: Internet dependency based on the number of co.jp domains.

^d Sky Walker: Triggered e-mail transmission by mobile phone; TFTAM (Thin Film Transistor Active Matrix): Triggered interactive viewing system in TV; RSS 2.0 (Really Simple Syndication): Triggered publishing updated works in a standardized form as blog and video; NGPVs (Next Generation PV System): Triggered acceleration of customers initiative in PV development and introduction by means of highly advanced next generation technology.

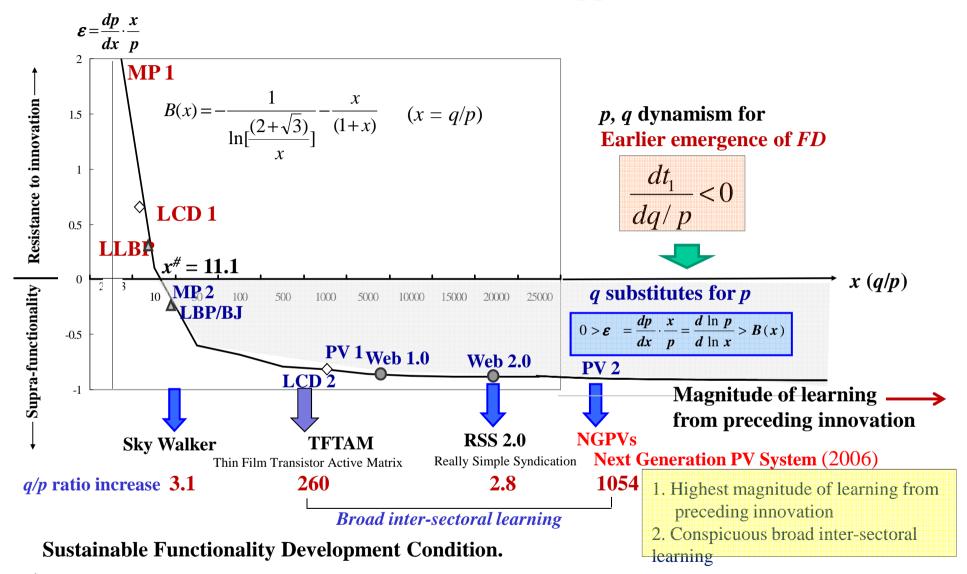
(6) Sustainability of FD by Major Innovation



Sustainable Functionality Development Condition.

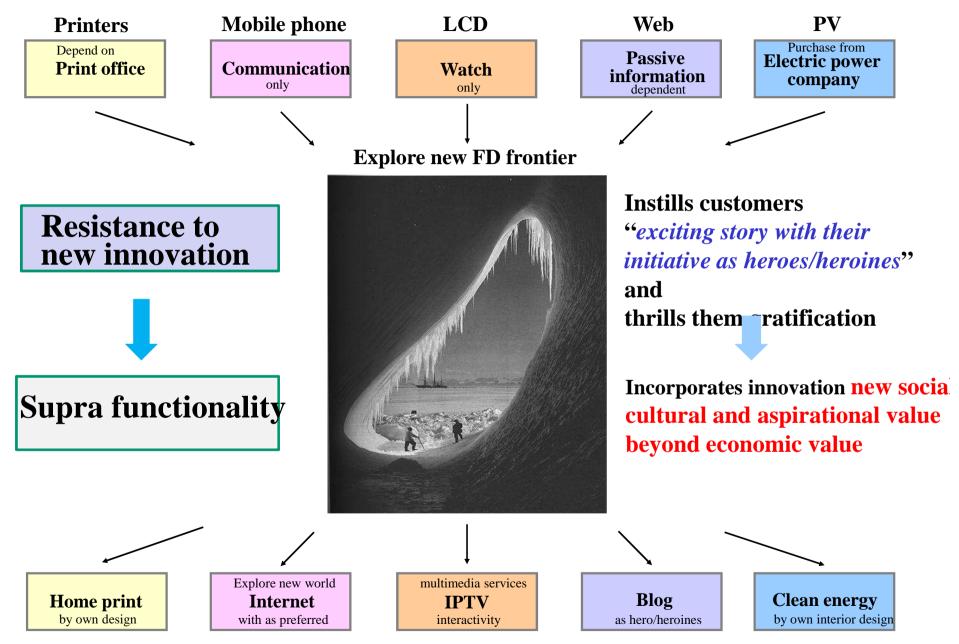
- 1. While latest high-technology products as LBP/BJ, MP 2, LCD 2, Web 1.0, Web 2.0, PV 1 and PV 2 satisfy conditions for sustainable functionality development, LLBP (1976), MP 1 (1996) and LCD 1 do not satisfy these conditions resulting in being substituted by LBP, BJ, MP 2 and LCD 2.
- 2. This can be considered as substitution from 'resistance to innovation' in the early introduction to market, to supra-functionality with customers own initiative.

Sustainable *FD* by Major Innovation (Supplement)

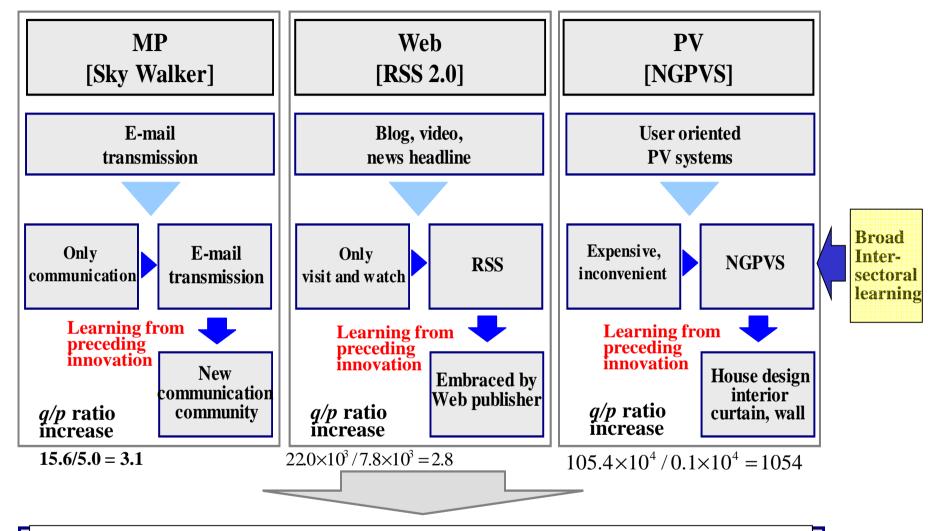


- 1. While latest high-technology products as LBP/BJ, MP 2, LCD 2, Web 1.0, Web 2.0, PV 1 and PV 2 satisfy conditions for sustainable functionality development, LLBP (1976), MP 1 (1996) and LCD 1 do not satisfy these conditions resulting in being substituted by LBP, BJ, MP 2 and LCD 2.
- 2. Among high-technology products with sustainable FD, PV2 (NGPVs) demonstrated conspicuously high level of learning from preceding nnovation.

(7) Functionality of Sustainable FD



New Functionality Development Frontier Leading to Supra-functionality



1) Sustainable *FD* by Learning from Preceding Innovation in MP, Web and PV

Among innovation with sustainable FD, NGPVs demonstrates conspicuously high FD advancement

Dynamism in Creating Sustainable FD by Learning from Preceding Innovation.

2) Sources Enabling High-intensity Learning

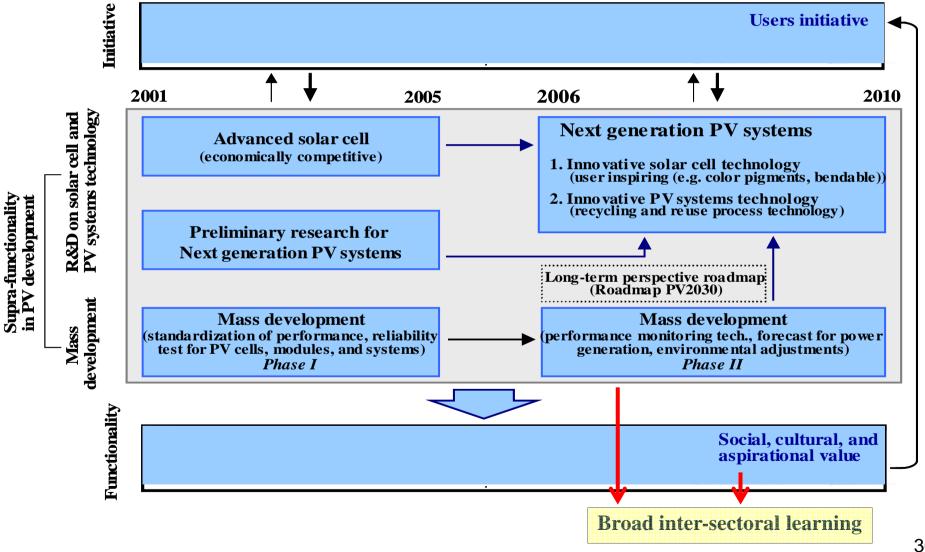
Resistance to new innovation

(expensive and inconvenient than traditional electricity)

Broad inter-sectoral learning in NGPVs can be attributed to its strong mass development and user initiatives.

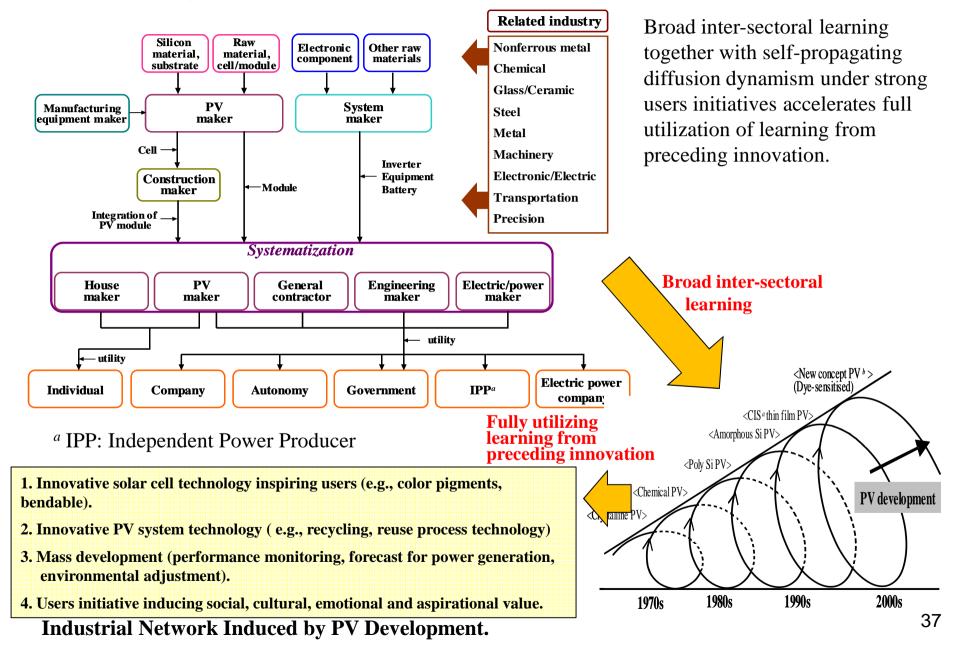
Supra-functionality

(explore new FD frontier which instills in users an "exciting story on their own initiatives as heroes/heroines" thrills them with gratification beyond economic value)



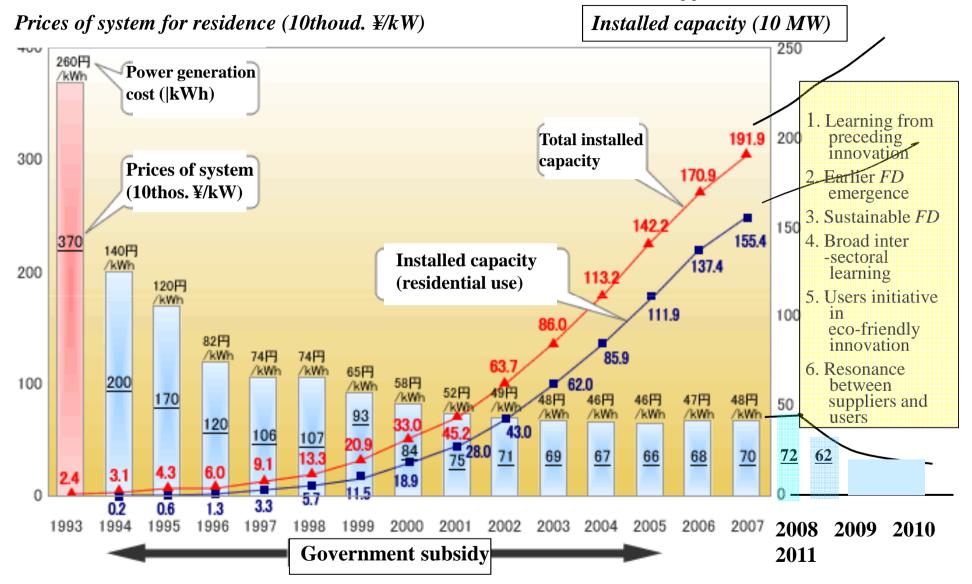
Dynamism Inducing Broad Inter-sectoral Learning in NGPVs.

3) Inter-sectoral Learning Accelerating Full Utilization of Learning from Preceding Innovation



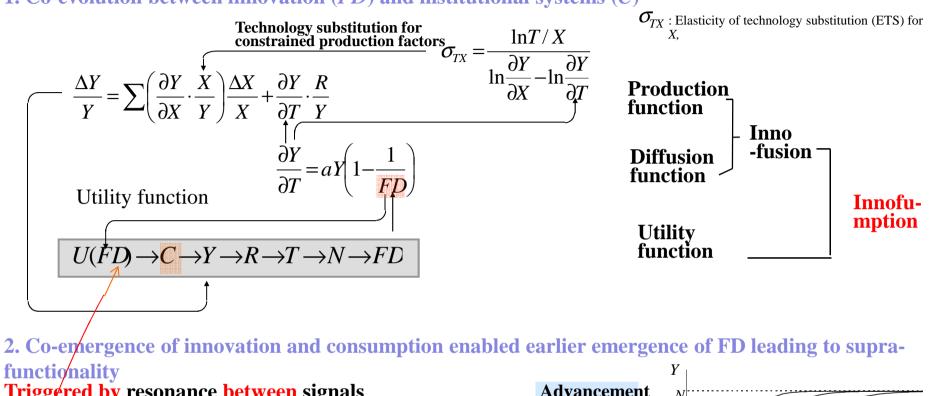
4) PV Development Dynamism in Japan

Japan maintains institutional advantages in PV development as technology-driven energy and endeavors maximum utilization of learning potentials.



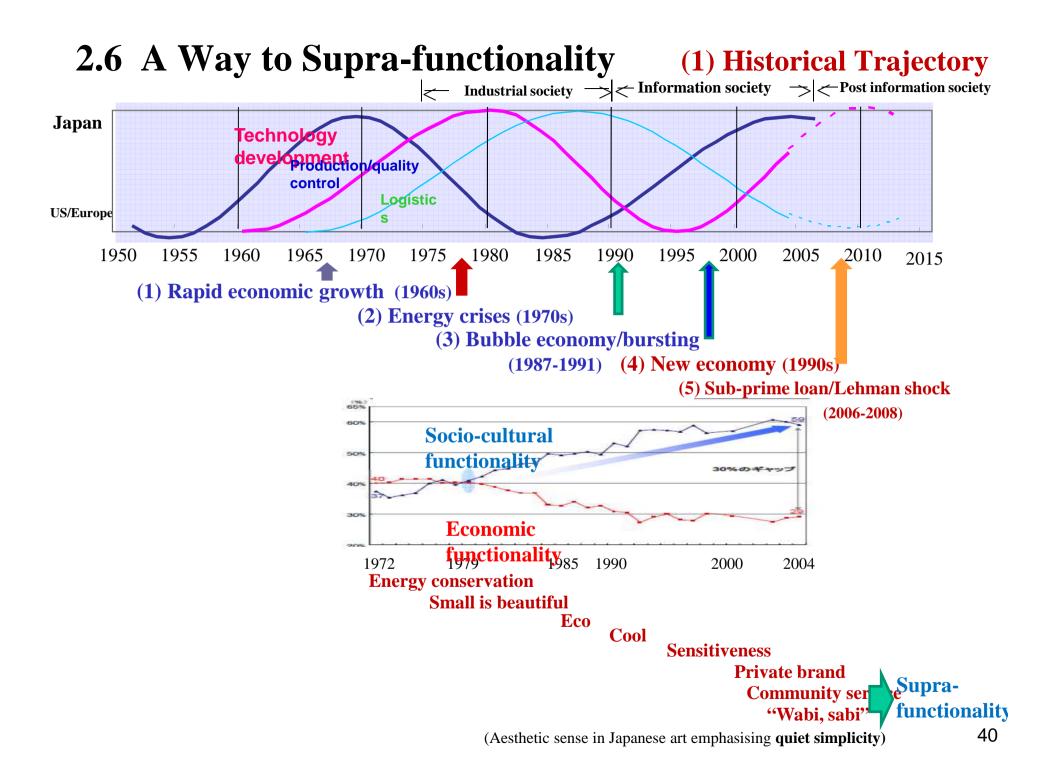
Trends in PV Development in Japan (1993-2011).

(8) Innofumption enabled by Supra-functionality



1. Co-evolution between innovation (*FD*) and institutional systems (*C*)

Triggered by resonance between signals Advancement of institutions emitted by both technology and $T_3 > T_2 > T_1$ consumer N/2Consu-Level of Innov N**Co-emergence** $\overline{3+\sqrt{3}}$ diffusion when (T_1) mption a-tion **FD** emerges t $t_3 t_2 t_1$ Inducement **Supra-functionality 3.** Earlier emergence of of innovation beyond economic value FD 4. Sustainable FD 39 6. Supra-functionality functions Innfusion **5.** Supra-functionality



(2) Trend in Energy Consciousness Corresponding to Economic Environment

Simultaneous Index: 1973 = 100 Technology substitution for energy global 120 107.8 stagnation Unit energy consumption 103.8 100 Hybrid MOT System conflict with an information societ 100 New endeavor to CSV 74.1 80 60.4 59.7 58.3 58.5 55.6 55.5 60 1973 1979 **199**0 2001 2007 40-70 73 75 80 85 90 95 00 08 35 05

Trend in Unit Energy Consumption in Japan's Manufacturing Industry (1965-2008).

(3) Sublimation to Supra-functionality beyond Economic Functionality

Energy		Distance between firms and society
conservation	(1) Social value	→ Creating Shared Value (CSV) Social welfare, Support of social disability
		Social communication
Small is beautiful	② Cultural value	Brand, Private brand (PB)
Eco		"Wabi, sabi." Cool, Cute, J-sense
LCO	3 Aspiration value	Aspiration to traditional beauty
Cool	S Aspiration value	Genuine, real thing
a		Cognitive sense
Sensitiveness	④ Tribal value	Tribal sense Love of home province
Private brand		Love of nome province
- Invate orana	(5) Emotional value	Perceptional value
Community service		Appeal to senses Sensitiveness
	unen statuten en statuten e	Sensitiveness
Wabi/sabi		

Customers decision making

Behave as rational based on economic value \rightarrow Private psychology, social mood \rightarrow Socio-psychological factor 42 2.7 Growth Option: Supra-functionality Seeking or Economic Functionality Oriented

- Similarity and Disparity between Singapore and Finland

(1) Similarity

1) High Competitiveness	Singapore	Finland
High level of economic development	49.3 1000US\$	48.8
High level of Network develop/depend	NRI No. 2	NRI No. 3
Highly organized institutional systems	Efficiency of legal f	ramework
	Transparency of gov	ernm. Policy making
	Ethical behavior of	firms
	Quality of the education	ational system





2) Sources of Competitiveness in Finland and Singapore in Comparison to Japan, US and China

	Finland	Singapore	e Japan	USA	China	
Global competitive ranking	3	2	10	7	29	2012 WEF (2012)
Population (mil.)	5.4	5.3	127.9	312.0	1347.4	2011 IMF (2012)
GDP/capita (1000US \$: actual)	48.8	49.3	45.9	48.3	5.4	2011 IMF (2012)
Networked Readiness Index ranking	3	2	18	8	51	2011 WEF (2012)
R&D intensity (per GDP %)	3.1	2.2	3.3	2.7	1.8	2011 Battelle, Chinese Bureau of Statistics (2012)
Energy intensity (Mtoe/mil. US\$)	230	140	100	190	810	2009 IEA (2010)
Efficiency of legal framework Transparency of government policy makin	6.0	6.2	5.3	4.9	3.9	2009 WEF (2010)
	5.7	6.3	5.1	4.9	4.5	2009 WEF (2010
Ethical behavior of firms	6.6	6.6	5.6	5.2	4.2	2009 WEF (2010)
Quality of the educational syste	6.2	6.2	4.5	5.0	3.8	2009 WEF (2010)
Population density (/Km ²)	16	7428	338	32	140	2011 IMF (2012)
Income disparity (GINI index)	26	52	38	45	47	2002-07CIA (2002-07)
World happiness index ranking	2	33	44	11	112	2011 UN (2012)

(2) Disparity1) Disparity and Its Sources

Happiness

	Singapore	Finland
Cultural dimension of the nations Economic development strategy	Power and inequality) and Masculinity (MAS: distribution of roles between genders)	Higher Individualism (IDV) and Uncertainty Avoidance (UAI) Abroad exploring
Economic growth	Sustainably conspicuous	Stagnating
Unemployment	Low	High
Income disparity	High	Low
Birth rate	Low	High

Low

Supra-functionality beyond economic value?

High

2) Cultural Dimensions of the Nations in 5 Countries

2. Singapore demonstrates higher
 Power Distance (PDI: Power and inequality) and Masculinity
 (MAS: distribution of roles between genders) than Finland.

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0 -	Finlang	Singapore	Japan	USA	China

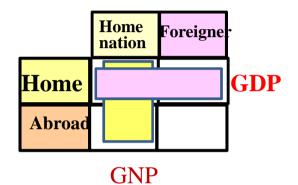
	Finland	Singapore	Japan	USA	China
PDI	3.3	7.4	5.4	4	8
IDV	6.3	2	4.6	9.1	2
MAS	2.6	4.8	9.5	6.2	6.6
UAI	5.9	0.8	9.2	4.6	3
LTO	4.1	4.8	8	2.9	11.8

Source: G. Hofstedo, Cultures and Organizations, McGraw-Hill International, London (1991).

3) Comparison of GDP and GNP per capita in 5 Countries in 2009-2012

Clear contrast between Home attracting (Singapore) and Abroad exploring (Finland).

	Singapore	Finland	Japan	USA	China
GDP/GNP	1.02	0.99	0.97	0.99	1.00
	Home attracting	Abro	ad explori	ng	



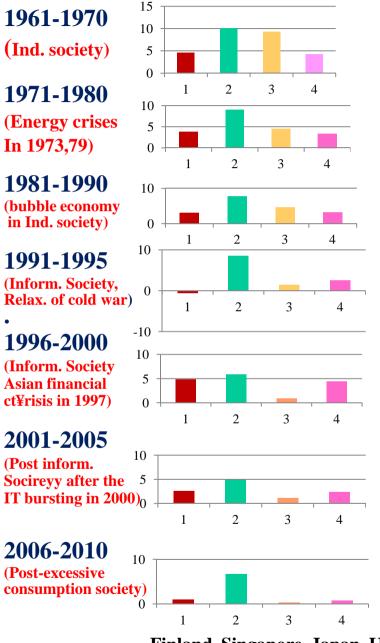
4) Unemployment rate in 3 Countries in 2012

Singapore	Finland	Japan
2.13	7.64	4.51 %

5) Birth rate in 3 Countries in 2010

Singapore	Finland	Japan
1.3	1.9	1.4

6) Economic Growth Trajectory



Economic Development Trajectories in 5 Countries (1961-2010):

Real GDP increase rate (% p.a)

	1961 -1970	1971 -1980	1981 - 1990	1991 -1995	1996 -2000	2001 -2005	2006 - 2010
Finland	4.62	3.81	3.07	-0.54	4.81	2.63	0.96
Singapore	10.12	9.08	7.81	8.57	5.84	4.83	6.62
Japan	9.3	4.5	4.64	1.42	0.85	1.2	0.35
USA	4.21	3.27	3.25	2.54	4.35	2.41	0.74

Industrial society

Information society Post-infm society

1991 Bursting of Japan's bubble economy Commercialization of the Internet Collapse of USSR

1998 Asian financial crisis

2000 Bursting of the Net bubble

2006 US sub-prime loan issue

2008 Lehman shock

2010 Euro crisis

Finland Singapore Japan US

7) Comparison of Education Policy between Singapore and Finland

	Singapore	Finland
Basic principle	Score-oriented	Individual, Self, Harmony
	Competition	Equal opportunity
	Efficiency	Redundancy
Teacher's social status	Medium	High social status High level expertise
Stance of the state	Control	Support

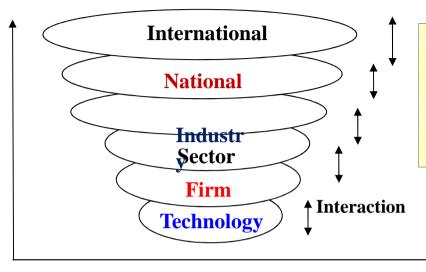
Economic functionality oriented

Supra-functionality seeking

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Subject

Analyze noteworthy business model From the view of Institutional innovation

Exam	n	es

Primal analytical dimension

International	1 A Comparison of Competitive Economic Growth between Finland and Singapore	Growth
National	2. Technology Diffusion and Spillover through foreign direct investment (FDI) in	Diffusion/spillover
	Singapore	Co-evolution
	3. Co-evolutionary Dynamism for Sustainable Innovation: Green Growth Policy Creates New Development Economics	
Industry		Spillover
	4. Strategic Opportunities for the Oil and Gas Industries in India	Learning
Sector	5. Analysis of the Tablet PC Industry & Market	Diffusion
D*	6. Comparison of Technology Diffusion for Auto Manufacturing Industries	
Firm	7. Rate of Return to R&D Investment Comparison between Huawei and Alcatel-Lucent	Rate of return to R&D
	8. Strategies Adopted by Apple and Samsung toward Smart Phone Innovation	Diffusion/learning
Technology		Diffusion
	9 Diffusion of Two Co-Existing Innovation: Cellular Phone vs Smart Phone	
	10. Co-evolution Dynamism of Mobile Phone in Emerging and Developed Markets	Co-evolution
	11. Analysis of PV Technology Industry, Solar Technology Development in China	Diffusion/Learning 51